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The occupational socialization of Korean secondary school physical education teachers

Park, Myoung Gee, Ph.D.

The University of North Carolina at Greensboro, 1993

U·M·I 300 N. Zeeb Rd. Ann Arbor, MI 48106

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# THE OCCUPATIONAL SOCIALIZATION OF KOREAN SECONDARY SCHOOL PHYSICAL EDUCATION TEACHERS

by

# MYOUNG GEE PARK

A dissertation submitted to
the faculty of the Graduate School at
the University of North Carolina at Greensboro
in partial fulfillment
of the requirements for the degree
Doctor of Philosophy

Greensboro 1993

Approved by

Dissertation Advisor

# APPROVAL PAGE

This dissertation has been approved by the following committee of the Faculty of the Graduate School at the University of North Carolina at Greensboro.

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 $\frac{3/30/93}{\text{Date of Acceptance by Committee}}$ 

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The purpose of this study was to investigate the occupational socialization of Korean secondary school physical education teachers. Specifically, teachers' role performances in schools, their teaching perspectives, their satisfaction with the profession, their perceptions and interactions with school contextual factors, their sociopolitical orientations, and the influence of selected demographic variables (gender, years of teaching experience, location of schools, level of schools, and type of schools) on their occupational socialization were examined. Data were gathered from two sources: a questionnaire survey of 507 Korean secondary school physical education teachers and interviews of 24 additional teachers.

The occupational socialization of Korean secondary school physical educators occurred mainly on the basis of interactions with various school contextual factors such as school culture, teaching conditions, administrators, colleagues, and students. These factors affected significantly, but differently, the ways in which teachers taught, perceived, and behaved in schools. Compliance with the forces of these institutional factors was evident and pervasive. This occupational socialization had somewhat negative connotations. The poor teaching conditions and the low status of physical education in and out of the schools were the most conspicuous factors related to the negligent teaching practices of teachers. Nonetheless, the grip of these contextual factors on the occupational socialization of teachers appeared to be incomplete. With the considerable influence of their anticipatory socialization, teacher education, and personal

traits, the teachers strived to find and create their own meaning in the process of occupational socialization. The results indicated that the occupational socialization of physical education teachers in Korean secondary schools had much similarity to that of teachers in Western countries. It was also shown, however, that the occupational socialization of Korean physical education teachers had some characteristics of its own, mainly due to Korean cultural values and different working conditions.

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#### **CHAPTER I**

#### INTRODUCTION

#### Introduction

The success of a school depends on the maximum mobilization of teachers' abilities. In this context, people have long tried to find the ways in which teachers think, perceive, and act in schools. This has lead researchers to investigate the processes of occupational socialization of teachers.

Since Willard Waller's (1932) *The Sociology of Teaching* began an analysis of the role of a teacher and its effects on personality and social status, researchers have broadened the focus of study to various issues concerning teachers. These issues have been related to social class origins of teachers, personality and attitude indicators of teachers, role expectations, teaching performances, and role conflicts, and so on.

Research in the socialization of physical education teachers has in the past been relatively neglected as an academic area of study. However, within the last two decades, significant progress in the study of the socialization of physical education teachers has been made (Dewar, 1983, 1984, 1989; Dewar & Lawson, 1984; Graber, 1989, 1991; Graham, 1991; Hutchinson, 1990; Lawson, 1983a, 1983b, 1986, 1988, 1989, 1991; Mulling, 1981; Pooley, 1971, 1972, 1975; Schempp, 1983, 1985, 1986, 1989; Schempp & Graber, 1992; Steen, 1985; Templin, 1979, 1981; Templin &

Schempp, 1989; Templin, Woodford, & Mulling, 1982; Woodford, 1977).

In spite of a great amount of research on the socialization of physical education teachers conducted in many western countries in recent years, research in the socialization of physical education teachers in Korea is still scant. This is mainly due to the lack of understanding of the importance of teacher socialization studies as well as the extremely small number of researchers in the pedagogy area.

Encouraged by the need for a comprehensive investigation into this issue in Korea, this study was designed to explore the characteristics of the occupational socialization of Korean physical education teachers. Given the unique socio-cultural contexts which might affect the process of Korean teacher socialization, this study will provide valuable indirect cross-cultural comparison of physical education teacher socialization between Korea and western countries.

#### A Definition of Socialization

Traditionally, socialization has been defined as "learning a given roleorientation" (Parsons, 1951, p. 205). In other words, socialization would be the
learning and internalization of norms, values, attitudes, and skills associated with
societal roles, or "a process of becoming alike, of taking on similar characteristics,
roles and behaviors of the establishment, group or bureaucracy" (Crase, 1979, p. 10).
These functionalist definitions are representative of socialization as the learning of
role-orientation. People are generally seen as passive conformists to the
organizational roles and values. Therefore, any failure to follow the established

norms and practices of an institution is viewed as dysfunctional. This view resides in a perspective that sees individuals as the products of society and historical social structures (Wenworth, 1980).

In contrast, socialization can be defined from a dialectical viewpoint. People do not always conform to the role-expectations and norms of their workplace. They interact with workplace conditions and even change them in a significant way. From this perspective, people are constrained by social structural limitations, but at the same time play an active role in shaping their identities, often acting in ways that contradict the norms and values that pervade a social setting (Templin & Schempp, 1989). Teacher socialization, in this view, is "a dialectical process involving a continual interplay between individuals and the institution into which they are socialized" (Zeichner, 1979, p. 1).

Research in the socialization of teachers conducted over the last two decades illustrates a shift from a functionalist perspective to dialectical one (Templin & Schempp, 1989). It shows how teachers can play an active role in the formulation of their values, beliefs, attitudes, and behaviors relative to the institutional requirements and constraints. Current theory and research on teacher socialization emphasize the necessity of studies which not only recognize individuals as active agents in their decision making but also view socialization as a complex interaction between the teachers and the institution (Crow, 1987; Tabachnich & Zeichner, 1985). In these contexts, the current study will concentrate on the interaction between the teacher and school contextual factors, as well as on the influence of social-cultural contexts.

#### Research on the Socialization of Korean

# **Physical Education Teachers**

Korean teachers seem to hold a unique position. On the one hand, they enjoy widespread respect from all walks of life. On the other hand, they suffer not only from poor working conditions but also from the lack of autonomy and relatively low economic rewards. This might cause many of them to feel uneasy or dissatisfied with their profession.

The respect for teachers in Korea is mainly due to the Confucian tradition in which a teacher is regarded as a highly respectable person in society. For example, there is an important Confucian teaching which has long guided societal attitudes toward teachers: the king (or ruler), teacher, and father are equal in importance. Meanwhile, the reasons for which they feel uneasy with their profession can include factors such as relatively low salary, the lack of autonomy, poor teaching conditions, and undemocratic and irrational workplace practices which have evolved during the past authoritative regimes.

Korean cultural norms, mainly derived from Confucianism (Cho Oakla, 1987; Chong Won-shick, 1986; Hoare & Pares, 1988; Kim Shinil, 1987), have some characteristics: (a) family ties are emphasized, making the individual a part of a family collectivity; (b) men's authority is emphasized in most aspects of society, maintaining the low status of women in society; (c) a hierarchial pattern of relationships in which people are superior or inferior to one another is maintained, calling for respect for the elders; (d) social collectivism is valued more than

individualism; and (e) scholarship and education are highly stressed. Given the close relationship between an individual and his or her culture, it can be assumed that the thoughts and behaviors of Korean teachers are largely bounded by these cultural norms.

Meanwhile, physical education teachers in Korea seem to be in an even more peculiar position than other subject teachers. They not only suffer from the poor working conditions and low economic rewards, but do not receive the same high respect as other discipline teachers. This, too, is due to the dichotomous viewpoints of Confucian ideology in which academic achievements are viewed as more important than physical prowess. In these contexts, the socialization process of Korean physical education teachers may have characteristics which are considerably different from that of western countries.

Although a significant thrust in research on teacher socialization has taken place in many Western countries during the last two decades, the research on this issue in Korea has been almost neglected. This situation can be explained not only from limited understanding about the importance of this area, but also from the small number of researchers in sport pedagogy. Although physical education is beginning to be accepted as a valid discipline in Korea, sport pedagogy is still receiving little attention in the physical education field. There exists no systematic research on the biographies and subjective warrants of the prospective teachers, the impact of teacher preparation programs on the school work of teachers, and the process of teachers' occupational socialization. The lack of research on these areas has long served as a

serious constraint to the success of teacher education programs. Consequently, there arises critical need in Korea for research on the socialization of physical education teachers.

Physical education in Korean schools is usually carried out on the basis of traditional practice. Changes are proposed and initiated without a clear understanding of both the teachers and the instructional settings they presume to improve. Since teachers perform their jobs within the organizational frame of schools and the degree of teaching success is greatly affected by the various forces in and out of schools, systematic research on the occupational socialization of physical education teachers is greatly needed.

#### Statement of the Problem

The purpose of this study was to investigate the characteristics of the occupational socialization of Korean secondary school physical education teachers. In order to accomplish the purpose of the study the following questions have been addressed:

- I. What are the actual roles of Korean secondary school physical education teachers in schools and their perceptions of them?
- II. What are the teaching perspectives of Korean secondary school physical education teachers? What factors are significantly related to the changes in their teaching perspectives?
- III. How satisfied are Korean secondary school physical education teachers

- with their profession and what factors are related to their satisfaction or dissatisfaction?
- IV. How do Korean secondary school physical education teachers perceive and/or interact with school contextual factors?
  - A. How do Korean secondary school physical education teachers perceive school environment and/or school culture?
  - B. How do Korean secondary school physical education teachers perceive workplace conditions such as instructional facilities, support from school, job responsibility, relationships with other persons in school, the nature of curriculum, and so on?
  - C. How do Korean secondary school physical education teachers perceive and/or interact with administrators and/or school board?
  - D. How do Korean secondary school physical education teachers perceive and/or interact with their colleagues?
  - E. How do Korean secondary school physical education teachers perceive and/or interact with their students?
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  - G. What kind of workplace conflicts do Korean secondary school physical education teachers have and how do they deal with perplexing circumstances in which their teaching philosophies conflict with workplace requirements?

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- VI. How do the demographic variables of gender, years of teaching experience, location of school, level of school, and type of school, relate to the occupational socialization of Korean secondary school physical education teachers?

## **Definition of Terms**

Since in the literature there is disagreement or interchangeability regarding terminology, it is important to clarify some terms which are pertinent to this study. The following terms are defined as they have been used in this study:

<u>Socialization</u>: refers to the process by which people learn and internalize the norms, values, attitudes, knowledge, and skills associated with societal roles given, as well as react toward them.

Occupational socialization: refers to the process by which people learn and internalize the norms, values, attitudes, knowledge, and skills associated with the occupation in

which he or she has selected to work, as well as react toward them.

Secondary school: refers to both junior high schools which consist of 7th, 8th, and 9th grade and senior high schools which consist of 10th, 11th, and 12th grade.

Subjective warrant: refers to a person's perception of the requirements and benefits of work in the occupation.

Organizational culture: refers to long-standing "rules of thumb", a somewhat special language, an ideology that helps edit a member's everyday experience, shared standards of relevance as to the critical aspects of the work, matter-of-fact prejudices, models for social etiquette and demeanor, certain customs and rituals which exist in an organization such as a school.

<u>Professional preparation program</u>: refers to the former teacher education program in which people had participated at university teacher certificate coursework.

<u>Teaching information source</u>: refers to the source on which people rely when they need information assistance concerning teaching.

<u>Confucian ideology</u>: refers to a set of traditional East-asian ideas which teaches that one should be loyal to one's family, friends, rulers, superiors, and the elderly and treat others as one would like to be treated. In this tradition, scholarship and academic achievements are highly stressed and women are relegated to a relatively low status in society.

<u>Years of teaching experience</u>: refers to the years which an individual teacher has spent in teaching as a full-time teacher.

Location of school: refers to the geographical distinction of large city (population of

more than 300,000), small city (population of 50,000 to 300,000), and rural region (population of less than 50,000) where a school is located.

<u>Level of school</u>: refers to the distinction between junior high school and senior high school.

Type of school: refers to the distinction between public school and private school. In Korea, public schools are run and strictly controlled by the state; private schools are run by individuals or private organizations but are still controlled by the state.

Secondary school students in both types of schools pay almost the same tuition.

# **Underlying Assumptions**

The following assumptions are fundamental to this study. They reflect accepted premises and, therefore, were not examined as part of the investigation.

- 1. Physical education teachers in Korean secondary schools possess characteristics that can be defined as descriptive features.
- 2. The combination of questionnaire and interview methods can be a valid and reliable approach for investigating the characteristics of the occupational socialization of Korean secondary school physical education teachers.
- 3. The subjects in this study will provide accurate information on their perceptions of their occupational socialization.
- 4. The sample in this study is homogeneous and representative of Korean secondary school physical education teachers.

#### Limitations

Several factors may influence or limit the accuracy of the results of this study.

The findings of the study should be interpreted with consideration of the following points.

- 1. This study was conducted with Korean secondary school physical education teachers. Therefore, there are limitations in generalizing the results of the study to the contents of teachers who teach physical education in other countries as well as at elementary schools and universities/colleges in Korea.
- 2. There would be limitations inherent in the use of selected research techniques. Even though questionnaire and interview techniques were assumed to be valid and appropriate instruments for investigating the profile of the teachers' occupational socialization in Korean secondary school physical education settings, there are limitations in interpreting the results because they were based simply on what people said or described. In other words, this study did not use an observational method to investigate the actual teaching conditions, role performances, and the pattern of interaction of teachers with various school contextual factors. Therefore, the data from this study provide the perceptions and/or opinions of teachers about various factors related to their occupational socialization.

## Significance of the Study

The characteristics of the occupational socialization of Korean secondary school physical education teachers were of major significance to investigate in this

study. The various aspects of the teachers' occupational socialization were studied in relation to the variables of gender, the years of teaching experience, the location of school, the level of school, and the type of school.

This study is descriptive and exploratory in nature, using questionnaire and interview techniques. Given the lack of research on the socialization of Korean physical education teachers, this study would be important in many aspects. The knowledge revealed by the present study would be useful in understanding the identity of Korean secondary school physical education teachers as well as the ways in which teachers teach, think, and act in school organizations. Thus, results from this study can provide baseline information for improving professional preparation programs and secondary school physical education practice in Korea.

Another possibility is that the results of this study can be indirectly compared with those of other countries to draw meaningful implications for the improvement of Korean physical education teacher preservice and inservice program. If there is no significant difference between them, the established works of other countries can be used in Korea to improve its teacher preparation programs and school practices. If there are significant differences between them, however, considerable work may be needed to accommodate the unique needs of Korean teacher preparation programs. Furthermore, this study can be a catalyst to facilitate subsequent studies on teacher socialization in Korean physical education.

By presenting additional data on physical education teacher socialization, this study is also expected to help physical educators and teachers to understand and gain

insight into the complex processes involved in the development of physical education teachers. In addition, because this study will provide information about physical education teacher socialization relative to the unique Eastern socio-cultural context, the findings will help to draw a more global picture of the dynamics of occupational socialization in the physical education field.

#### CHAPTER II

#### REVIEW OF LITERATURE

#### Introduction

This chapter presents a review of selected literature and research pertinent to the process of teacher socialization. The review provides a theoretical basis for this study, background information for the research design and instrumentation, and insights into the interpretation of the findings.

Teacher socialization research is the field of scholarship that seeks to understand the process whereby the individual becomes a participating member of the society of teachers (Danziger, 1971). Since Lortie's (1975) highly influential work *Schoolteacher: A Sociological Study* appeared, a considerable amount of research has provided congruent or competing explanations of teacher socialization.

The research on socialization into physical education indicates a three-stage socialization process: anticipatory socialization (recruitment into physical education), teacher education (professional preparation), and occupational socialization (inservice entry) (Dewar, 1989; Templin & Schempp, 1989). This three-stage model for teacher socialization is borrowed from the literature on socialization into medicine and law. This model proceeds on the basis of interaction and learning and includes interplay among humans, their socializing experiences, agents, and settings (Pooley, 1975).

# **Anticipatory Socialization**

The first stage is the anticipatory socialization in which individuals develop perceptions about a profession before entering programs of professional education. This stage (recruitment into physical education) is assumed to be important because of its relationship to the rest of the socialization process; that is, its relationship to the impact of professional education (the second stage of the process) and entry into the workplace (the final stage) on individuals' professional identities and practices (Dewar, 1989).

According to Lortie (1975), an individual is attracted to or repelled by an occupation as a result of the recruitment resources that are offered to potential recruits. He broke down these recruitment resources into attractors and facilitators. Attractors are the comparative benefits that are offered to potential recruits, including both material benefits such things as money, job security, social mobility, and psychic or symbolic benefits such things as prestige, power, and satisfaction.

Facilitators are the social mechanisms that ease an individual's entry into a specific occupation. These include factors such as success and interest in sport or physical activities, the influence of significant others (i.e., teachers, parents, family, and friends, etc.), the absence of occupational alternatives, and the perceptions of the requirements for entry into an occupation.

The data from the earlier studies on recruitment (Lawson, 1983a, 1983b; Mulling, 1981; Pooley, 1971; Templin, 1979; Woodford, 1977) show that individuals are attracted to careers in physical education teaching because of the following

reasons: the occupation is perceived as providing opportunities to work with and help others (the interpersonal theme), to serve society (the service theme), and to continue associations with sports and physical activity which are viewed as rewarding and enjoyable (the continuation theme) (Templin, Woodford, & Mulling, 1982; Lawson, 1984). Recent studies have shown that the continuation theme and service theme (which is closely related with the interpersonal theme) are more dominant reasons for majoring in physical education than other attractors such as material benefits and time compatibility (Belka, Lawson, & Lipnickey, 1991; Dodds, Placek, Doolittle, Pinkham, Ratliffe, & Portman, 1991).

The data also suggest that physical education teaching may be one of the few alternatives open to recruits because it requires less rigorous academic ability than other subjects (Dewar, 1989). Templin, Woodford and Mulling (1982) report that physical education attracts and admits students who are the lowest in academic achievement. The studies on recruitment into physical education also suggest that various factors such as the academic rigor of the program, the years spent in training, and the financial resources required to complete the training, are all important when career choices are being made.

Lawson (1983a, 1983b) attempted to locate recruitment within a large social context, focusing on the subjective warrant. The subjective warrant is "an individual's perceptions of the skills and abilities necessary for entry into, and performance of work in a specific occupation" (Dewar & Lawson, 1984, p. 15). In other words, it is a person's perception of the requirements and benefits of work in a

given profession, weighed against self-assessment of aspiration and competence. The subjective warrant is formed through direct observation of members of the occupations and through information provided by others in one's social environment. The choice of occupation is made by comparing one's interests, aspirations, and abilities with the subjective warrant held for the occupation being considered.

Lawson's analysis of the subjective warrant and its importance in recruitment into physical education teaching marked a step forward in this area of research and scholarship (Dewar, 1989).

Based on Lawson's works, Dewar (1983, 1984, 1989) examined students' subjective warrants prior to their entry into physical education programs. She focused on high school students, and developed a theoretical framework for the subjective warrant. According to her, "the dominant view, held by the majority of students who were attracted to or decided upon careers in physical education, was one in which physical education was seen as primarily skill oriented, involving learning how to play games and how to teach them to others" (1989, p. 47).

Through the use of interviews and role-playing activities with 10 high school students who intended to be physical education teachers, Hutchinson (1990) found that these students had well-developed but firm beliefs about teaching physical education. For example, they believed that student fun and interest should be emphasized in physical education classes, and that instruction would be unnecessary because all students should be able to perform skills if they try hard enough. But their perspectives are limiting because "what students learn about teaching, then, is

intuitive and imitative rather than explicit and analytical; it is based on individual personalities rather than pedagogical principles" (p. 62).

Prospective physical education teachers were influenced by physical education teachers, coaches, family members, and peers. Research shows that physical education teachers play the most important role in the formulation of students' ideas about the profession (Dewar, 1989; Graber, 1989, 1991; Graham, 1991; Mulling, 1981, Schempp, 1989; Schempp & Graber, 1992). Students' experiences in physical education programs and their exposure to the teachers associated with these programs were influential in their early socialization. In these contexts, "the ways in which physical education teachers think about and execute their work is extremely important in the process of socialization into physical education teaching" (Dewar, 1989, p. 54).

In line with Dewar's (1989) study, Schempp (1989) explored the impact of being a student on learning teaching tasks, identification with teachers, teaching assessment, and the development of teachers' professional perspectives. He concludes that the "apprenticeship of observation" serves as an important socializing experience in the development of teachers. According to this view, anticipatory teacher socialization occurs largely through the internalization of teaching models during the time spent as junior high or high school students in close contacts with physical education teachers. The learning and internalization of this stage are influential in shaping teachers' conceptions of teaching and role performance. It was also revealed that students enter teacher education programs believing that they already know what occurs in schools and have little more to learn (Lanier & Little,

1986). Therefore, formal teacher education may have little ability to alter the cumulative effects of this anticipatory socialization.

Other researchers also found that biographical factors continue to influence the development of teaching perspectives and role performances of beginning teachers (Crow, 1987; Feiman-Nemser, 1983; Lortie, 1975; Petty & Hogben, 1980; Zeichner & Grant, 1981). Crow (1987), for example, argues that instead of relying on the informed judgment of professionals, beginning teachers employ perceptions formed as a lay person to direct teaching practice.

In summary, anticipatory socialization is very important and thus has received considerable attention by researchers. This is because the understanding of the dynamics of this recruitment process serves as the starting point to gain insight into the whole process of professional socialization, that is, the impact of teacher education and entry into the workplace on individuals' professional identities and practices. People are attracted to careers in physical education teaching mainly on the basis of their subjective warrants, and are greatly influenced by their physical education teachers.

#### **Teacher Education**

The second stage is defined as teacher education or professional preparation. Through this process, would-be teachers acquire the knowledge, values, sensitivities, and skills endorsed by the profession. For teachers, such knowledge and skills comprise Lortie's (1975) "shared technical culture" (i.e., technologies and

vocabularies for the work of teaching), and the values and sensitivities tend to promote a humanistic ideology (Templin, 1979).

According to Zeichner and Gore (1990), there are three major components in preservice teacher education programs that can potentially exert influence on the socialization of teachers: (a) general education and academic specialization courses, completed outside schools, departments, and colleges of education; (b) methods and foundations courses, usually completed within education units; and (c) field-based experiences, usually completed in elementary and secondary school classrooms.

Meanwhile, Graham (1991) identified four features of teacher education that appeared to positively influence the development of preservice students' perspectives toward teaching. They were: (a) program personnel and a programmatic vision of teaching, (b) the promotion of an inquiry-centered approach to teaching, (c) carefully constructed and implemented practicums, and (d) the promotion of a critical approach and the rejection of an ends-means model of curriculum design in schools.

Though people believe that professional education courses have a strong impact on teacher education students, many researchers in the more general field of education have concluded that teacher education has a weak impact on at least some of the values, beliefs, and attitudes that students bring with them into their teacher education programs (Britzman, 1986; Bullough, 1989; Connell, 1985; Crow, 1987; Ginsberg & Newman, 1985; Knowles, 1988; Ross, 1987). For example, there is a great deal of debate in the literature over the role that the student teaching experience plays in the development of teachers and over the relative contribution of various

individual and institutional factors to the socialization process. It is evident that most people, such as educators, lay persons, and students alike, consider student teaching as being the most influential component of their program (Koehler, 1984). However, there also arises skepticism about the effectiveness of student teaching. Tabachnick and Zeichner (1984) analyzed the impact of student teaching experience on the development of teacher perspectives. They found that student teaching plays little part in altering the course set by anticipatory socialization which had occurred largely through the internalization of teacher models experienced as pupils. In some cases, "student teachers appear to adopt attitudes and values which often disagree with those inherent in training programs thereby compromising both motivations and opportunity to accomplish transfer" (Hull, Baker, Kyle, & Goad, 1982, p. 5).

Researchers investigating the biographies of recruits have suggested that dispositions, past experiences, and reasons for entering the field of teaching may influence what recruits learn during preservice preparation and later believe when they become certified teachers (Dewar, 1983, 1984, 1989; Graber, 1989; Lawson, 1989; Lortie, 1975; Schempp, 1989). In this context, it's possible for recruits to resist efforts by teacher educators to change them, thus lowering the effects of teacher education programs.

It is also documented that students enter the formal teacher education program with well-established Teacher Role Identities (TRIs) and that they use their TRIs as filters through which they judge their experiences (Crow, 1987). Solmon, Worthy, Lee, and Carter (1991) examined the teaching perspectives of six physical education

student teachers and the interplay between their TRIs and teaching contexts. They found that teachers with well-defined TRIs were able to negotiate challenging settings and to more closely approximate the role of a teacher by implementing their own teaching styles. But teachers with less clearly defined TRIs relied heavily on their cooperating teachers through the imitation of their cooperating teacher's teaching styles.

Many researchers in education (Bullough, 1987; Crow, 1987; Feiman-Nemser, 1983; Knowles, 1988; Lortie, 1975; Petty & Hogben, 1980; Zeichner & Grant, 1981) and physical education (Dewar, 1989; Lawson, 1983a, 1983b; Pooley, 1972; Schempp, 1989) have found that the biographies of recruits have a strong influence on the development of teaching perspectives, values, ideas, and behaviors. Therefore, the impact of teacher education programs is limited. For example, Crow (1987) investigated the context of the socialization process and found that would-be teachers' backgrounds were important in the formation of the beginning teachers' role identities. She continued to argue that instead of relying on the informed judgment of professionals, the beginning teachers employed perceptions formed as a lay person to direct teaching practice.

Also, the recruits' expectations and perspectives about a profession, teaching, and teacher education program exert an impact on the socialization process. Some researchers examined how specific program expectations interact with the expectations of students (Chu, 1984; Graber, 1989, 1990; Lawson, 1983a, 1983b). According to Graber (1989), most recruits enter training programs with program

expectations, training expectations, curriculum expectations, teacher expectations, and college expectations. Meanwhile, teacher educators have their own expectations toward recruits. When the expectations of the two groups differ markedly, socialization does not occur in a desirable way. Therefore, if the preservice experience is to encourage significant progress toward assumption of the professional role, training programs must work to either meet some student's expectations or at the least, to acknowledge that these expectations do exist and must be subject to open discussion and negotiation with students (Graber, 1989). In fact, students are not passive individuals who willingly submit to all expectations and demands of the teacher education faculty or its programs. When students feel that faculty expectations are unreasonable or the demands of training programs are difficult for them, they use various strategies called 'studentship' (Graber, 1989).

According to Graber (1989), studentship is "a set of behaviors students may employ to progress through a training program with greater ease, more success, and less effort" (p. 66). It consists of a variety of behaviors such as psyching-out, fronting and image projection, cheating, and short cuts. Psyching-out is a student behavior which happens when a student continually tries to get information from the instructor about what he or she should know for an examination. On the other hand, fronting and image projection are student behaviors which portray him or her in a favorable ways to those who control evaluation (Graber, 1989). "Studentship is a means of reacting to the forces of socialization, empowering students with strategies for progressing through a training program with greater ease and increased chance of

success" (pp. 76-77). Therefore, the varied effects of teacher education programs on recruits can be partly attributed to the mechanism of studentship in either accepting or rejecting the contents of teacher education programs.

There are other factors responsible for the differential effects of teacher education programs. They can include the absence of a shared technical culture, the failure of teacher educators to synthesize knowledge and skills resulting from research on teaching and school practices, and the conflicting views of teacher educators on physical education. Lawson (1986, 1989) suggests, for example, that the absence of a shared technical culture has created problems for school physical education and teacher education, and that improved teacher education programs require more uniform professional beliefs among physical educators.

In summary, recruits bring various program expectations resulting from their own ideas about teacher education. Meanwhile, teacher education programs do not exert as much influence on recruits as expected, and there exists a gap between the expectations of teacher education programs and those of would-be teachers.

Therefore, if a preservice program is to be successful, it not only must work to infuse recruits with the orientations, the sensitivities, the knowledge, and the skills fundamental for teaching physical education in schools, but it must also try to accommodate students' predispositions, expectations, and studentship behaviors in a thoughtful way.

#### **Occupational Socialization**

The final stage in the teacher socialization processes is occupational socialization. This is the process by which new teachers learn the knowledge, values, sensitivities, and skills endorsed by the workplace when they leave professional education programs and enter schools.

Occupational socialization occurs on the basis of learning and interaction. Veteran status is gained when novice teachers successfully cross three invisible, organizational boundaries (Lawson, 1991). They are "(a) a functional boundary, marked by work responsibilities; (b) an inclusionary boundary, marked by the acquisition of a culture and group acceptance; and (c) a hierarchical boundary, marked by formal titles and status recognition" (p. 29).

It is, however, important to understand that occupational socialization starts early in the student teaching experience (Templin, 1981). During the student teaching period, the would-be teachers begin to get a sense of the school culture through exposure to the cooperating teacher or other faculty viewpoints on teaching, school policies, and student behaviors.

Although most traditional studies of teacher socialization have portrayed teachers as the passive recipients of institutional values and norms, current theory and research overwhelmingly support an interpretive, dialectic view of teacher socialization (Blase, 1985, 1986; Crow, 1986, 1987; Graber, 1989; Lacey, 1987; Schempp, 1989; Schempp & Graber, 1992; Tisher, 1982; Zeichner, 1979, 1986; Zeichner & Tabachnick, 1985). For example, Schempp and Graber (1992) argue that

a dialectical process exists during all four selected period of professional socialization (pretraining, preservice, field experiences, and induction).

#### **Induction Problems in the Schools**

New teachers' entry into the workplace can be a process of conformity, internalization of school norms and tradition, and imitation of the experienced teachers around them. The transition from professional preparation to the workplace may be thought to be easy. In practice, it is frequently not. When new teachers enter the workplace, they encounter "reality shock" (Lawson, 1989, p. 148). They recognize a sudden and dramatic role transition. Overwhelmed by the heavy requirements of the workplace, they experience psychological stress. Upon encountering differences between teacher education and school practice, they quickly recognize that their teacher preparation in universities is not matched perfectly with the workplace requirements. As a result, new teachers begin to learn strategies necessary for their survival in schools by trial and error.

It also has been argued that the first year is the critical year of teaching, determining whether a new teacher will stay in the teaching profession and what type of teacher he or she will become. According to Huberman (1989), the induction phase is a period of survival and discovery. New teachers confront the pressures of surviving the complexity of instructional management and noninstructional responsibility; at the same time, they discover the identity of oneself as a teacher and a member of the school. He stated that the differences between easy induction and

difficult induction are closely related with positive relationship with the students and colleagues, instructional mastery, and enthusiasm.

Several researchers have also indicated that beginning teachers are subjected to encounter several problems and/or limitations during the induction period, particularly during the first year of teaching (Burden, 1981; Johnston & Ryan, 1980; McDonald, 1980; Ryan et al., 1980; Veenman, 1984). For example, Burden (1981) identified seven limitations common to most first-year teachers: limited knowledge of teaching activities, limited knowledge about the teaching environments, conformity to an authoritarian image of teacher, subject-centered approach to curriculum and teaching, limited professional insights and perceptions, feelings of uncertainty, confusion, and insecurity, and hesitancy to try new teaching methods.

Veenman (1984) identified eight of the most highly rated problems for beginning teachers: classroom discipline, motivating students, dealing with individual differences, assessing students' work, relationships with parents, organization of classwork, insufficient and/or inadequate teaching materials and supplies, and dealing with problems of individual students. He concluded that the more problems that a beginning teacher encounters, the more likely he/she is to leave the profession.

However, beginning teachers are not passive victims to workplace problems. They actively adopt various strategies to cope with such problems. Lacey (1977) identified three social strategies used by student teachers: (a) internalized adjustment, in which the teacher fully conforms to the values and norms of the workplace and believes these values and practices to be necessary; (b) strategic compliance, in which

the teacher tries to acquiesce to the demands of the situation while retaining oppositional beliefs; and (c) strategic redefinition, in which the teacher struggles with the constraints of the situation and tries to change it to his or her preference.

#### **Bureaucratic Socialization**

Most physical education teachers are hired in large, bureaucratic school organizations and bureaucratic norms of the school result in "bureaucratic socialization" (Lawson, 1988). Bureaucratic norms are different from those learned in the teacher education program. They have a hierarchical pattern of relationships, in which people are rarely equal in power. Typically, the principal controls most of the policy decisions such as scheduling, faculty evaluation, fund allocation, and evaluation. The principal's evaluation criteria for teaching effectiveness has been largely based on how well order and control of the class have been maintained. In these contexts, bureaucratic socialization usually conflicts with its professional counterpart (Lawson, 1988). It results in "a custodial, rather than humanistic, ideology, together with a cognitive style that competes with norms of professionalism" (p. 267).

After entering schools, most new teachers realize the contradictions and differences between teacher education and workplace requirements. Thus, they begin to discard the perspectives of teacher education and to follow the school traditions or norms: progressive and liberal views that they adopted during college shift toward conservative and authoritarian ones. They also start taking their cues from

experienced teachers around them. All these situations may result in either an immediate or delayed 'wash-out' of the effects of professional preparation (Lawson, 1983a, 1983b).

#### **Role Conflict**

Most physical education teachers share two roles: a teacher and a coach.

Researchers have verified that there are conflicts over the expectations of these two roles (Bain, 1978; Bain & Wendt, 1983; Chu, 1981; Locke & Massengale, 1978; Sage, 1989; Segrave, 1981). The uniqueness of the teacher/coach occupational roles and the expectations of the school place physical education teachers in inevitable conflict situations, thus hampering their teaching efforts. According to Segrave (1981), teachers/coaches fulfilling these dual roles usually perceive their primary responsibilities as coaching and winning, and sometimes perceive coaching and winning as the only real responsibility. This perception is perpetuated by aspiring teacher/coaches who often view the two roles as distinct and prefer coaching because it seems to provide greater rewards within an unequal reward system. Segrave (1981) reported that 62% of the prospective physical education teachers preferred coaching to teaching.

Locke and Massengale (1978) differentiated two types of role conflicts. One may arise when a person occupies several different roles that demand incompatible behaviors (inter-role conflict). Another may arise when a person occupies a single role for which different groups or individuals expect incompatible behaviors (intra-

role conflict). Given that most teachers assume the positions of coach, physical education teacher, and classroom teacher simultaneously, it is evident that they are subject to both the intra- and inter-role conflicts (Locke & Massengale, 1978). These role conflicts, in turn, make the physical education teachers' jobs stressful and so may have a negative bearing on teaching effectiveness and satisfaction.

Meanwhile, Kneer (1987) identified various strategies to resolve the teacher/coach role conflict: (a) make coaching part of the teaching load, (b) continue to combine teacher and coach roles but reduce practice time and game schedules, (c) separate the teaching and coaching jobs and employ full-time coaches in the school, and (d) separate teaching and coaching as occupations and remove athletics from the school.

#### Organizational Culture of the Workplace

Each school is an organization. It, therefore, has its own organizational culture. School organization culture refers to shared, established rules and customs in a school. This organizational culture plays an important role in the occupational socialization of physical education teachers. Organizational culture can be defined as follows:

Any organizational culture consists broadly of long-standing rules of thumb, a somewhat special language, an ideology that helps edit a member's everyday experience, shared standards of relevance as to the critical aspects of the work that is being accomplished, matter-of-fact prejudices, models for social etiquette and demeanor, certain customs and rituals suggestive of how members are to relate to colleagues, subordinates, superiors and outsiders, and a sort of residual

category of some rather plain "horse sense" regarding what is appropriate and "smart" behavior within the organization and what is not. All of these cultural modes of thinking, feeling and doing are, of course, fragmented to some degree, giving rise within large organizations to various "subcultures" or "organizational segments." Such cultural forms are so rooted in ... common experiences of the membership ... that once learned they become viewed by insiders as perfectly "natural" responses to the world of work they inhabit (Van Maanen & Schein, 1979, p. 210).

"A school's organizational culture is largely unwritten, and consists primarily of deeply embedded assumptions, which are accepted and professed by veteran and powerful school personnel, about the school and its functions" (Lawson, 1989, p. 152). This organizational culture has two functions. It helps the school and its members meet external environmental demands, and it facilitates the internal integration of diverse school workers (Schein, 1986).

Organizational culture is learned and internalized by new teachers. However, it is clear that while most teachers may learn this culture, some will not accept it totally or partially. Many researchers (Bullough, 1987; Crow, 1987, 1988; Etheridge, 1989; Knowles, 1988; Lacey, 1977: Tabachnick & Zeichhner, 1985) have found that beginning teachers are rather resistant to institutional norms. Such acts of rejection are common in schools, as in all work organizations. Then, modified or entirely new versions of organizational culture appear among groups of teachers. This is the basis for organizational sub-cultures (Lawson, 1989). These sub-cultures conflict with the dominant organizational culture espoused by the school's administration. As a result, teachers' occupational communities are formed around such sub-cultures. School organization cultures and sub-cultures, then, become an important component of

teachers' workplace conditions.

#### **Workplace Conditions**

There is evidence that workplace conditions play an important role in the occupational socialization of teachers. There is a considerable variance among schools in terms of workplace conditions. This variability might explain the diversity in teacher socialization since different workplace conditions would influence teachers in different ways. In particular, it has been shown that workplace conditions greatly influence teachers' commitment to teaching, teaching effectiveness, and eventually retention in the profession (Goodlad, 1983, 1984; Little, 1987; Lortie, 1975).

Many aspects of workplace conditions can be attributed to the maladjustment of teachers. The lack of adequate facilities and equipment, the large class sizes, and the lack of time for instruction are common problems (Locke, Griffin, & Templin, 1986). These problems might reflect the lack of public support for physical education (Dodds & Locke, 1984) and its marginal status in the school (Bell, 1986; Hendry, 1975). The expectation that most physical education teachers should coach varsity teams leads to the physical and psychological overburdening and frequently interferes with teaching responsibilities (Chu, 1981; Earls, 1981; Sage, 1989).

According to Lawson (1989), workplace conditions include variables such as personal-social factors (administrators, colleagues, students, parents and community, the nature of interpersonal relationships, the degree of student's or teacher's enthusiasm, etc.), situational factors (students' sub-cultures, teachers' occupational

communities, the nature of the physical education curriculum, the amount of teaching loads, racial composition of a school, etc.), organizational factors (bureaucratic norms, goal system, resource allocation system, evaluation system, prestige and reward system, etc.), and political-economic factors.

These factors interact with each other, both within and across the categories. They may facilitate, constrain, or prevent effective work practices. In other words, working conditions which surround the teachers can influence significantly the degree of commitment to teaching, teacher effectiveness, and even retention in the profession. Yet, it is also true that teachers, with their students, can influence and even create their workplace conditions (Lawson, 1989).

#### Personal-social Factors

It is reasonable to assume that teachers' thoughts and behaviors are influenced by persons surrounding schools and by the nature of the social relationships with them. In particular, school administrators, colleagues, students, and parents and community play an important role in the occupational socialization of teachers.

Administrators. Administrators are believed to influence the occupational socialization of a teacher because their decisions can vitally affect the teacher's working conditions and career advancement. Therefore, the principal and the principal-teacher relationship can be key factors in deciding teachers' satisfaction with their school work (Goodlad, 1984).

Edgar and Warren (1969) argue that significant evaluators such as the

principals, with the ability to potentially apply organizational sanctions, play a more important role in teacher socialization than colleagues do. Meanwhile, there is evidence that teachers generally receive very little direct assistance and advice from their superior (Zeichner, 1983) and that teachers can insulate themselves from some of the directives and sanctions of significant evaluators if they try to do so (Zeichner & Tabachnick, 1985). In other words, the formal powers of the school administrators are limited. For this reason, the relationship between teachers and school administrators can be described as mutually independent.

To physical education teachers, a lack of clear role definition and expectation on teacher/coach by school administrators can add confusion and stress (Chu, 1980; Massengale, 1981). "Administrators ... occasionally do not differentiate teaching from coaching while expecting competent performance in both" (Massengale, 1981, p. 23). This results in the teacher's confusion about which role should be his or her priority. Sometimes it serves as a source of conflicts between the school administrators and the teacher.

There is also a great deal of variation both among and within schools in the degree to which administrators influence teachers' work (Connel, 1985; Zeichner & Tabachnick, 1985). In either case, it can be said that "mutual trust between principal and teachers, considerable support for teachers by the principal, and respect for each other as professionals are important elements in the healthy school workplace" (Goodlad, 1983, p. 52). When support from the school administrators are insufficient, teachers either feel frustrated and withdraw their commitment to teaching

or try to convince the principal to provide appropriate support for effective teaching.

Colleagues. It was well-documented that the presence of collegiality exerts an important influence on school cultures and structures (Barth, 1990; Johnson, 1989). It was also found that collegiality works as an important source for intrinsic reward for teachers, and as a way to gain a sense of pedagogical unity with others (Little, 1987). Therefore, a teacher's colleagues can serve as a very important support network. On the other hand, if one works in isolation from colleagues, one's work experience may become conflict ridden (Templin, 1989).

For beginning teachers, the influence of colleagues, especially the influence of experienced teachers in the same or similar schools, is enormous (Lawson, 1989). Beginning teachers learn the knack of surviving in the workplace through the observations of and discussion with their colleagues. Thus, experienced teachers serve as guides who facilitate the beginning teacher's induction into the workplace. "Given that teachers in a given school work under generally similar conditions, collegial influence is probably closely tied to the common circumstances that teachers face in the structural characteristics of schools and in the ecological conditions of classrooms" (Zeichner & Gore, 1990, p. 339). Thus collegiality becomes an important source for teaching and problem-solving for teachers.

However, it is also true that several different teacher cultures often exist, even in a single school, and that teachers often face conflicting pressures by colleagues to influence them (Carew and Lightfoot, 1979; Mets, 1978). In these cases, the role performance of a teacher can be seriously constrained by either conflicting teaching

perspectives or uncomfortable pressures from peers. For example, Sarah, an experienced physical education teacher in Templin's (1989) study, was frustrated by the fact that the majority of her colleagues did not share her high commitment to teaching. Unlike Sarah, most other physical education teachers prioritized playing over teaching and learning. This eventually hampered Sarah's teaching because students were so accustomed to the play type of teaching that they could not adjust well to Sarah's teaching philosophy.

It is widely believed that an ethos of privacy and individualism exists within many schools (Lortie, 1975). A teacher teaches alone and the major psychic rewards of teachers are earned in isolation from other teachers. "Teachers rarely engage in activities whereby personal and professional support for one another is given or whereby pedagogical problems may be solved" (Templin, 1988, p. 197). In particular, "the cellular form of school organization, and the attendant time and space ecology, puts interactions between teachers at the margin of their daily work" (Lortie, 1975, p. 192).

Students. The influence of students on the occupational socialization of teachers is well documented by many researchers (Baumrind, 1980; Blase, 1985, 1986; Brophy & Evertson, 1981; Doyle, 1979; Drietzel, 1973; Haller, 1967; McNeil, 1983; Riseborough, 1988). Blase (1986) states, for example, that students have the most significant impact in inducing shifts in teachers' work perspectives. He argues that a significant change in teachers' work perspectives occurs from an initial emphasis on instruction and concern with self to the active pursuit of relational,

moral, and counseling outcomes with students. He also argues that the influence of students on teacher socialization is more powerful than that of others such as school administrators, colleagues, and parents.

It is well known that students' success and acceptance serve as a source of teacher satisfaction. Teachers identify students' success as a main source of psychic reward. For example, Lortie (1975) found that the majority of teachers in his study experienced gratification when they felt they had influenced students.

However, though acceptance and enthusiasm by students are the desired norms, student apathy and even rejection of physical education content are very common, reducing the teacher's teaching efforts (Lawson, 1989). Sometimes teacher-student conflicts arise due to the mismatched expectations of each other. Especially when a teacher has high expectations for student learning but students are not willing to meet them, a teacher-student conflict is inevitable. In addition, student discipline problems constantly constrain the work of teachers. For example, the physical education teacher (Sarah) in Templin's (1989) study had to constantly struggle to resolve student misbehavior in her classes. This not only strained her relationship with students, but also became a source of her dissatisfaction with teaching physical education. There is also an indication that inexperienced teachers tend to blame students, not teachers, when student misbehavior arises. For example, Fernandez-Balboa (1991) examined the beliefs and interactive thoughts of fifteen preservice physical education teachers regarding pupil misbehavior and found that they blamed students for the occurrence of most misbehavior.

The explanations for the great influence of students on teacher socialization are mostly sought from the typical isolation of teachers from their colleagues and supervisors as well as from the transitory and invisible nature of the learning process (Doyle, 1979; Haller, 1967). The influence of students ranges from effects on the general teaching approach and patterns of language used by teachers in classrooms to the type and frequency of specific teaching methods utilized by teachers (Doyle, 1979). It is also found that the effects of students on teacher socialization increase as teachers get experienced and become more aware of and concerned with their students (Larson, 1986).

<u>Parent and community</u>. There is little question that parents and community influence the socialization of teachers. This is because the school conditions, which influence the occupational socialization of teachers, are dependent on support from the parents and the local community surrounding the school.

There is a suggestion that the positive and enthusiastic involvement of parents and other citizens of the school community is a trademark of good schools (Goodlad, 1983, 1984; Tangri & Moles, 1987). However, undue and excessive parental interventions can hinder the work of the teacher. Request from a parent for special treatment for his or her child puts the teacher in a conflict situation, since the teacher has to "choose between parental initiations and his own rules" (Lortie, 1975, p. 189). Especially when several parents make contradictory requests, the situation may "make the teacher fear that his social order is beginning to unravel" (p. 189).

Communities vary in the degree of influence on and support for schools.

According to Arfwedson (1979) and Zeichner and Gore (1990), schools that serve high and low socioeconomic populations provide quite different working situations for teachers, and parents of these schools also exert different (direct or indirect) influence on teachers. In schools that serve high socioeconomic populations, many parents directly intervened in school affairs. But in low-status schools, the influence of parents was seen to be exerted frequently through the agency of the students as representatives of their families and their social class. After all, parental influence serves as "a basic mechanism for the socialization of teachers into the traditions of a school community" (Zeichner & Gore, 1990). In addition, the degree and the nature of parental involvement in school affairs significantly influence curricular and instructional effectiveness in a school.

It should be noted, however, that teachers are not passive recipients of parental pressure and intervention. According to Lortie (1975), teachers retain a clear sense of "territorial priorities" in this regard. They think that "there is 'teacher territory' and 'parental territory', and leadership on school affairs rests with the teacher" (p. 191). They want the parent to remain as a distant assistant. Thus, when they see excessive parental pressure or intervention, they turn to the principal for help.

#### **Organizational Factors**

When a beginning teacher starts to work in a school, the bureaucratic norms of the school often conflicts with professional norms offered in teacher education (Lawson, 1983b; Templin, 1979). According to Lawson (1989), each school has at

least four kinds of systems which are necessary for its successful operation as an organization. First, there is a goal system, which orients the school toward singular or multiple purposes. Second, there is an allocation system, which is designed and employed for the allocation of resources such as equipment, facilities, and funds for professional development and staffing assistance. Third, there is an evaluation system, which is for the control, supervision, and evaluation of teachers' work performances. Finally, there is another system: the prestige and reward system. This is invisible but is an integral part of the dominant organizational culture.

These four systems are closely related, and they significantly influence workplace conditions in physical education (Lawson, 1989). Physical education teachers are more vulnerable to the influences of these factors than those of other subject areas. For example, physical education teachers have relatively low prestige in a school organization when compared to other subject teachers. Thus, they seldom receive a high priority of resource allocation. This results in loss of enjoyment for the job, and can even cause teachers to eventually leave the field with disillusionment. In these contexts, it can be said that "organizational factors have a major bearing on teachers' work and their longevity in teaching" (Lawson, 1989, p. 157).

## Situational Factors

Interacting with broader organizational factors are situational factors. Among these situational factors are student sub-cultures, occupational communities, and the nature of physical education curriculum (Lawson, 1989).

Student sub-cultures. Sub-culture refers to "patterns of culture characteristic of certain kinds of groups within a society" (Harris, 1985, p. 114). Sub-cultures are important because individuals live and function mainly within the boundary of these sub-cultures. Students have special styles of behavior, thought, dress, and a private vocabulary which adults can scarcely translate. These patterns of students' thoughts and behaviors within a school can be called student sub-cultures.

There is a growing amount of evidence that student sub-cultures have a bearing on both the effectiveness of physical education programs and the work of teachers (Griffin, 1983; Tindall, 1975; Wang, 1977). For example, Wang (1977) found that even when the purpose of the teacher's explicit curriculum was to promote integrated and nondiscriminatory participation in physical education classes, students subverted this intention within their hidden curriculum related to sex, race, and skill. In the analysis of coed middle school gymnastics classes, Griffin (1983) found that sex-stereotyped student interaction and participation patterns seriously limited the opportunities to learn gymnastics skills in several ways. It is also known that groups of students frequently contest and reject traditional sports and games instruction (Corrigan, 1982; Hendry, 1978; Willis, 1977).

Teacher occupational community. Teachers also form work groups called occupational communities. According to Van Maanen and Barley (1984), occupational communities have four related characteristics: (a) each member of the group believes he/she performs the same kind of work; (b) each member identifies more or less positively with his/her work; (c) each member believes that group

members share the same kinds of values, perspectives, and problems; and (d) the activities of group members blend the realms of work and leisure.

These occupational communities influence the ways in which physical education teachers think and act in schools. "They may facilitate or constrain teachers' work, and, in both cases, there are attendant effects upon a teacher's enthusiasm, morale, and commitment" (Lawson, 1989, p. 160). For example, Doug, a beginning teacher in the above study, felt that gaining respect from other teachers was slow and his school work was difficult. But the interaction with other teachers through various activities such as staff games at noon hour, afterschool softball games, and week-end and summer hiking trips facilitated his acceptance in the occupational community. And he found that his membership in the teacher occupational community, in turn, was very helpful in his work.

The curriculum. It is widely recognized that the physical education curriculum affects teachers' work. Templin (1989) suggests that a curriculum, whether it is overt, hidden, or both, may have a significant impact on teacher effectiveness, satisfaction, collegiality, and the image that physical education projects to students, administrators, teachers, parents, and the community. "Not every school has an agreed-upon formal curriculum and not every teacher views learning as a necessary and important outcome of physical education" (Lawson, 1989, p. 158). Consequently, the difference in the contents of physical education curriculum among schools will be partially responsible for the variability of teachers' occupational socialization.

Meanwhile, there is criticism that physical education curriculum is centered on the reproduction and maintenance of sports and games (Lawson, 1988; Goodlad, 1984). Learning often appears to be a secondary focus as the structure of the curriculum is primarily introductory and recreational in nature. This curricular structure is apt to cause the deskilling of teachers (Templin, 1989). Most physical education programs and instructions revolve around play or supervised recreation, therefore it is almost impossible for teachers to maintain their skills as pedagogically competent teachers.

It is also suggested that because physical education curriculum implementation is not examinable, physical education teachers are placed in a marginalized position in the school. This seriously constrains physical education teachers' work in the school. For example, the physical education teacher (Sarah) in Templin's (1989) study was frustrated by the fact that the physical education program at her school was classified as 'non-academic' thus the structure of curriculum and teaching schedule were arranged in a way which seriously constrained her teaching efforts. The perceived marginality of physical education teachers in schools can also force them to seek status through their coaching responsibilities (Hendry, 1978).

Teaching workload and role. A teacher may experience satisfaction or conflict depending on the tasks expected of the teacher. This is because "institutional and personal expectations may reflect either congruence or conflict" (Templin, 1989, p. 174). Role expectations from administrators, colleagues, students, and parents and community will greatly influence the actual role performances of teachers in schools.

According to Templin (1989), physical education teachers' roles would be defined as: "lesson and unit planning; effective teaching (establishing sound climate, instructional, and management practices); evaluation of instruction and curriculum; service through curricular and extracurricular roles; maintaining positive relations with administrators, teaching colleagues, students, and parents; and engaging in professional development activities" (p. 175). A physical education teacher's role may include all or some of them. Therefore, it can be assumed that these multiple roles will make the teachers' workload more demanding. Chu (1981) reports that the teacher/coach in secondary schools spends 68 hours per week in both duties. If the amount of workload is perceived as too demanding by the teacher, it will adversely affect the quality of his or her teaching.

Templin's (1989) Sarah taught six periods a day with one preparation period. In addition, she coached one spring sport which ran from February through May. She started the school day at 7:30 and was usually home between 5:00 and 9:00 at night, depending on her coaching responsibilities. In these contexts, she perceived the pace and routine of her job as very demanding and stressful.

#### Political and Economic Factors

Though the schools are not themselves political institutions, they are products of political processes (Brembeck & Grandstaff, 1969). Thus, it is evident that political and economic factors have a significant bearing upon the work of teachers. In response to the influence of politics on their teaching conditions, teachers have organized teacher unions. In the United States, 88% of the nation's teachers belong

to either the American Federation of Teachers (AFT) or the National Education Association (NEA), and over 60% are covered by collective bargaining agreements (McDonnell, 1992). These teacher unions have concentrated their efforts on improving teacher's wages and working conditions or on raising the status of teaching as a profession. Though there has been controversy about the appropriate role of a teacher union, these unions have pursued their dual roles of a voluntary organization and a political interest group by using two strategies of collective bargaining and political action.

Physical education is also not free from the influence of politics. Legislative decisions made at state and local levels directly influence the conditions of physical education in schools. Consequently, every state in the United States varies in its requirements for physical education (Mitchell & Earls, 1987). For example, there are differences in the number of grades in which physical education is required, and the number of days, hours, and minutes allocated for physical education instruction among states in America. In addition, the specificity of the content of the physical education and the resources that states allocate specifically to physical education vary considerably (Lawson, 1989).

The impact of these political and economic factors is profound on the condition of physical education in schools. The status of physical education and physical education teachers both in the schools and in society at large has an inextricable relationship with political and economic factors. Therefore, "changing the status of physical education in the schools requires political activism by physical

education teachers and others concerned with physical education programs" (Lawson, 1989, p. 154).

#### Socio-cultural Influences

A school is a social system. It operates within the mechanism of society. Though schools influence society to some degree, they are also affected by social forces. In these contexts, some scholars have studied the influence of the broader society and culture on teacher socialization. Apple (1983, 1987), Gitlin (1983), and Wise (1979) have explored how practices and policy initiatives outside of the school have affected the material resources available to teachers and the character of the teachers' work. Their studies found that teachers generally responded actively and creatively to the constraints of society and institutions. Other studies (Ball & Goodson, 1985; Feiman-Nemser & Floden, 1986) showed that societal factors such as the bureaucratization of work, the social division of labor, and the stereotypes and discrimination against women had also affected the role performances of teachers.

Attempts were also made to examine the relationship between culture and teacher socialization. Some scholars have attempted "to link the perspectives of individual teachers to the forms of meaning and rationality that are dominant in a society" (Zeichner & Gore, 1990, p. 340). Dale (1977a, 1977b) related the perspectives of teachers to development of a cognitive style of liberal individualism. Giroux (1980) analyzed the development of teaching perspectives which were in line with a technical rationality. Meanwhile, Popkewitz (1985) found that the

professionalization of knowledge and the ideology of professionalism in society at large influenced the work of teachers.

In summary, occupational socialization is marked by diversity. And, it often results in an immediate or delayed "wash-out" of the effects of professional education. Organizational culture, workplace conditions, and all concerned people within and outside of schools play important roles in the occupational socialization of new teachers. Teachers, however, are not passive recipients of norms or practices of the workplace. They are active in the socialization process through their resistance to institutional norms as well as their influence on workplace conditions. In these contexts, it can be said that occupational socialization occurs on the basis of interaction and learning.

# Implications of Teacher Socialization Research on Teacher Education Programs

Previous research on teacher socialization provided valuable information for better understanding the ways in which physical education teachers are socialized into the profession. Given that the ultimate purpose of teacher socialization studies is to improve the quality of physical education through the understanding of teachers and their role performance in schools, it is important to draw implications of this research on teacher education programs.

#### **Unified Professional Orientations**

In terms of professional orientations and philosophies, there is considerable disparity not only between teacher education programs and schools, but also among recruits, teachers, and university teacher educators. The disagreement on the content of physical education programs as well as strategies to implement them has inevitably resulted in incongruous socialization of physical education teachers.

In order to resolve this incongruity, it is necessary to create more unified professional orientations and competencies among concerned parties, specifically between university programs and schools (Lawson, 1986). One way to do this is by developing strong collaborative training models between university and school programs (Goodlad, 1984; Martinek & Schempp, 1988). Such partnerships can elicit consensus on the content of preservice and inservice training programs because they will include joint planning sessions in which teachers and university faculty work together to design teacher training programs (Martinek, 1991).

As an effort to facilitate the success of induction and to establish the standards of professionalism, Lawson (1991) recently suggested that we should establish occupational norms which could inform recruitment, selection, retention, education and training, and actual work practices of physical education teachers. He said that "the normative order for physical education should include three categories of norms: moral, aesthetic, and procedural" (p. 30).

### **Explicit Educational Design in Professional Training Programs**

It was found that varied predispositions and perceptions with which the recruits brought served as a constraint to the efforts of teacher education programs to prepare qualified teachers who are eager to improve professional practice. This finding prompts us not only to re-examine the subjective warrants of would-be teachers but also to find a way to diminish them.

As one way to reduce the influence of recruits' subject warrants on their later socialization processes, Lawson (1986) suggests that we should first establish uniform and explicit teacher preparation programs. By creating greater consensus about the design, contents, conduct, and evaluation of teacher education programs among physical educators, we can clearly and effectively communicate to the would-be teachers the program's expectations. This enables new recruits to assess whether their personal motives for going into teaching are compatible with the program's goal, thus ensuring greater potency of the undergraduate's learning experiences (Martinek, 1991).

#### Accommodating Recruits' Expectations

Research on preservice teacher education shows that recruits bring various program expectations, and there exist some gaps between the expectation of teacher education program and that of recruits. When students feel the demands of training programs are too difficult to comply with, they use studentship behaviors (Graber, 1989). Thus, the disparity of expectations works as a constraint to the physical

educators' efforts to socialize students into adopting the philosophy of teacher education program. Based on these findings, Graber (1989) suggested that teacher educators re-examine teacher education program in order to accommodate students' program expectations and studentship behaviors in thoughtful ways.

#### **Increasing Accreditation Standards**

As one way to guarantee the successful professional socialization of future teachers, Goodlad (1984) has recommended extensions of the training period and increased number of clinical experiences required for certification.

Specifically, he has suggested that would-be teachers go through a two-year program of professional studies and clinical experiences, followed by a period of residency. The residency period would require the would-be teacher to experiment with various teaching methods in selected schools under the supervision of specially trained teachers. During the residency period, would-be teachers will be required to demonstrate a full repertoire of teaching procedures that parallel those advocated in the professional program. Lawson (1986) has recommended not only to make accreditation and certificate standards more stringent, but also to implement these more faithfully.

## **Special Programs to Facilitate Induction**

Research on inservice entry shows that beginning teachers confront the pressures of surviving the complexity of workplace requirements. They tend to make

practical, surviving kinds of decisions to ease the anxieties of their early years in schools. Specifically, it has been shown that the first year is critical in determining the survival of new teachers. These findings prompted both physical educators and policy decision makers not only to pay more attention to the mechanism of induction, but also to provide beginning teachers with special programs to help them make a successful transition from undergraduates to full time teachers.

As a result, state regulations that mandate beginning teacher assistance programs are now evident in at least thirty-six states (American Association of Colleges for Teacher Education, 1988). These state mandates have several characteristics in common. Most state-level programs require that all beginning teachers become engaged in district-level assistance programs; districts assume primary responsibility for arranging a veteran teacher mentor for each beginning teacher. Furthermore, districts are expected to resolve related issues such as the amount of time the mentor spends with the inductee, special stipends for service, and associated selection criteria (Zimpher and Grossman, 1992).

Another approach has also arisen -"peer assistance and review" (PAR) programs. First designed by the Toledo Public Schools in 1981 (Toledo Public Schools, 1988), these programs have been developed in Rochester, New York (Gillet and Halkett, 1989), and in two other Ohio cities, Columbus (Foster, 1985) and Cincinnati (Johnson, 1988). These PAR programs provide initial assistance to beginning teachers through consultant teachers, who also make recommendations to a review panel regarding contract continuation for beginning teachers (Zimpher and

#### **Summary**

Research on teacher socialization conducted in Western countries over the last two decades shows a shift from a functionalist to an interpretive or a dialectical perspective. The studies from a dialectical perspective helped confirm and understand the important fact that teachers can play an active role in the formulation of their beliefs, attitudes, and behaviors in relation to institutional requirements and constraints. Given that understanding what teachers really do and why they do it is a prerequisite for improving physical education in schools, these studies seem to have great value.

Research on socialization into physical education indicates a three-stage process. However, these three phases are not separate entities, instead, they are closely related to each other. The data from the previous research on this topic show that the first year is important because it determines whether a new teacher will stay in the teaching profession and what type of teacher he or she will be. This prompts physical educators not only to pay more attention to the mechanism of induction but also to provide beginning teachers with special programs to help make a successful transition from neophytes to effective veteran teachers. Research also shows that occupational socialization results in an immediate or delayed 'wash-out' of the effects of professional education. This finding leads us to the examination of the mechanism of school organization which sometimes seems to be incompatible with the efforts of

teacher education in some ways. In order to effectively solve the problems of inservice entry, it is essential to understand fully the various features of school cultures and workplace conditions. Knowing both student and situational factors as they relate to teacher role performances seems to be important for determining a more holistic picture of occupational socialization.

It also appears that organizational culture and workplace conditions play important roles in the occupational socialization of new teachers. They include variables such as personal-social factors, situational factors, organizational factors, and political-economic factors. These factors interact with each other, both within and across the categories. Needless to say, teachers acquire and internalize school norms and culture. However, research also confirms the active role of teachers in the formulation or revision of organizational culture through their resistance to institutional norms and their influence on workplace conditions. Zeichner (1979) denied the dominance of institution over individual and portrayed teacher socialization as "a dialectical process involving a continual interplay between individuals and the institutions into which they are socialized" (p. 1). In these contexts, it can be said that occupational socialization occurs on the basis of interaction and learning.

### **CHAPTER III**

#### **METHOD**

#### Introduction

As stated before, the purpose of this study was to investigate the characteristics of the occupational socialization of Korean secondary school physical education teachers. Accordingly, physical education teachers in Korean secondary schools were chosen as the population for this study. The findings from this study are expected to be helpful in the improvement of Korean physical education programs.

The review of literature on teacher socialization (Chapter II) provided the theoretical framework for this study. However, the task to identify the most appropriate means for collecting data was left. After consideration of a variety of research designs and methods, it was decided that the most appropriate design for this exploratory study would be a combination of questionnaire and interview techniques to gather the data to develop a sound picture of the occupational socialization of Korean physical education teachers.

This chapter describes the subjects of the study, the instruments, data collection procedures, and data analysis. In addition, the procedures for developing the instruments and establishing validity and reliability for them are explained.

## Subjects

The entire Korean secondary school physical education teachers of about 13,000 were the target population for this study. The theoretically appropriate sample size for this study, which was determined by using the formula for "determination of required sample size" (Jaeger, 1984, p. 59), was 373. This sample size was computed based on the use of a simple random sample to meet established precision criteria. (In this case, sample estimate is accurate to within five percentile points with 95 percent confidence). This basic estimate of sample size was then increased by about one-third to compensate for both the no-response rate and the expected loss in efficiency due to concentrating the sample in a relatively small number of schools.

As a result, a total of 507 Korean secondary school physical education teachers was selected as the subjects for this study. The selection of the subjects was done by using a "stratified cluster sampling" technique. In this case the subjects were divided (stratified) according to the proportion of target population in 14 regions of Korea. And then, within each stratum the selection of a cluster sample (schools) was made with the consideration of level (junior high or high school), type (public or private school), and location (large city, small city, and rural area) of schools. Therefore, the sample represents proportionally the various regions of Korea as well as level and type of schools. The final sample consisted of 507 physical education teachers from 134 schools in 14 regions. Table 1 shows both the numbers and proportions of target population, sample, and respondents in each region. From the

table, it is clear that the sample is representative of the whole country.

**Table 1.** Numbers and Proportions of Target Population, Sample, and Respondents by Region

Region	N of Target Population <sup>1</sup> (Percent)	N of Sample (Percent)	N of Respondents (Response Rate)
1. Seoul	2863 (22.1%)	118 (23.3%)	113 (95.8%)
2. Pusan	1041 (8.0%)	42 (8.3%)	41 (97.6%)
3. Taegu	609 (5.0%)	25 (4.9%)	23 (92.0%)
4. Inchon	419 (3.2%)	21 (4.1%)	21 (100%)
5. Kwangju	398 (3.1%)	20 (3.9%)	20 (100%)
6. Taejon	326 (2.5%)	13 (2.6%)	11 (84.0%)
7. Kyonggi	1419 (10.9%)	50 (9.9%)	45 (90.0%)
8. Kangwon	611 (4.7%)	19 (3.7%)	16 (84.2%)
9. Chungbuk	480 (3.7%)	22 (4.3%)	20 (90.9%)
10. Chungnam	720 (5.6%)	29 (5.7%)	26 (89.7%)
11. Chonbuk	791 (6.1%)	27 (5.3%)	26 (96.3%)
12. Chonnam	904 (7.0%)	36 (7.1%)	34 (94.4%)
13. Kyongbuk	1067 (8.2%)	44 (8.7%)	44 (100%)
14. Kyongnam	1138 (8.8%)	41 (8.1%)	39 (95.0%)
15. Cheju <sup>2</sup>	101 (1.4%)	0	0
Total	12970 (100%)	507 (100%)	479 (94.5%)

Note. <sup>1</sup> The statistics of secondary school physical education teachers were used from <u>Statistical Yearbook of Education</u> (1991), Ministry of Education, Korea.

<sup>&</sup>lt;sup>2</sup> The region of "Cheju" was excluded in sampling because it is a remote island from mainland. The exclusion of "Cheju" in the sampling of a survey study is very common in Korea.

Of the 479 questionnaires received, 463 were available for final analysis. Sixteen questionnaires which did not provide answers to more than 3 question items were excluded from data analysis. Of the various demographic data obtained in this study, data on the level of school and the type of school were available from state records. The chi-square test of association was calculated on these two variables to determine if the sample (strictly speaking, the available responses) differed significantly in this regard from the population.

Of the 463 physical education teachers, 264 (57.0%) taught at the junior high school level and 199 (43.0%) taught at the high school level. As shown in Table 2, the calculated value for a chi-square test of association is very small ( $X^2 = .42$ , p > .05). This indicates that differences in the responses by level of school were not significant at the .05 level. In other words, the responses in the sample represent the responses to the survey in the population.

Table 2. Comparison of the Population and the Sample by Level of School

	Population	Sample	Total
Junior High School	7,591 (58.5%)	264 (57.0%)	7,855
High School	5,379 (41.5%)	199 (43.0%)	5,578
Total	12,970 (100%)	463 (100%)	13,433

$$X^2 = .42$$
, df = 1, p > .05

Of the 463 physical education teachers, 291 (62.9%) taught in public schools and 172 (37.1%) taught in private schools. As shown in Table 3, the calculated

value for a chi-square test of association is extremely small ( $X^2 = .09$ , p > .05). This indicates that differences in the responses by type of school were not significant at the .05 level. In other words, the responses in the sample represent the responses to the survey in the population.

Table 3. Comparison of the Population and the Sample by Type of School

	Population	Sample	Total
Public School	8,244 (63.6%)	291 (62.9%)	8,535
Private School	4,726 (36.4%)	172 (37.1%)	4,898
Total	12,970 (100%)	463 (100%)	13,433

$$X^2 = .09$$
, df = 1, p > .05

For the personal interview, 24 teachers of the sample were purposefully selected with the consideration of their demographic variables such as gender, years of teaching experience, location of school, level of school, and type of school. The twenty four interviewees were composed of 14 males and 10 females; 4 less than five-year experienced teachers, 10 five-to-twelve-year experienced teachers, 6 thirteen to twenty-year experienced teachers, and 4 over twenty-year experienced teachers; 13 large city school teachers, 7 small city school teachers, and 4 rural area school teachers; 13 junior high school teachers and 11 high school teachers; and 14 public school teachers and 10 private school teachers (See Table 4).

Table 4. Demographic Characteristics of Interviewees

Interviewe	e	1	2	3	4	5	6	7	8	9	10	11	12
Sex	Male	*	*	*	*	*			*		*		
	Female						*	*		*		*	*
Years	0 - 4								*	*			*
	5 - 12	*			*	*						*	
	13 - 20		*	*			*						
	Over 20							*			*	_	
Location	Large City	*	*	*				*	*				
	Small City				*	*	*						*
	Rural Area									*	*	*	
Level	Middle S.			*	*			*		*	*	*	
	High S.	*	*			*	*		*				*
Туре	Public S.		*	*				*	*	*	*		•
• -	Private S.	*			*	*	*					*	*

# -Continued.

Intervie	wee	13	14	15	16	17	18	19	20	21	22	23	24	
Sex	Male			*	*	*			*	*	*		*	
	Female	*	*				*	*				*		
Years	0 - 4								*					
	5 - 12		*		*	*	*	*			*			
	13 - 20			*								*	*	
	Over 20	*								*				
Location	n Large City		*	*	*		•	*		*	*	*	*	
	Small City	*				*	*							
	Rural Area								*					
Level	Middle S.	*	*				*	*	*		*	*		
	High S.			*	*	*				*			*	
Туре	Public S.	*	*		*	*		*	*	*	*			
	Private S.			*			*					*	*	

#### Instrument

In order to fulfill the purpose of this study, both a questionnaire and interview technique were used. It was expected that they would complement each other and could provide a clearer and richer description of the characteristics of occupational socialization of physical education teachers.

## **Questionnaire**

A self-report questionnaire was used to gather primary data about occupational socialization of Korean secondary school physical education teachers. The questionnaire format is used very frequently in educational research. Despite the several recognized drawbacks of the questionnaire survey (e.g., low response rates, lack of control over the survey administration, and inability to probe ambiguous responses), it still has many compelling benefits: it requires relatively low cost; it can be easily and effectively administered for a large sample of respondents; it can provide an anonymous atmosphere for more frank responses; and it gives respondents more time and flexibility to complete questionnaires, reducing pressure for an immediate reply (Jaeger, 1988; Berdie et al., 1986). More importantly, the use of a questionnaire makes it possible to collect standardized, quantifiable information from the sample.

### **Development of the Questionnaire**

The questionnaire which was used in this study had been developed by the

researcher from existing literature on teacher socialization. The questionnaire construction guidelines by Jaeger (1988) were used to construct appropriate question items that can elicit valuable information about the occupational socialization of Korean physical education teachers.

The questionnaire was designed to get as much information as possible about all research questions. That is, it has been designed to investigate Korean secondary school physical education teachers' role performances in schools (Research Question I), their teaching perspectives (Research Question II), their satisfaction with the profession (Research Question III), their perceptions and interactions with school contextual factors (Research Question IV), their socio-political orientations (Research Question V), and the influence of selected demographic variables on their occupational socialization (Research Question VI). In addition, the questionnaire was designed to include questions which seek information about their anticipatory socialization and evaluation of their undergraduate teacher education programs.

The questionnaire was composed of items that incorporated various response formats: multiple categorical variables, dichotomous variables, Likert-style scales, and open-ended form. When needed, an exploratory type of question was added to some of the questions. The final draft of the questionnaire consisted of 30 question items and an additional demographic section of 7 items. Some question items also included sub-question(s) (see Appendix A).

<u>Content of the questionnaire</u>. The first five questions sought information about the subjective warrants and factors which might have had a significant bearing

on the anticipatory socialization of Korean secondary school physical education teachers. Question #1 asked teachers how much they liked sports or physical activities before entering university. Question #2 was related to teachers' level of sports skills before entering the university program. Question #3 sought information about teachers' participation in varsity teams during junior or senior high school years. Question #4 was concerned with recruitment resources, that is, both the most important factors and persons that influenced teachers' entry into physical education field. Question #5 was concerned with the time when teachers decided to major in physical education.

Four questions were prepared to find information about the impact of teacher education programs on their teaching performances. Question #6 was concerned with teachers' evaluation of their undergraduate physical education program. Question #7 was related to the teachers' perceptions of the effect of undergraduate programs on their teaching performances at school as well as on their identities as physical education teachers. Question #8 asked teachers how often they experienced differences between what they were doing in the workplace and what they had learned in the teacher education program. Question #9 was concerned with teachers' evaluation of their student teaching experience during undergraduate physical education programs.

The remaining 21 questions (from Question #10 to #30) sought information about the occupational socialization of physical education teachers in Korean secondary schools. Questions #10 to #13 were prepared to seek information about

both the degree of Korean secondary school physical education teachers' role performances in schools and their perceptions of it. These were specifically about teaching load and their satisfaction with the teaching load and schedules (#10), administrative duties and their satisfaction with them (#11), additional coaching responsibilities and the degree of teaching-coaching conflicts (#12), and the role of a homeroom teacher (#13).

The next four questions sought information about their teaching perspectives. Question #14 was related to the teachers' opinions about the most important aspect of their job performances. Question #15 asked teachers' opinions about both the need for academic punishment and the need for "physical punishment" in maintaining classroom discipline. Question #16 was prepared to ask teachers what kinds of information sources they used in relation to their teaching. Question #17 sought teachers' opinions about the best criterion for gauging the effectiveness of teaching. Question #18 which had an open-ended format asked teachers what they thought was the most desirable physical education teacher. Question #19 was concerned with the degree of teachers' satisfaction with their profession and the reasons for their satisfaction or dissatisfaction with the profession. Question #20 asked teachers' opinions about the aspects of teaching conditions which should be first improved.

The following seven questions sought information on teachers' perceptions and reactions toward internal and external forces surrounding their workplace.

Question #21 asked for the teachers' perceptions of school culture and/or environment. Question #22 which consisted of three sub-questions asked teachers

whether they had received sufficient support from school administrators to teach physical education, how frequently they had consulted with or received feedback from school administrators, and if they wanted to get feedback more often from the principal or vice-principal in the future. Questions #23 to #25 sought information about both the degree of feedback from colleagues, students, and parents and teachers' desire to seek feedback or opinions from them in the future. Question #26 which included four sub-questions asked teachers how frequently they had felt uncomfortable pressure from school administrators, colleagues, students, and parents. Question #27 was related to both the degree of role conflicts and the strategies to meet them.

The final three questions sought information about teachers' socio-political orientations. Question #28 was concerned with teachers' opinions about both the general education reform and the preferred approach to it. Question #29 was concerned with teachers' attitude toward social and political issues. Finally, question #30 asked teachers' opinions about the need for a teachers' union.

In addition, there was a separate demographic section which consisted of seven questions. They sought demographic information of the subjects: gender, years of teaching experience, location of school (large city, small city or rural region), level of school (junior high school or senior high school), type of school (public school or private school), educational background (undergraduate degree, graduate degree or other), and type of professional preparation institution (public university or private university).

#### Establishing Validity of the Questionnaire

The two central issues that have to be carefully considered during the instrument construction process are validity and reliability. Reliability concerns consistency and stability of the instrument whereas validity refers to the correspondence between the instrument and research construct. In other words, "while reliability focuses on a particular property of empirical indicators, validity concerns the crucial relationship between concept and indicator" (Carmines & Zeller, 1979).

The highly exploratory nature of this research did not allow the researcher much control over reliability and validity. Particularly, the assessment of validity was not easy because much was not known about the nature of the research variables and their relationship in Korean contexts. The researcher is fully aware of this limitation and is hopeful that more research on the socialization of Korean physical education teachers will eventually eliminate this limitation as more knowledge becomes available. The researcher, however, examined the validity of the questionnaire instrument as it pertains to the context of American literature on teacher socialization.

"The validity of a measure is how well it fulfills the function for which it is being used" (Hopkins & Stanley, 1981, P. 76). Meanwhile, Gay (1987) simply defined validity by stating "that it is the degree to which a test measures what it is supposed to measure" (p. 128).

Since tests are designed for a variety of purposes, there are also several

different types of validity: logical, content, construct, and criterion. However, some scholars consider logical validity as a special case of content validity.

At the outset, it had been decided that the questionnaire would be subjected to four phases of pilot tests not only to test the appropriateness of its content and expression, but also to enhance its validity and reliability. Especially, the first three phases of pilot tests were expected to establish a sufficient level of validity (logical, content, and construct validity) of the questionnaire. Meanwhile, the final phase that applied a test-retest method was intended to measure its reliability.

The first phase of pilot tests. The first phase consisted of simply asking some pedagogy specialists both in the United States of America and Korea to review the questionnaire and provide information about the format, content, expression of items, and so on. Dr. Thomas Martinek, an expert in the pedagogical area of physical education, was asked to provide critiques of the first draft of the instrument. The second draft of the instrument which had resulted from both his comments and the researcher's further scrutiny was submitted to Dr. Diane Gill as a part of her research method course project for review.

The second phase of pilot tests. The second phase of pilot study was conducted during the researcher's visit to Korea in the Summer of 1991 using the first version of the questionnaire which was translated into Korean by the researcher. In order to ensure a correct translation of the questionnaire into Korean as well as to attain feedback about the appropriateness of its content, a draft of the questionnaire was reviewed by several Korean sport pedagogy specialists: four Korean physical

educators and three Korean secondary school physical education teachers reviewed the questionnaire under the guidance of Dr. Sin Bok Kang of the Teachers' College, Seoul National University. Then, the questionnaire was administered to 43 junior and senior high school physical education teachers in Seoul. They were a part of the intended population but not participating in the study. Feedback was also solicited from the teachers who responded to the questionnaire pilot study.

A thorough examination and analysis of the results of the pilot study showed that the content validity of the questionnaire was well-established. The format and wording were found to be appropriate. However, as a result of the second phase of the pilot test, some changes to the questionnaire were made: the sequence of some question items were rearranged; several sub-questions and probing open-ended questions were added; one "double barreled" question which sought the information about the experience of pressure from the students and their parents together in a question was revised to form two new separate questions; and one new question which seeks information about feedback from students was added.

The third phase of pilot tests. The third phase of the pilot test consisted of submitting the revised questionnaire to some pedagogy specialists in Korea and the United States of America for another review. The purpose was to ensure the appropriateness of the content and expression of the questionnaire which went through a revision as a result of the second phase of pilot study. Two Korean sport pedagogy specialists, Jae Yong Lee and Eui Chang Choi, reviewed the revised questionnaire and provided feedback. In addition, three American sport pedagogy

experts (Dr. Thomas Martinek, Dr. Sarah Robinson, and Dr. Mary L. Veal of the University of North Carolina at Greensboro) were asked to review the questionnaire.

Logical validity. Logical validity is sometimes referred to as 'face validity.'

"Logical validity is the degree to which a test appears to measure what it purports to measure" (Gay, 1987, P. 130). Hopkins and Stanley (1981) stated that face validity is important for the audience whom the measure addresses. Helmstadter (1970) also stated that face validity has some importance in gaining rapport and maintaining good public relations with the subjects. Logical validity is usually determined through judgement.

The questionnaire used in this pilot study can be said to have good logical validity for two reasons. First, it was clear from the results of the pilot survey that the questionnaire could be used to investigate the characteristics of Korean secondary school physical education teachers' socialization, as it had been designed to do. The questionnaire provided rich information about Korean physical education teachers' attitudes, perceptions, opinions, strategies, job conditions, interaction with others, and reactions to external forces. Findings showed that: (a) the subjects were predominantly male, implying women's low status in society as well as their limited sport socialization opportunities, (b) a considerably large proportion of teachers expressed dissatisfaction with their working loads, (c) about two-thirds of the teachers reported they had felt uncomfortable pressure from administrators, colleagues, students, or parents, (d) the majority of teachers accepted the need for academic punishment, reflecting the prevalence of custodial teaching perspectives,

and (e) the majority accepted the need for general education reform.

Second, when feedback was solicited, many respondents expressed their satisfaction with the questionnaire in terms of its appropriateness of measuring Korean physical educators' occupational socialization. In addition, many subjects felt that the format and wording of the questionnaire had been appropriately constructed enough to elicit needed information with little confusion. This further confirmed the logical validity of the questionnaire.

Content Validity. "Content validity is the degree to which a test measures an intended content area" (Gay, 1987, p. 129). Fundamentally, it focuses on the extent to which the content of an indicant corresponds to the content of the theoretical concept it is designed to measure. According to Gay (1987), content validity requires item validity and sampling validity. Item validity is concerned with whether the test items represent measurement in the intended content area, and sampling validity is concerned with how well the test samples the total content area.

As one necessary step for establishing good content validity, the researcher thoroughly explored the available literature on teacher socialization to understand the theoretical concept of the phenomenon. As a result, the researcher came to realize that teacher socialization could be conceived of in terms of a three-stage process: anticipatory socialization, professional preparation, and occupational socialization. Though the purpose of the study was to investigate the occupational socialization of Korean secondary school physical education teachers, it was decided that the questionnaire should include some aspects of anticipatory socialization and

professional preparation. That is because these two stages have close relations with the third stage. Based on this theoretical framework, the questionnaire was designed to include items representing several content areas of teacher socialization as described by Dewar (1983, 1984, 1989), Graber (1989), Hutchinson (1990), Lawson (1983a, 1983b, 1986, 1988, 1989), Lortie (1975), Pooley (1975), Schempp (1989), Templin (1979, 1981, 1989), and Templin and Schempp (1989). Furthermore, because of the vast range of content within teacher socialization and the length limitations of a questionnaire, careful decisions were made about the most appropriate question items to include. Therefore, it is believed that this effort helped establish the sampling validity of the questionnaire.

As another effort to establish good content validity, the questionnaire instrument was again given to several experts in the physical education pedagogical area three times. These experts were asked to provide opinion about the appropriateness of content validity. As a result, they confirmed the relatively well-established content validity of the questionnaire. It was verified that the items of the questionnaire not only represented most relevant content areas, but they were adequately sampled from all the areas. Through these two steps, the content validity of the questionnaire was viewed as well established and acceptable.

Construct Validity. "Construct validity is the degree to which a test measures an intended hypothetical construct" (Gay, 1987, p. 131). Fundamentally, "construct validity is concerned with the extent to which a particular measure relates to other measures consistent with theoretically derived hypotheses concerning the concepts (or

constructs) that are being measured" (Carmines & Zeller, 1979, p. 23). A construct is a non-observable trait, but it is used to explain behavior. Construct validity is usually established by relating the test results to some behaviors.

The data of the pilot study which had used the questionnaire partially verified the theoretical hypotheses that occupational socialization of teachers is marked by diversity (Lawson, 1989), that there are "wash-out effects" of occupational socialization on professional training programs (Lawson, 1983a, 1983b), and that workplace conditions are an important factor in molding teachers' perception of the profession and in their actual role performances (Lawson, 1989; Templin, 1989). It was also shown that teachers play active roles in shaping their identities while conforming to the role expectations and norms of their workplace (Templin & Schempp, 1989). In other words, the results from the pilot study were found to be mostly consistent with the theoretical hypotheses about teacher socialization. In these contexts, the construct validity of the questionnaire can be viewed as satisfactory.

#### Establishing Reliability of the Questionnaire

"Reliability is the degree to which a test consistently measures whatever it measures ... High reliability indicates less error variance; if a test has high reliability, then the effect of errors of measurement has been reduced" (Gay, 1987, P. 135).

There are various types of reliability: intra-rater reliability, inter-rater reliability, and internal consistency. Each deals with different kinds of consistency and is determined by different methods such as test-retest, equivalent forms, splithalf, etc. Test-retest reliability measures response consistency (stability) over a

specific period of time. It "indicates score variation that occurs from testing session to testing session as a result of errors of measurement" (Gay, 1987, P. 136). Equivalent forms measure stability over item samples, and split-half method measures internal consistency (in other words, stability of items).

Because many of the questionnaire items contained varying response choices, calculating internal consistency reliability of the instrument was not appropriate.

Instead, the researcher decided to measure test-retest reliability. The final version of the questionnaire was administered on two different dates to selected physical education teachers in Seoul.

Twenty-three physical education teachers from 5 junior high schools in Seoul completed the initial questionnaire during May 20 and May 22, 1992. During the questionnaire administration, the purpose of the process was explained and the fact that the instrument would be administered at a later date was not mentioned. However, each individual was requested to mark personally the instrument with an identifying code for "future returning." One week later, each of the subjects again completed an identical second questionnaire. At that point, the teachers received an explanation regarding the nature of the test-retest process and the significance of their cooperation. As in the initial survey administration, each individual was requested to mark the second instrument with the identical code used on the first instrument.

Of the 23 questionnaires initially completed, only 21 were available for final analysis. Two teachers were unable to complete the second questionnaire due to personal reasons. The 21 questionnaires were compared by determining percent

agreement per item between the first and second test administrations. In addition, the percentage was calculated for the total items.

The results revealed an overall 89.2% agreement between the first and second test administrations for the questionnaire (Table 5). Based on the results, it was concluded that the reliability of the questionnaire has been well established. A review of the results, however, showed a considerable discrepancy of response agreement among both items and teachers. Some questions which request the individual to make a judgement received a lower response agreement between test administrations, while questions which sought factual information received a higher agreement. The response agreement of items ranged from 66.7% to 100%. On the other hand, the response agreement of individuals ranged from 71.4% to 100%.

### **Interview**

One limitation of a questionnaire is that respondents can answer only the questions they are asked. They cannot discuss the inevitable exceptions to the rules or reasons behind their answers.

In order to address these limitations as well as to augment the data generated from the questionnaire, a semi-structured open-ended interview was implemented.

This type of interview helps the investigator to remain free to word questions spontaneously and to establish a conversational style while maintaining the focus of the interview on the subjects in question (Patton, 1990). In addition, the interview

Table 5. Item Agreement from Test-retest Administration of the Questionnaire to 21 Korean Middle School Physical Education Teachers

Questions	Item Agreement <sup>1</sup> (Percent)	Questions	Item Agreement (Percent)
1	90.5	20	n/a²
2	85.7	21	85.7
3	100.0	22(a)	90.5
4(a)	100.0	22(b)	85.7
4(b)	100.0	22(c)	85.7
5	100.0	23(a)	76.2
6	81.0	23(b)	81.0
7	90.5	24(a)	95.2
8	95.2	24(b)	95.2
9	100.0	25(a)	76.2
10	90.5	25(b)	71.4
11(a)	71.4	26(a)	95.2
11(b)	71.4	26(b)	90.5
12(a)	100.0	26(c)	81.0
12(b)	66.7	26(d)	81.0
13(a)	100.0	26(e)	n/a
13(b)	90.5	27(a)	85.7
14	100.0	27(b)	n/a
15(a)	95.2	27(c)	100.0
15(b)	100.0	28(a)	95.2
16	81.0	28(b)	n/a
17	95.2	28(c)	100.0
18	n/a	29	90.5
19(a)	95.2	30	85.7
19(b)	85.7		
19(c)	83.3		
	Total A	greement	89.2%

Note. <sup>1</sup> <u>Item agreement</u> indicates identical answers between test- and re-test administrations for the subject.

<sup>&</sup>lt;sup>2</sup> <u>n/a</u> indicates that the question item can not be applied to the analysis of response agreement because it is open-ended question.

method appeared to be the most appropriate approach for obtaining insights into the socialization process of physical education teachers.

# **Development of the Interview Guide**

The information solicited in the interview was primarily focused on Korean secondary school physical education teachers' role performances in schools (Research Question I), teaching perspectives (Research Question II), teachers' perceptions and interactions with school contextual factors (Question IV), teachers' socio-political orientations (Question V), and the influence of selected demographic variables on teachers' occupational socialization (Question VI).

The interview guidelines by Patton (1990), together with Lortie's (1975) and Stillman's (1987) interview protocols, were used to construct appropriate questions that could elicit the teachers' perspectives and help to understand the interaction between physical education teachers' perspectives and the contextual factors of schools. The final draft of the interview guide consisted of 25 questions carefully worded and arranged for the purpose of both expanding upon the questionnaire items and going a step further in examining the mechanism of occupational socialization of Korean secondary school physical education teachers.

The interview study was aimed at gathering supplementary or in-depth information about the characteristics of teachers' occupational socialization.

Therefore, many questions used in the interview corresponded to the questionnaire questions in terms of their content (see Appendix B).

Content of the interview guide. As previously pointed out, the statements of the interview guide were all open-ended and semi-structured. The interviewer asked the same questions of all subjects, but the order of the questions, the exact wording, and the type and the degree of follow-up questions varied considerably.

The first five questions (Questions #1 to #5) sought in-depth information about the physical educators' roles in schools and their perceptions of them.

Question #6 was related to their teaching perspectives. Questions #7 to #17 sought in-depth information about the interactions between teachers and school contextual factors. Contextual factors included administrators, other physical education teachers, other subject matter teachers, students, parents, curriculum, in-service teacher education programs, school culture, and social-cultural values. Questions #18 to #22 were related to the degree of the influence of selected demographic variables such as gender, years of teaching experience, location of school, level of school, and type of school on their role performances.

The final three questions (#23 to #25) were related to the socio-political orientations of the physical education teachers. These included their opinions on general education reform, their attitude toward social and political issues, and their opinions about the need for a teachers' union and the desired roles of it.

### **Establishing Validity of the Interview Guide**

At the outset, it had been decided that the interview guide would be subjected to three phases of pilot tests to test the appropriateness of it as well as to enhance the validity of the data collection process. The first phase consisted of asking a few

pedagogy specialists both in the United States and Korea to review the interview guide and provide information about the format, content, expression of items, and so on. Then, as a part of the second phase which was undertaken in Korea in the summer of 1991, the researcher conducted pilot interviews with two Korean secondary school physical education teachers.

The researcher audiotaped the interviews while listening to answers and taking notes. The interview guide was used both to initiate a topic and to ensure inclusion of all topics which pertain to the occupational socialization of the interviewees. However, the interview was not limited to these questions. The investigator remained free to word questions spontaneously in order to probe for details, reasons, perceptions, and opinions while maintaining the focus of the interview on the subjects in question. The researcher tried to use neutral probing questions so as not to influence, guide or threaten the interviewee. It took about 40 to 60 minutes to complete an interview.

The results of the interview pilot study confirmed that the protocol not only could provide supplementary information on teacher socialization, but it could provide important information about the processes and dynamics of occupational socialization in physical education settings. In addition, valuable information was gained about taping procedures, note-taking procedures, the length of interview time, the appropriateness of wording and sequence, and so on.

The interview pilot study also proved that there should be some changes made in the interview guide. Two questions which had been used separately in the pilot study were incorporated into one question. Some other questions were added. A new question which asks teachers to provide information about whether there are generation gaps between older physical educators and younger physical educators in Korean secondary schools was added. Five new questions were also added. They were included to gain information about the influence of variables such as gender, the years of experience, the location of school, the level of school, and the type of school on their role performance in schools. Thus, the revised draft of the interview guide consisted of 25 question items.

In the final phase of the pilot test, the revised interview guide was submitted to the same pedagogy experts who initially reviewed the questionnaire. Based on their feedback, minor changes were made and the final draft was completed.

#### **Data Collection**

After getting the approval of the study by the Human Subjects Review

Committee of the School of Health and Human Performance at the University of

North Carolina at Greensboro, the researcher went back to Korea to administer the

questionnaire and conduct interviews during the summer of 1992. A draft of the

questionnaire was again reviewed by both Dr. Sin Bok Kang of the Teachers'

College, Seoul National University and three physical education teachers in order to

ensure a correct translation of the questionnaire into Korean. (The Korean version of

questionnaire is presented in Appendix E).

Then, the survey was given to 507 Korean junior and senior high school

physical education teachers during July and August of 1992. The researcher first stratified subjects into 14 regions, then selected a cluster sample (schools) within each stratum with the help of one or two "cooperating" physical education teachers who had lived in each selected area and volunteered to assist in the data collecting in that area.

After selecting schools in each region, the researcher first contacted either cooperating teachers or the heads of physical education divisions at the selected schools by telephone, and then mailed the necessary number of packets of information to them. Each packet included the necessary number of invitation letters, copies of the questionnaire form, and a self-addressed stamped envelope. Included in the invitation letter were: (a) an explanation of both the purpose of the study and the importance of their participation, (b) an assurance of anonymity of their identity and that of the school they worked at, (c) and encouragement to contact the researcher regarding any questions.

Approximately two weeks after mailing, several follow-up letters and phone-calls were made to ensure a return rate of at least 80 percent. When necessary, the researcher visited specific schools and collected the completed questionnaires. A total of 479 responses were finally garnered. This represented a response rate of 94.5 percent. The extraordinarily high response rate was mainly due to the cooperative interpersonal network characteristic of Korean society.

The interview process was done by first contacting each subject via telephone or personal meeting. The subjects were then re-contacted at the established time and

interviews were conducted in a quiet, secluded location that was convenient for the teacher. The interview protocol served as a guide for the interview. But when necessary, additional exploring questionings were made. At the beginning of the interview, the subject was asked to fill out both a consent form and the demographic section of the questionnaire. These procedures served as an indication that consent was granted to do the interview. The latter helped facilitate the interview process. The interviews ranged from 40 to 90 minutes. All interviews were audiotaped.

### **Data Analysis**

The completed questionnaires were carefully checked for stray marks, multiple responses to single questions, and omission of responses. If no response was given for a particular question, efforts were made to determine if the response could be ascertained through an association with a response to some other questions. If no association could be made, the teacher' response to the question was omitted from the survey. If an excess number of responses (more than 3) were omitted, the answer sheet was not included in the data analysis. By this criterion, sixteen questionnaires were excluded from data analysis, leaving a total of 463 responses available.

Responses from the usable 463 questionnaires were compiled to a computer spread sheet, and then upgraded for the analysis. The data were analyzed by a VAX 8700 computer using the Statistical Package for the Social Sciences in the Academic Computer Center at The University of North Carolina at Greensboro.

For each question, frequencies and percentages were computed to capture an overall picture of the data. Percentage reflects the number of responses in one category of a variable divided by the total number of responses for the variable.

Chi-square values were computed to determine if statistically significant differences by five demographic variables such as sex, years of teaching experience, location of school, level of school, and type of school could be found on selected aspects of Korean secondary school physical education teachers' socialization. A chi-square analysis was performed on the data with the significance level set at .05. Chi-square is an appropriate, non-parametric test of significance when the data are in the form of frequency counts occurring in two or more mutually exclusive categories (Gay, 1987). In those cases with a degree of freedom of one, the chi-squares values were computed after a Yate's correction for continuity was applied. According to Elzey (1971), the Yate's correction for continuity needs only to be applied in cases where we have only one degree of freedom.

Interview data were transcribed from the audiotapes recorded at each session.

All information regarding each specific question or topic was then identified and organized.

In the analysis of qualitative data there are concerns about potential investigator biases that may unconsciously lead the researcher to simply prove his or her thesis. As an effort to protect potential investigator biases, the researcher continually checked and rechecked the data to ensure that the interpretation of themes identified would be consistent. Special endeavors to capture the subtleties of the

socialization process as well as to find the holistic meaning of the teacher socialization were made. Also, continual efforts were made to ensure that the richness in individual meaning and context was not lost in the data analysis (Locke, 1989). Furthermore, an inductive data analysis on raw data themes was conducted to sum up all relevant themes, providing an in-depth profile of occupational socialization of the teachers in this study.

#### **CHAPTER IV**

#### FINDINGS AND DISCUSSION

#### Introduction

The purpose of this study was to investigate the characteristics of the occupational socialization of Korean secondary school physical education teachers. To accomplish the purpose of the study, data were collected from a survey of 507 subjects, which resulted in 463 usable responses. In addition, 24 other subjects were interviewed to obtain supplementary or in-depth information about the occupational socialization in Korean secondary school physical education settings.

This chapter presents the analyses of data from both the survey study and an interview study. It also provides discussion and interpretations of findings in light of previous studies conducted in Western countries as well as current practices of physical education in Korea. Because most questions in both studies sought the same information about various aspects related to teacher socialization, findings from both studies were incorporated and presented together under the same sub-titles rather than separately.

The findings of data analysis are reported in the following sections: (a) background information of the respondents, (b) role performance in schools (Research Question I), (c) teaching perspectives (Research Question II), (d) job satisfaction (Research Question III), (e) interaction with school contextual factors

(Research Question IV), and (f) socio-political orientations (Research Question V). The influence of five demographic variables (gender, years of teaching experience, location of school, level of school, and type of school) on various aspects of teachers' occupational socialization (Research Question VI) was addressed together with the findings of the other research themes in each section.

## **Background Information of the Respondents**

The following section presents the background information of the respondents. Research questions did not formally include the investigation of the teachers' background. But it was decided, at the outset, to examine the demographics of the subjects, factors related to their recruitment into the physical education field, and their evaluation of the teacher education program. This was done because anticipatory socialization (the first stage of teacher socialization) and teacher education (the second stage) were assumed to have a significant bearing on the occupational socialization of teachers (the third stage). Thus, the background information presented in this chapter section is expected to provide valuable insight into the understanding of teachers' occupational socialization.

### **Demographics**

The Korean secondary school physical education teachers who participated in the questionnaire survey were predominantly male. Of a total of 463 subjects, 89.8% were male and 10.2% were female. This finding is not surprising given that Korean

society is male dominated and the society does not encourage women's sport participation.

The respondents had varied teaching experience. About twenty percent (20.1%) of them had 0-4 years of experience; 46.9% had 5-12 years of experience; 21.6% had 13-20 years of experience; and 11.4% had over 20 years of experience.

The largest percent of the respondents were working in a large city school.

About 61% of the respondents were working in schools located in large cities; 24.6% were working in schools located in small cities; and remaining 14.3% were working in rural area schools.

As for the level of school, 57% of the respondents were affiliated with junior high schools, whereas 43% were affiliated with high schools. As for the type of school, 62.9% of the respondents were working in public schools and 37.1% were working in private schools.

As to the academic background, more than two-thirds of the respondents (70.6%) reported they had a bachelor's degree; 27.2% reported they had a master's degree; and only 2.2% reported they had other kind of degree. As for the teacher education institutions, 54% of the respondents reported they had graduated from a public university; 45.8% reported they had graduated from a private university.

# **Anticipatory Socialization**

The stage of recruitment into physical education (anticipatory socialization) is assumed to be important because understanding the factors related to the recruitment process serves as the starting point to gain insight into the whole process of professional socialization. Especially given that the Korean educational system does not allow the change of majors or schools after a student's admission into a college/university, understanding the subjects' anticipatory socialization appears to have great significance. Of the various factors which might have a bearing on the recruitment of Korean secondary school physical education teachers, this section attempts to provide an explanation for some conspicuous factors. An additional investigation was made to find whether there was a significant relation between gender and those factors.

### **Interest in Sports**

The majority of the physical education teachers who had participated in the questionnaire survey expressed their liking for sports or physical education activities before entering the university. About 84% of the respondents reported that they had liked sports ("very much": 50.3%, "much": 33.3%), whereas only 4.7% answered negatively (see Figure 1). Given the nature of physical education which revolves around sport activities, it is very natural that most physical education teachers had liked sports prior to their recruitment.

A chi-square test of association found that liking for sports before entering the university were significantly related to gender ( $X^2 = 32.7$ , df = 4, p < .001). Male teachers liked sports significantly more than their female counterparts. About 87% of male respondents said they had liked sports before entering teacher education program, whereas only 55% of female teachers responded they had.

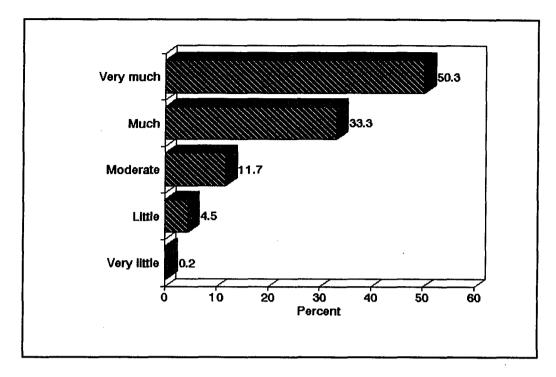


Figure 1. Interest in Sports before Entering University

## **Sports Skills**

The levels of sports skill of the physical education teachers before entering teacher education programs seem to be varied, but more than two thirds of the respondents said they had been good at one or more sports. About 37% of the respondents said that they had been skilled at various sports; 30.9% said they had been skilled at one or two sports; about 29% reported they had not been skilled at any specific sport but they had been reasonably skilled at various sports; and 3.9% reported they had been generally low skilled at sports before entering teacher education program. Summaries of responses to this question are shown in Figure 2.

The results show that the majority of teachers had good or somewhat good sports skills prior to their recruitment into physical education programs. Given the

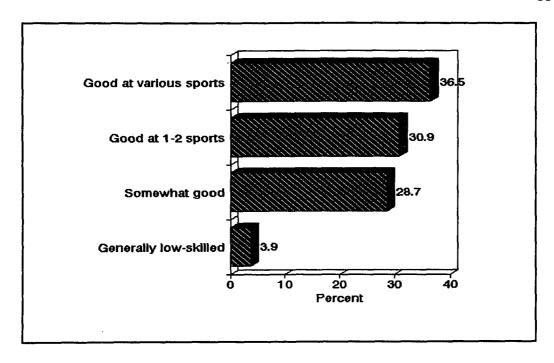


Figure 2. Level of Sports Skills before Entering University

requirements of entrance examinations in which sport skill tests are an integral part, it is not at all surprising that persons who had been skilled at some sport(s) were attracted and recruited to the physical education field. These results are in line with Dewar's (1989) study in the United States which found that the majority of recruits in physical education see the profession as primarily skill oriented.

A chi-square test of association found that male physical education teachers were more likely to have been skilled at sports before entering a teacher education program than female physical education teachers ( $X^2 = 33.1$ , df = 3, p < .001). For example, about 70% of male respondents said that they had possessed good skills in at least one sport, whereas about 40% of females responded the same way.

# Participation in Varsity Teams

Approximately 77% of the respondents reported that they had participated in some varsity team(s) during junior or senior high school years. But the remaining 23.1% said they had no such experience (see Figure 3).

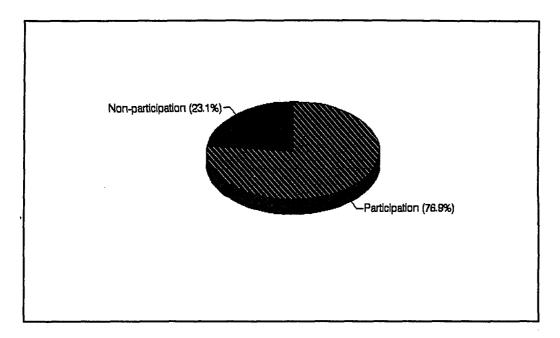


Figure 3. Participation in Varsity Teams during School Years

While varsity sports have some importance in Korea, they are not as prestigious as those in the United States. The intensity of varsity team training is usually high. Thus, most academically excellent students do not want to play organized school sports because they could not get sufficient psychological or material reward from varsity team participation, and also because they fear varsity team membership would hamper their academic performance. It is a common belief that those who are not academically excellent but have athletic prowess choose to participate in varsity sports. From the above results which showed that many

teachers had been affiliated with school varsity teams during their school years, we can infer that many Korean physical education teachers had not been academically oriented. The results also indicate that participation in organized sports during school years served as an influential factor for the teachers' anticipatory socialization into physical education.

The type of participation activities were widely varied, but the most popular was track and field (19.4% of the 356 participants), followed by soccer (17.4%), volleyball (10.7%), basketball (9.8%), judo (8.1%), Taekwondo (7.6%), and gymnastics (6.7%). Also, popular were activities such as tennis, team handball, baseball, table tennis, rugby football, swimming, dancing, lifting, boxing, fencing, and field hockey. Of 356 teachers who reported they had participated in varsity team(s) during their school years, 44 (12.4%) said they had been affiliated with more than two different sports.

It was found that male physical education teachers had participated more actively in some of the varsity teams than their female counterparts ( $X^2 = 32.6$ , df = 1, p < .001). While 80.8% of males had been affiliated with varsity team(s) during their school years, only 42.6% of females indicated they had been affiliated with school sports team(s).

## Recruitment Resources

The studies on recruitment into physical education suggest that the decision to enter a university physical education program is made as a result of the interplay of recruits' subjective warrants with recruitment resources. Recruitment resources

include not only the comparative benefits that are offered to potential recruits, but also the social mechanism that eases an individual's entry into an occupation.

Teachers were asked to indicate their recruitment resource. The largest percent (41.3%) of them reported interest in sports as the most important factor affecting their decision to major in physical education; 22.9% said interest in teaching; 16.6% referred to the influences of specific individuals; 11.0% mentioned the easy standard of entry; and remaining 8.1% reported other factors (see Figure 4).

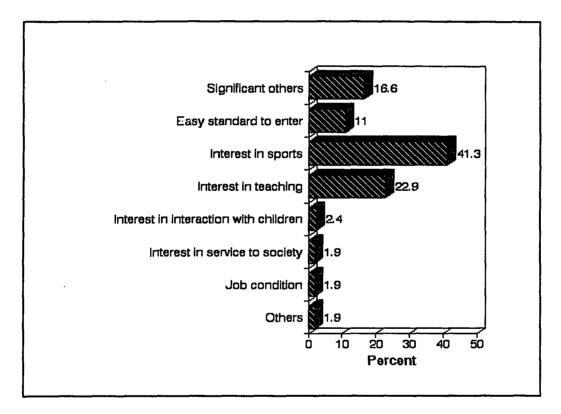


Figure 4. Influential Factors in Deciding to Major in Physical Education

The results show that many Korean physical education teachers decided to major in physical education mainly because they liked sports participation or had

deep interest in teaching sports skills. This finding strongly supports a "continuation theme" of the previous studies which argues that individuals are attracted to careers in physical education teaching because the occupation is perceived as providing opportunities to continue associations with sports and physical activities (Belka, Lawson, & Lipnickey, 1991; Dodds, Placek, Doolittle, Pinkham, Ratliffe, & Portman, 1991, Lawson, 1984).

An interesting aspect of Korean physical education teachers' recruitment is the fact that "other persons" played a decisive role in the decision of a considerable proportion of recruits (16.6%). This might be due to Korean cultural norms which espouse collective decision-making in people's career choices. The data also shows that more than one-tenth of the respondents decided to enter the physical education program because it was easier to enter than other subject matter areas. This result partially supports the studies of Dewar (1989) and Templin, Woodford, and Mulling (1982) which suggested that physical education teaching might be one of the few alternatives open to recruits because it requires less rigorous academic ability than other subjects. A chi-square test of association found no significant relation between recruitment resources and gender.

## Significant Others

Of those who indicated specific individuals (in other words, "significant others") as the most important factor which affected their decision to major in physical education, 32.5% pointed to their physical education teachers; 19.5% referred to their parents; 15.6% indicated their coaches; 13% pointed to their 12th

grade homeroom teachers; 7.8% referred to their friends; and 11.6 % indicated others (see Figure 5).

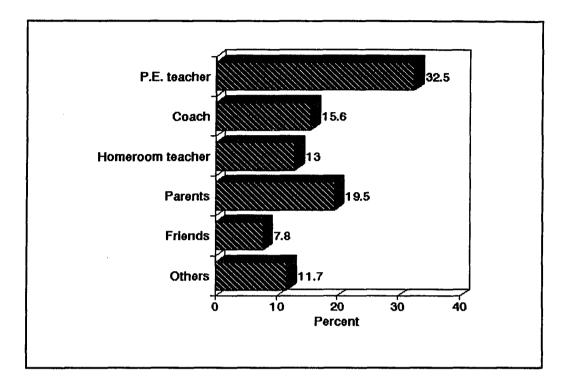


Figure 5. Significant Others

These results are in line with the findings of the previous studies in Western countries (Dewar, 1989; Graber, 1989, 1991; Graham, 1991; Mulling, 1981, Schempp, 1989; Schempp & Graber, 1992), which documented that the former physical education teachers of the recruits were the most influential persons in their decision to enter the physical education field. The above results indicate that the physical education teacher is not only an important anticipatory socializing agent for prospective physical education teachers, but also a potent guide for their actual recruitment into the physical education field. Given the large amount of time

prospective teachers spend with their physical education teachers as well as their long exposure to school physical education settings, this finding is not surprising.

Another interesting finding from the data was that many teachers were affected by either their parents or homeroom teachers in deciding to enter the physical education program. This may be due to the hierarchical nature of Korean society in which teachers and parents are entitled to exercise significant influence over young people in deciding on career choices. A chi-square test of association found that significant others who influenced the subjects' decision to enter physical education field were not related to gender.

## Decision Time

When asked about decision time, 36.7% of the subjects replied that they had decided to major in physical education during the 2nd half year of the 12th grade, 25.1% during the 10th or 11th year, 21.2% during the 1st half year of the 12th grade, and 14.7% during junior high school years (see Figure 6). Responses to this question were varied among teachers, but a chi-square test of association found no significant relation between decision time and gender.

The results reveal that, though many respondents attributed their decision to enter the physical education program to interest in sports or teaching sports skills, more than half of them made that decision during the 12th grade, the largest percent of them during the 2nd half year of the 12th grade (36.7%). The following comments by one male teacher partially explain the logic behind their late decision:

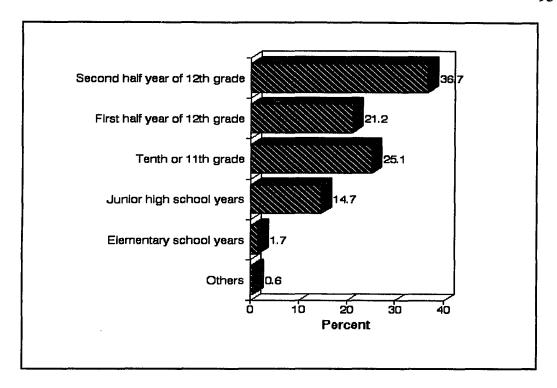


Figure 6. Decision Time to Major in Physical Education

Though I enjoyed participating in sports activities very much and had good skills at various sports such as soccer, basketball, volleyball, etc., I had not first wanted or prepared to enter the physical education field ... But when the time for me to apply for a university arrived, I realized I was not entitled to enter the business program at K University that I had long aspired to enter. My parents, who originally had hoped to see my entry into the Business Department at K university, started to persuade me to choose another department at that University. My 12th grade homeroom teacher cooperated with them in persuading me. They reiterated the urgency to enter any program citing hectic college entrance competition. The physical education program became one of the few alternatives open to me because its admission standards were relatively easy and I had considerably good sports skills.

It is difficult to draw implications from these results because late decision of college major is not uncommon in other areas in Korea. However, the fact that many teachers had been "late deciders" suggests they might have lacked commitment

to teaching physical education prior to recruitment. Previous findings in the section of "recruitment resources" support this interpretation; that is, about 11% of the respondents reported the easy standard of entrance as the most important factor affecting their decision to major in physical education.

# **Impact of Teacher Education Programs**

Teacher education programs aim at preparing recruits to be good physical education teachers by providing professional education courses for them. It is "a major capital resource of teachers" (Lortie, 1975, p. 67). Many researchers in the general field of education, however, have concluded that teacher education in Western countries has a weak impact on at least some of the values, beliefs, and attitudes that students bring with them into their teacher education programs (Britzman, 1986; Bullough, 1989; Connell, 1985; Crow, 1987; Ginsberg & Newman, 1985; Knowles, 1988; Lortie, 1975; Ross, 1987). The following sections provide information about Korean physical education teachers' perceptions on the impact of their teacher education programs. Additional investigations were made to find whether demographic variables such as sex, years of teaching experience, location of school, level of school, and type of school were related to the degree of the subjects' perceptions on the influence of their teacher education programs.

# Evaluation of Teacher Education Programs

Teachers' evaluations of their undergraduate teacher preparation program were varied. When teachers were asked to evaluate their undergraduate physical education

program, 5.2% said "very good," 35.9% "good," 42.1% "moderate," 14.3% "poor," and 2.6% "very poor" (see Figure 7). These results indicate that the quality of some teacher education programs was not high enough.

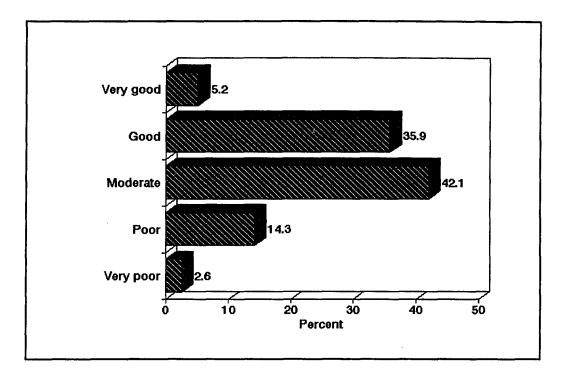


Figure 7. Evaluation of Teacher Education Programs

A series of chi-square tests of association found that only years of experience made a difference in the evaluation of their teacher education program. Both beginning (less than 5-year experienced) teachers and very experienced (over 20-year experienced) teachers were found to be more positive on their evaluation about teacher education programs than teachers who had 5-20 years of experience ( $X^2 = 23.9$ , df = 12, p < .05). For example, about 49% of the beginning teachers and 50.1% of the very experienced teachers evaluated their teacher education program positively, as opposed to 37.3% of the 5-12 year experienced teachers and 36% of

the 13-20 year experienced teachers.

# Perceived Influence of Teacher Education Programs

The subjects were asked to provide their perception of the effect of the teacher education program on their teaching performances at school and the construction of their identity as a physical education teacher. Of a total of 463 respondents, 9.1% reported that they felt their undergraduate program had exerted "very much" influence; 41.9% reported "much" influence; 35.9% reported "moderate" influence; 12.5% reported a "little" influence; and 0.6% reported "very little" influence (see Figure 8).

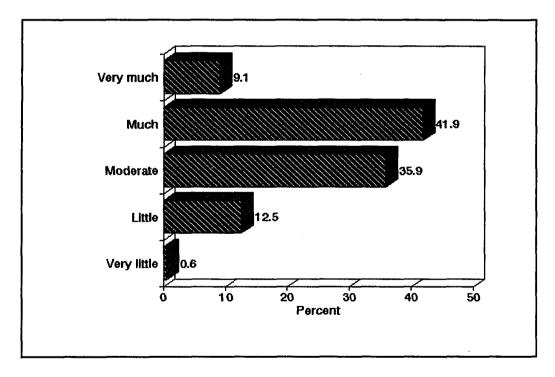


Figure 8. Perceived Influence of Teacher Education Programs

These results indicate that about half of the respondents approved of the effectiveness of their teacher education program on their teaching performances at school and the construction of their identity as a physical education teacher. But, the other half of the respondents showed reserved approval. This result is consistent with the findings of previous studies (Dewar, 1989; Graber, 1989; Graham, 1991; Schempp & Graber, 1992) that found that formal teacher education programs were limited in shaping teachers' occupational socialization as well as in helping their role performances at school.

The reasons for their responses to this question were varied. Those who responded positively cited reasons such as the introduction of exercise principles, learning of teaching skills, understanding of teaching roles, development of commitment to teaching, construction of sound teaching perspectives, and the build-up of identity as a physical education teacher. One high school teacher commented:

The university program provided me with an opportunity to acquire various sport skills and relevant knowledge. You must have sufficient sport skills and fundamental knowledge to be a teacher, because they are the basis for teaching physical education. The university [program] taught me all of them. In addition, it helped me to internalize the value of teaching physical education.

Those who responded negatively cited reasons such as the lack of applicability of knowledge learned into real school settings, over-emphasis on theories and too little focus on the development of instructional skills, lack of diversity in the teacher education curriculum, failure to provide sufficient teaching experience, and incompetency and the lack of enthusiasm of faculty members. In addition, many

complained they had too little preparation in classroom management and discipline.

A series of chi-square tests of association found that female teachers were less likely to approve of the effect of their teacher education program, as compared with their male counterparts ( $X^2 = 24.8$ , df = 4, p < .001). For example, only 29.8% of female teachers said that their teacher education program exerted much influence on their teaching performances at school, whereas about 53.4% of male teachers responded the same way. The reason for this difference between male and female teachers might be explained by the following facts. Gender segregation in Korean secondary school physical education classes is prevalent. Many Korean female physical education teachers who did not major in dance at university are assigned to teach dance either entirely or partly. Consequently, female teachers were more likely to feel that their teacher education program had little influence on their teaching performances at school, as well as on establishing their identity as a physical education teacher.

# <u>Perceived Gap between Teacher Education Programs and the Workplace</u>

Teachers appeared to find much discrepancy between their teacher education program and the workplace. When teachers were asked how often they experienced differences between what they had learned in teacher education programs and what they were doing in the workplace, almost 58% of teachers said they often felt a gap between their teacher education programs and the workplace realities: 10.4% said "very frequently"; and 47.1% said "frequently." Only 36.9% said "somewhat" and

5.6% said "little" (see Figure 9). A series of chi-square tests of association found no significant relation between the degree of perceived gap and any of five demographic variables. However, it was again found that female teachers were more likely than male teachers to perceive a gap between teacher education programs and the workplace (70.2% of female teachers and 56.1% of males said they felt a gap).

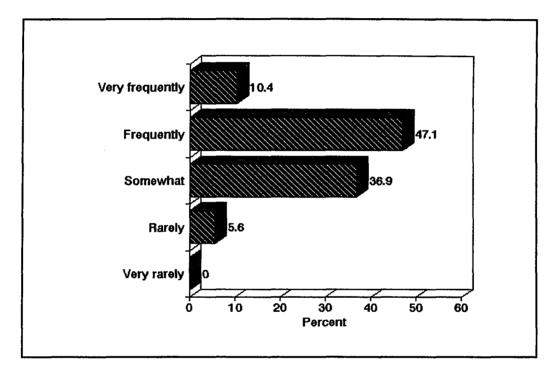


Figure 9. Perceived Gap between Teacher Education Programs and the Workplace

The results indicate that Korean teacher education programs, in general, lack practical applicability into school physical education settings. "The university teacher education program is very much isolated from the realities of schools ... It has become a commonly accepted truth that we [physical education teachers] learn how to teach by teaching students at the workplace" (a junior high school teacher). The

following comments from another junior high school physical education teacher are very suggestive in this regard:

We learned a lot of things about biomechanics, exercise physiology, sport psychology, physical fitness, sport sociology, and so on. We were forced to memorize lots of principles and theories at that time to get passed in those courses. But now, I've forgotten everything. I don't use those theories in my teaching. Then, what's the use of them? ... I would be happy if they had taught me real things about how to teach various sport skills to kids.

Another female junior high school teacher criticized her former teacher education program for its lack of connection with her school work like this:

When I was assigned to a school right after graduation, I was really concerned about how to teach students. Though I practiced many sport skills ... learned the theories of teaching at university, I had no idea about how to apply those skills and knowledge to my teaching. Teaching theories seemed to make sense to me in the university classroom, but not in my workplace ... I felt frustrated when it turned out that I could not make use of the knowledge in my head. They [university professors] had diligently taught us nice theories, but I couldn't tie them to my workplace situation with ease, because they didn't concretely show me how those theories could be applied to my classes. Strange to say, but I was not well prepared to teach students after getting a teacher certificate.

Meanwhile, some teachers reported the existence of a perspective gap. One junior high school teacher with five years of teaching experience commented in this regard:

When I had been a college student, I had developed a sort of humanistic view toward students and teaching mainly due to the influence of liberal art courses and progressive college culture ... Right after starting teaching in a junior high school, I realized that most teachers in our [physical education] department held very authoritarian teaching perspectives. It seemed that student control was their first motto in physical education classes. But as I kept struggling with student controls, I began to understand and take their positions ... Kids are wild in nature. Unless you behave strictly toward them, they easily mess up your class.

As evidenced in the above example, the idealistic views developed in university programs were frequently challenged by the widespread custodial and utilitarian ideology of the workplace. This inevitably resulted in either acceptance or rejection of bureaucratic workplace norms. In many cases, compliance with school bureaucratic norms which reflect custodial teaching perspectives was obvious.

## **Evaluation of Student Teaching**

Student teaching is considered to be a vital link between teacher education programs and schools. It provides opportunities in which theories learned in the university classroom can be tested in the reality of the school.

Student teaching practicum appeared to be a crucial part of the socialization of prospective teachers into the teaching profession. As one teacher succinctly commented, "It [student teaching] taught me who students are, who teachers are, what the school is like, and more importantly, what teaching really involves." This response reflects that the occupational socialization of teachers starts early in the student teaching experience (Templin, 1981).

Of the 463 respondents, 23.1% evaluated their student teaching experience as "very good," 53.6% "good," 17.5% "moderate," and 5.8% "poor" (see Figure 10).

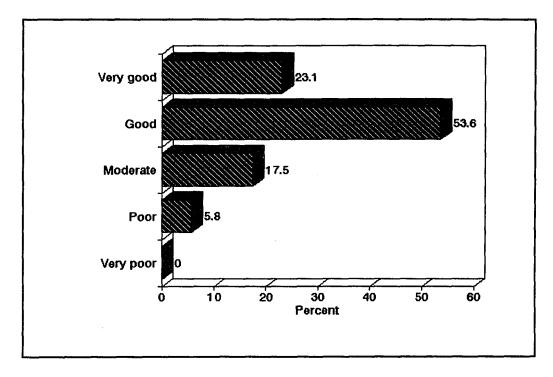


Figure 10. Evaluation of Student Teaching

The majority of the respondents said that the student teaching experience was helpful in practicing teaching and understanding the school contexts. They provided various reasons for this, but the most common reason was the opportunity to have practical teaching experience. A teacher commented on the usefulness of student teaching experience in the following way:

The five-week student teaching practicum was really good experience to me. Above all, it provided me with the opportunity to practice teaching in real physical education classes. It helped me learn how to prepare lesson plans and how to control students ... Through that practicum, I could review what the physical education class is and who the physical education teacher is from a new standpoint. This, in turn, helped me to establish my own teaching perspective ... I think the student teaching practicum was, though done in a very short time period, the most valuable and useful course I had ever taken in my teacher education program. It was truly an essential part of it [teacher

education program].

Those who responded negatively toward the student teaching experience pointed to the lack of systematic preparation on the part of both the teacher education program and the cooperating teacher, the short length of practicum period, the lack of enthusiasm of the cooperating teacher, the lack of rapport with the cooperating teacher and/or other physical education teachers, insufficient opportunities to teach classes, and the poor teaching conditions. Many teachers complained about the insufficient opportunities to teach physical education classes during the practicum. The following comments from a junior high school teacher who graduated from a prestigious national university illustrate this point:

Seventeen of us [student teachers] were assigned to a male junior high school attached to our teachers' college. There were only three cooperating teachers available in that school. I, together with six other student teachers, was assigned to a male cooperating teacher. Because many student teachers were assigned to him, he could not provide all of us with sufficient opportunities to teach. I think I taught only three classes throughout the whole practicum period. To make bad worse, he was proved to be not very "cooperative" with us in terms of providing feedback related to teaching. He only showed us how to control students effectively with the use of physical punishment.

This response was indicative of the lack of accountability for training quality teachers found in most teacher education programs in Korea. As several teachers commented, it was generally viewed as "a rite of passage" to obtaining a teaching certificate by many student teachers, cooperating teachers, and university faculty members. A series of chi-square tests of association, however, found no significant

relation between the evaluation of student teaching and any of five demographic variables.

In short, the above results show that teacher education programs did not exert as much influence on recruits as expected, and that there is a gap between the teacher education program and the workplace. These findings are consistent with most of studies conducted in Western countries.

#### Role Performances in Schools

Many physical education teachers assume the positions of physical education teacher, coach, and classroom teacher simultaneously. Each of these roles requires a discrete responsibility and accompanies a specific role expectation from school administrators, colleagues, students, and/or parents. Therefore, knowing what kinds of roles the teacher take in the school, how the teacher performs given roles and how he or she perceives these roles would be helpful in understanding the complexity of teachers' occupational socialization.

## **Teaching Load**

The data analysis shows that the mean weekly teaching load of those sampled was 17.9 hours. The teaching load was varied among teachers, ranging from 9 to 27 hours. The largest proportion of teachers (41.5%) said they were teaching 17 to 20 hours a week (see Figure 11). These results show that teachers had a fairly reasonable teaching load.

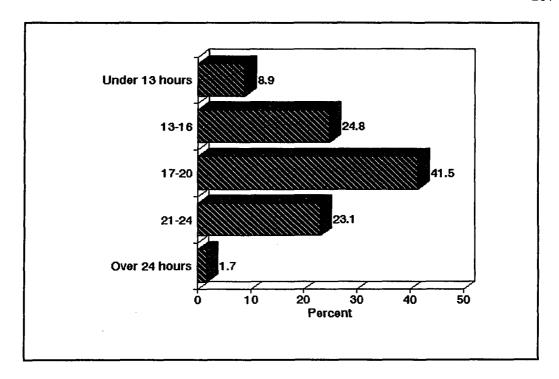


Figure 11. Weekly Teaching Load

A series of chi-square tests of association revealed that teaching load was significantly related to gender ( $X^2 = 11.2$ , df = 4, p < .05), years of teaching experience ( $X^2 = 67.9$ , df = 12, p < .001), location of school ( $X^2 = 74.5$ , df = 8, p < .001), level of school ( $X^2 = 65.1$ , df = 4, p < .001), and type of school ( $X^2 = 43.5$ , df = 4, p < .001).

Female teachers had significantly greater weekly teaching load than males. For example, slightly over 40% of females were teaching more than 20 hours a week, while only 23.1% of males were doing the same. Only 21.2% of female respondents were teaching less than 17 hours a week, while 35.1% of males were doing the same. This result can be explained by the fact that many female teachers were relatively young thus only a small proportion of them could occupy the position

of physical education division head which has a relatively light teaching load.

The less experienced the teacher was, the more classes he or she was teaching. For example, 36.6% of the 0-4 year experienced teachers and 30.4% of the 5-12 year experienced teachers were teaching more than 20 hours a week, while only 11% of the 13-20 year experienced teachers and 7.5% of the over 20 year experienced teachers were doing the same. Only 21.5% of the 0-4 year experienced teachers and 26.3% of the 5-12 year experienced teachers were teaching less than 17 hours a week, whereas 42% of the 13-20 year experienced teachers and 69.8% of the over 20 year experienced teachers were doing the same. The result is quite natural given that the seniority system is well established in Korean society.

Physical education teachers working in large city schools had significantly greater weekly teaching load than their counterparts in small city and rural area schools. For example, about 35% of the large city teachers were teaching more than 20 hours a week, while 10.5% of the small city teachers and 6.1 of the rural region teachers were doing the same. Only 21.6% of the large city teachers were teaching less than 17 hours a week, whereas 45.6% of the small city teachers and 65.5% of the rural region teachers were doing the same. These results can be attributed to the following fact. The total number of students and classes in many rural area schools were considerably reduced as a result of the population influx into large cities. But the number of teachers was not proportionally reduced because the Korean educational system guarantees the job security of teachers employed and the teachers were not allowed to teach more than one subject.

Junior high school physical education teachers had significantly greater weekly teaching load than high school teachers. For example, 33.7% of the junior high school teachers were teaching more than 21 classes a week, while only 13.1% of the high school teachers were doing the same. Only 23.5% of the junior high school teachers were teaching less than 17 hours a week, while 47.2% of the high school teachers had weekly teaching load of less than 17 hours. These results are due to two factors. First, the length of a junior high school physical education class (45 minutes per class) is shorter than that of a high school class (50 minutes per class). Secondly, the number of weekly hours allocated for physical education in most high schools was reduced from three to two after the Ministry of Education allowed high schools more flexibility in deciding school curriculum requirements in 1988. The number of weekly physical education hours in the junior high school level, however, remained the same (3 hours per week). Because of the perceived importance of the college entrance examination, many schools reduced weekly hours of physical education in order to provide more instructions on basic subjects.

Physical education teachers working in private schools had significantly greater weekly teaching load than teachers working in public schools. For example, 80.8% of the private school teachers were teaching more than 17 physical education classes a week, while 57.7% of the public school teachers were doing the same. This provides some evidence for the widely accepted notion that private school teachers in Korea work in a poorer workplace condition than their counterparts in public schools.

When asked about their satisfaction with the teaching load, 4.5% of

respondents said "very much satisfied"; the largest percent of them (44.3%) said "much satisfied"; 24.4% said "somewhat satisfied"; 19.7% said "little satisfied"; and 7.1% said "very little satisfied" (see Figure 12). The results show that Korean secondary school physical education teachers were generally satisfied with them.

A series of chi-square tests of association showed that the subjects' satisfaction with teaching load was significantly related to location of school ( $X^2 = X^2 + X^2$ 

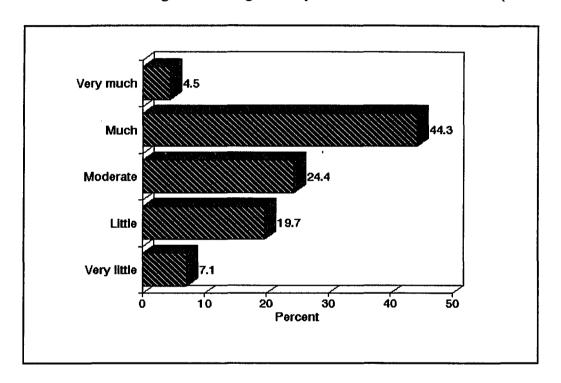


Figure 12. Satisfaction with Weekly Teaching Load

21.7, df = 8, p < .05), level of school ( $X^2$  = 21.8, df = 4, p < .001), and type of school ( $X^2$  = 15.7, df = 4, p < .005). Teachers working in large cities expressed significantly lower satisfaction with their teaching load than their counterparts both in small cities and rural areas. For example, 42.4% of the large city school teachers said they were satisfied with their teaching load, while 56.2 of the small city school

teachers and 63.6% of the rural area school teachers responded the same way.

The high school physical education teachers expressed significantly greater satisfaction with their teaching load than the junior high school teachers. For example, 57.8% of the high school teachers said they were satisfied with their teaching load, while 42% of the junior high school teachers indicated satisfaction with their teaching load. Physical education teachers working in public schools expressed significantly greater satisfaction with their teaching load than teachers working in private schools. For example, 52.2% of the public school teachers said they were satisfied with their teaching load, while 43% of the private school teachers expressed their satisfaction.

## **Administrative Duties**

It was found that Korean secondary school physical education teachers spent much of their work time doing administrative duties. About 9.3% of the respondents reported that they spent more than 50% of their work time on administrative duties; 24.7% reported they spent 36-50%; 31% said they spent 21-35%; 29.9% reported they spent 6-20%; and only 5.2% said they spent less than 5% (see Figure 13). The results show that paperwork consumed much of the teacher's time, constraining their school work. As one teacher sarcastically said; "We [teachers] are overwhelmed with papers in schools. It looks like we come to school for papers, not for students."

A series of chi-square tests of association revealed that gender was significantly related to the amount of time used for administrative duties ( $X^2 = 16.4$ ,

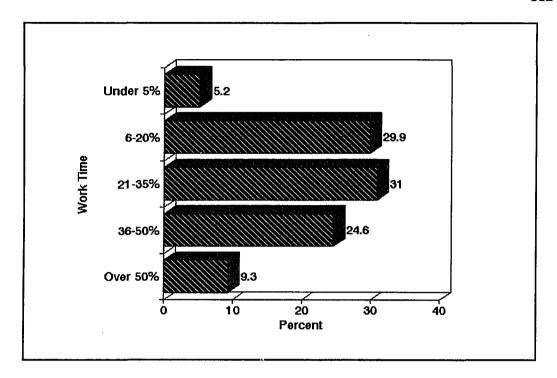


Figure 13. Time Used for Administrative Duties

df = 4, p < .005). Male teachers spent more time on administrative duties than females. Specifically, 34.5% of males spent more than 35% of their work time on administrative duties, as compared to 21.3% of females. The reason for this might be traced to the fact that male teachers are more likely to occupy the position of head and/or schedule planner of the physical education division because the structure of Korean secondary schools is mainly patriarchal in nature.

When asked about their satisfaction with the administrative duties, 0.4% of respondents said "very much satisfied"; 20.5% said "much satisfied"; 39.7% said "somewhat satisfied"; 32.4% said "little satisfied"; and 6.9% said "very little satisfied." These results again indicate that many physical education teachers in Korea suffer from heavy administrative duties. As one teacher said: "Too much

paper work not directly related to teaching consumed my work time."

# Coaching

Many Korean physical education teachers assumed the roles of teacher and coach together, and most of them appeared to experience some kind of role conflict. As for the question of coaching responsibility, 43.8% of the respondents said they had a coaching responsibility; 56.2% reported non-coaching responsibility (see Figure 14).

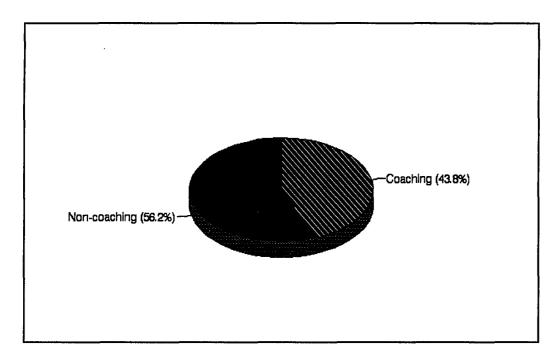


Figure 14. Coaching Responsibility

It was found that the coaching responsibility of the respondents was significantly related to gender ( $X^2 = 8.0$ , df = 1, p < .005) and location of school ( $X^2 = 12.7$ , df = 2, p < .005). A significantly higher proportion of male teachers had

coaching responsibility. While 46.2% of male teachers coached varsity team(s), only 23.4 % of females had the same responsibility. This result is not surprising given that the Korean physical education field is mostly male-dominated. In addition, the Confucian cultural ideology works as a barrier to the establishment of women's leadership in organized sports.

Physical education teachers working in either small city or rural area secondary schools were more likely to coach a varsity team than their counterparts in large city schools. Approximately 56.1% of the small city teachers and 50% of the rural area teachers had a coaching responsibility, whereas only 37.5% of the large city teachers had one. The relatively small proportion of coaching responsibility given to the large city school teachers is attributable to this: while most large city schools have none or one school varsity team due to the lack of budget and facilities, they have several physical education teachers (usually 5 to 8).

Of those who had a coaching responsibility, more than two thirds reported they experienced teaching-coaching role conflicts (29.9% "very much" and 41.8% "much"). About 11% reported they experienced teaching-coaching conflicts "moderately." And 15.9% and 1.5% of the respondents reported "little" and "very little" role conflicts, respectively. Summaries of responses to the teaching-coaching conflicts are presented in Figure 15. These findings, together with the data from personal interviews, show that most teachers who had an additional coaching responsibility inevitably experience teacher-coach role conflicts. The sources of conflicts can be traced to "the uniqueness of the teacher/coach occupational role and

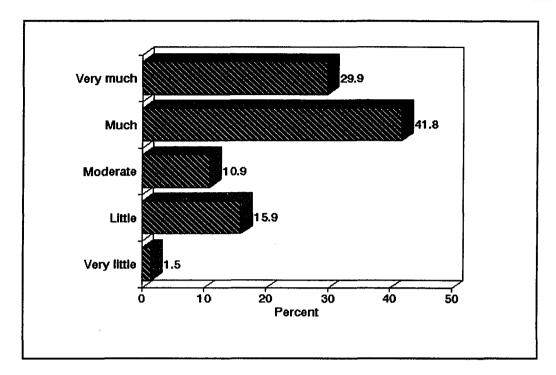


Figure 15. Teaching-coaching Conflicts

the expectations of the school" (Massengale, 1981, p. 23). One high school teacher who had been coaching soccer teams for eight years expressed the seriousness of stress resulting from teacher/coach role conflicts in the following way:

I value teaching and coaching equally much. More precisely speaking, I think teaching should be a priority. But, when it comes to a match, only winning is important. Everybody wants to see good results ... My team has been successful for the past few years. This puts a lot of pressure on me. We have to keep winning. I cannot betray the expectations of the school, the parents, and the players, thus I pay more attention to coaching my soccer team ... Especially when the game season arrives, not only my head is filled with the idea of matches, but I have to miss my classes in order to participate in the competitions ... However, I cannot erase the feelings of guilt since I neglect my teaching duty. I always feel sorry for my students and other physical education teachers.

The above example shows that most teachers/coaches inevitably experience role conflicts and that, when faced with time constraints, they are more likely to see coaching as their main role. This finding is consistent with the previous studies by Segrave (1981) and Massengale (1981) which found that teacher/coaches or recruits often viewed the two roles as distinct and preferred coaching. A response from another teacher/coach clearly illustrates this point: "It is too much for a person to have three roles together--teaching, coaching, and performing administrative duties. The outcome of this situation is negligence in teaching because it does not produce a clear result."

Another teacher/coach complained about the lack of clear role definitions: "I can't tell if I am a physical education teacher or coach. How can I be a good teacher and at the same time good coach, as the principal expects?" The above comments show that the lack of clear role differentiation by school administrators and other teachers appeared to complicate the role performances of Korean physical education teachers. This result is also in line with the findings of previous studies in the United States (Chu, 1981; Massengale, 1981).

In addition to these teacher/coach role conflicts, other sources appeared to compound teachers' coach-role performances. Commonly mentioned were time constraints, insufficiency of financial support for varsity teams from the school, lack of understanding and support from other teachers and players' parents, difficulty of scouting or locating good players, difficulty in helping players to enter higher levels of schools, lack of facilities and equipment, and paperwork related to varsity team

operation.

It was also found that there was wide spread criticism for the practice of coaching varsity teams. One non-coach teacher expressed his concerns about school varsity teams by pointing to the fact that they "promoted the elitism of sports in schools at the expense of school physical education." He continued to say: "Given the large amount of physical education classes cut by teacher/coaches and financial resources allocated, their educational effect is highly questionable ... It should be abolished."

From these findings, it is apparent that there are teacher/coach role conflicts in Korean secondary school settings. Most teachers who had an additional coaching responsibility were facing various kinds of difficulties. This conclusion is generally in line with the findings of the previous studies in the United States (Bain, 1978; Bain & Wendt, 1983; Chu, 1981; Locke & Massengale, 1978; Sage, 1989; Segrave, 1981). A series of chi-square tests of association, however, found no significant relations between the degree of teaching-coaching conflicts and any of five demographic variables.

# **Homeroom Teacher Responsibility**

About 33.8% of the respondents reported they had additional homeroom responsibilities, whereas 66.2% of them reported they did not (see figure 16). The results show that only one-third of Korean physical education teachers had homeroom responsibilities. In most Korean schools, a homeroom teacher takes charge of the

school lives of about fifty students assigned to a class. He or she plays a "parent-like role" for their students. Thus the role of homeroom-teacher means many responsibilities to accomplish in addition to teaching. But it is also a symbol, recognized by school administrators and others, of being a "competent" teacher. Given that the homeroom teacher role in Korean schools has considerable significance and prestige as well as that most other basic subject teachers assume homeroom responsibilities, the finding indicates the marginal status of physical education teachers in schools.

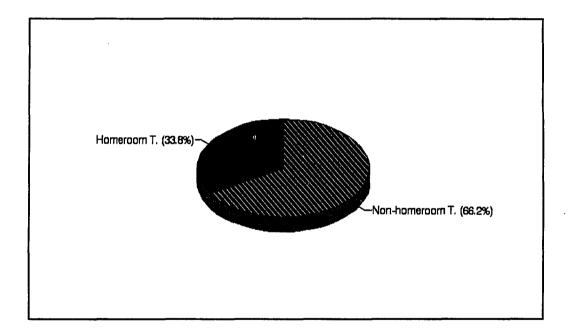


Figure 16. Homeroom Teacher Responsibility

A series of chi-square tests of association revealed that the role of the homeroom teacher was significantly related to years of teaching experience ( $X^2 = 40.2$ , df = 3, p < .001) and location of school ( $X^2 = 27.3$ , df = 2, p < .001). The less experienced group of teachers were more likely to have homeroom responsibilities.

While about 49.5% of the 0-4 year experienced teachers and 40.1% of the 5-12 year experienced teachers were in charge of a class, only 19% of the 13-20 year experienced teachers and 7.5% of the teachers with over 20 years of experience were homeroom teachers. The finding that younger teachers were more likely than older teachers to have a homeroom responsibility can be understood in the following contexts. Most young teachers were not holding school administrative positions such as head of the physical education division, head of the counseling division, or head of the student affairs and discipline division. In addition, because the role of a homeroom teacher requires a lot of energy and extra-commitment, principals were more likely to assign it to young teachers.

Teachers working in large city schools had significantly higher rates of homeroom teacher responsibility than their counterparts in both small city schools and rural area schools. About 42.8% of the large city school teachers said they were homeroom teachers, whereas only 17.5% of the small city school teachers and 22.7% of the rural region school teachers took charge of homeroom responsibility. This can also be explained by an imbalance in the number of teachers relative to the number of classes among schools in the three different regions.

When asked about their desire to work as a homeroom teacher in the near future, irrespective of whether they were working as a homeroom teacher or not, a large proportion of the respondents expressed their desire to do so. According to the results of data analysis, 10.6% of the respondents said "definitely yes"; 34.6% said "yes"; 23.3% said "undecided"; 20.1% said "no"; and only 11.4% said "definitely no."

Many Korean physical education teachers appeared to value the role of homeroom teacher, probably because it played an important part in the confirmation of their identities as a teacher. Comments from one very experienced teacher reflect this point: "You have to be a homeroom teacher if you want to know what a teacher really means. You can be a teacher of any subject, but you are not a 'real teacher' unless you work as a homeroom teacher."

A response from a female high school teacher reveals the frustration of physical education teachers with the practice of homeroom teacher allotment, as well provides a clue to the understanding of the ethos of teachers regarding the homeroom teacher issue in Korean schools.

There are five physical education teachers in our school. But only one could take charge of a class as a homeroom teacher. The principal does not trust the physical education teachers' ability to assume a homeroom teacher role ... Furthermore, parents are unhappy with the idea of a physical education teacher becoming their kids' homeroom teacher. They just want to have a math teacher or an English teacher as their kids' homeroom teacher because they believe only those guys can best help their kids to prepare for the college entrance exam ... The lack of recognition, by the principal and parents, of physical education teachers as 'able' homeroom teachers really depresses our morale. It makes me frustrated ... Am I an inferior teacher to other subject teachers?

The above example again reflects the marginal status of physical education teachers in schools. Especially in college-bound high schools, it has almost become an unwritten rule that "a teacher who teaches a non-academic subject such as music or physical education cannot be a homeroom teacher for twelfth graders, no matter how excellent he or she might be."

A series of chi-square tests of association were conducted to find if any of five demographic variables made a difference in the degree of teachers' desire to work as a homeroom teacher. It was found that the desire to work as a homeroom teacher was significantly related to years of teaching experience ( $X^2 = 33$ , df = 12, p < .001) and location of school ( $X^2 = 15.9$ , df = 8, p < .05).

Except for the group of teachers who had over 21 years of teaching experience, a large proportion of all other groups of teachers expressed their desire to work as homeroom teachers in the near future. About 56% of the 0-4 year experienced teachers, 43.8% of the 5-12 year experienced teachers, and 47% of the 13-20 year experienced teachers replied they wanted to work as a homeroom teacher in the future. But only 28.3% of the over 20 year experienced teachers responded the same. A slightly higher proportion (48.7%) of teachers working in large city schools expressed their desire to work as homeroom teachers, compared with teachers either in small city schools (40.4%) or in rural area schools (37.9%).

## **Teaching Perspectives**

Teaching perspectives are "a coordinated set of ideas and actions" (Becker, 1970, p. 34) a teacher uses in relation to his or her role performance. They are believed to be formed as a result of an interplay among individual biographies, the ideology of teacher education, and perceived socio-cultural values. Though teacher education programs strive to mold a uniform humanistic teaching perspective in the prospective teachers' minds, teaching perspectives vary from teacher to teacher.

They are also open to changes as the teacher continuously interacts with the contexts of the workplace.

It is highly possible to assume that teachers' actions in schools are mainly guided by their teaching perspectives. There is also evidence of a connection between what teachers think and how they behave in a teaching situation (Shulman & Lanier, 1977). In these contexts, information about Korean physical education teachers' teaching perspectives would provide a useful basis for a better understanding of their occupational socialization.

# **Important Aspects Concerning the Job**

Most Korean physical education teachers appeared to believe that teaching should have priority over other things. When teachers were asked to provide their opinions about the most important aspect of their job, the majority (76%) pointed to teaching; 15.6% referred to the counseling of students; 5.8% pointed to public relations with colleagues, and 1.7% indicated administrative duties (see Figure 17).

Many teachers expressed their strong belief in the importance of teaching.

One junior high school teacher provided her opinions about this:

Nothing can precede teaching in the importance of our job. I see many teachers around me bother with their administrative chores ... But, a teacher is a person who teaches students. Therefore, we should give priority to teaching ... I think a teacher must be judged by the degree of his or her teaching ability and commitment to teaching.

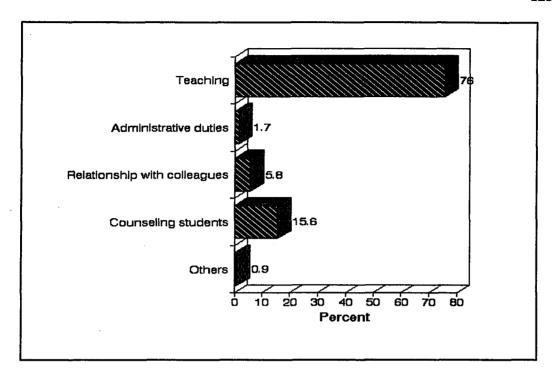


Figure 17. The Most Important Aspects concerning the Job

A further analysis found that teachers' opinions about the most important aspect of their job were significantly related to years of teaching experience ( $X^2 = 23$ , df = 12, p < .05). On the one hand, a slightly greater proportion of other groups of teachers regarded teaching as the most important aspect of their job than the most experienced group of teachers did. Eighty-one percent of the 0-4 year experienced teachers, 76% of the 5-12 year experienced teachers, and 77% of the 13-20 year experienced teachers saw teaching as the most important aspect of their job, whereas 66% of the teachers with over 20 years of experience felt the same way. On the other hand, a significantly greater proportion of the most experienced group of teachers regarded public relations with other teachers as the most important aspect of their job, compared with the less experienced groups of teachers. Seventeen percent

of the over 20 year experienced teachers saw interpersonal relationship as the most important aspect of their job, whereas only 2.2% of the 0-4 year experienced teachers, 3.7% of the 5-12 year experienced teachers, and 8% of the 13-20 year experienced teachers felt the same way.

The results show that many teachers believed teaching to be the most important role of their job. However, whether their belief in teaching matches the reality is questionable. Some teachers who responded to the interviews criticized the present teaching practices of physical education teachers by pointing to the lack of teacher commitment to teaching. The following comments by a young teacher poignantly reveal the regrettable reality of teaching in Korean secondary school physical education settings:

Many physical education teachers are kinds of "ball-rollers." They just check the attendance and let students play by themselves. Then they either walk around the playground or take a rest in the shade of a trees. Some 'good' teachers introduce students to basic skill concepts and demonstrate in front of the students. But they rarely provide individual feedback ... I think many teachers believe their responsibility as a teacher is just to oversee student activities during the class. They are serious about maintaining a good control of students and preventing accidents during the class ... Unfortunately, many of them do not care about student learning.

The above example indicates that there might be a discrepancy between teachers' perspectives and their actual behaviors. Though many teachers said they believed teaching to be the most important responsibility of their job, in reality their teaching did not always concur with their belief.

# Academic Punishment for Classroom Discipline

When asked to provide opinions about the need for academic punishment (e.g., verbal reprimand, time-out, removal from the class for a specified days or weeks, etc.) for maintaining classroom discipline, the overwhelming majority of teachers expressed the need for it. Almost 20% of the respondents said "strongly agree" and 67.4% said "agree." Only 9.3% and 1.3% said "disagree" and "strongly disagree," respectively (see Figure 18).

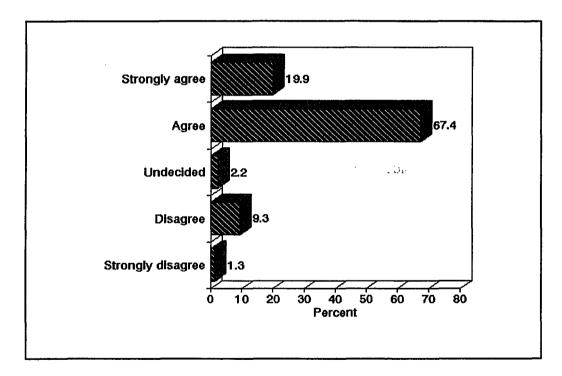


Figure 18. Opinions about the Need for Academic Punishment

The results clearly show that many Korean physical education teachers believed in the need for academic punishment as a means of controlling students.

One teacher justified the use of academic punishment by saying: "If teachers are not

allowed to use academic punishment such as time out, teaching will not be done properly. Learning requires discipline." A series of chi-square tests of association, however, found no significant relation between the opinions about the need of academic punishment and any of five demographic variables.

When they were asked to provide their opinions about the need for "physical punishment" to maintain classroom discipline, the majority (92.3%) said they would use it because they regarded it as an effective educational means in controlling student misbehavior. About 1.3% indicated they were "undecided." Only 5% said they would not use physical punishment at any time because it was not thought to be an effective educational means. Summaries of responses to this question are shown in Figure 19.

Given that Korean society in general endorses the use of physical punishment in education, this finding is not surprising. The teachers who participated in this study grew up in a society where physical violence was easily accepted if it had good intention. Their parents and their former teachers, especially their former physical education teachers, had used physical punishment against them on the pretext of good educational practice. As a result, they were well socialized into the cultural code of physical punishment. There also lies a pertinent logic behind the common use of physical punishment in physical education classes:

The nature of the physical education class is very different from other subject areas. Students are more apt to be distractive and noisy in the playground than in the classroom. They easily become wild and overexcited outside. Thus unless they are well controlled by the teacher, the class becomes messy and, more importantly, they are

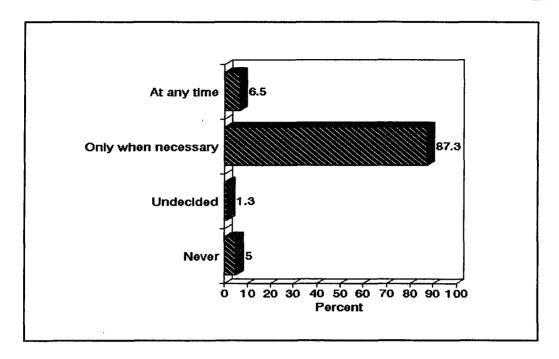


Figure 19. Opinions about the Need for Physical Punishment

subject to accidents. That's why I cannot help using physical punishment whenever they do not follow my directions well. I think it's a 'necessary evil' in teaching physical education. (A junior high school teacher)

The above example shows that some teachers believed the nature of physical education inevitably forced them to use physical punishment. This, in turn, indicates that some teachers themselves had a distorted view of physical education. A series of chi-square tests of association were conducted. However, it was found that there were no significant relations between opinions about the need for academic punishment and any of five demographic variables.

# Criteria for Effective Teaching

For many Korean physical education teachers, their students served as a barometer of their teaching effectiveness. When teachers were asked to provide their opinions about the best indicator for gauging the effectiveness of teaching, about half (49%) of the respondents pointed to the students' observable behavioral change in light of the teacher's educational philosophy or conception of what should be learned. Approximately 35% indicated the students' opinions. About 9.3% pointed to the evaluation of colleagues. Only very small proportion of teachers referred to the assessment by the principal or a special supervisor, parents, or objective tests (see Figure 20).

These findings indicate that many teachers believed the effectiveness of physical education teaching should be judged by the observable behavioral change or response of the students, not by the assessment of the principal or a special supervisor. This finding is in line with previous studies (Arrighi, 1983; Arrighi & Young, 1987) which found that teachers overwhelmingly defined success in terms of their students' behaviors rather than their own behaviors, others' reactions, or administrative assessment. This also reflects the individualistic position of teachers. In other words, "the principle of bureaucratic control" (Lortie, 1975, p. 74) which is carried out through supervision by the principal or supervisor was not well accepted by the teachers.

A series of chi-square tests of association found that teachers' opinions about the best criterion for gauging the effectiveness of teaching were significantly related

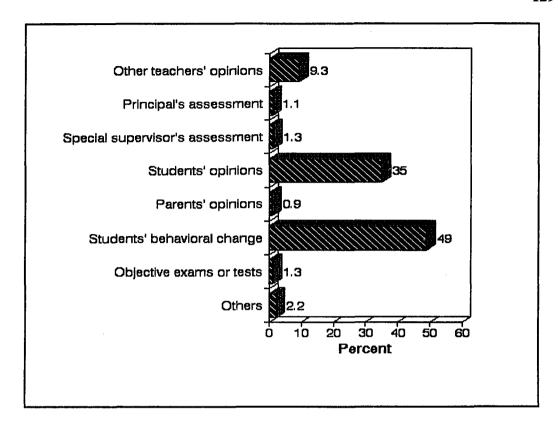


Figure 20. Criteria for Gauging Teaching Effectiveness

to gender ( $X^2 = 17.2$ , df = 7, p < .05) and years of teaching experience ( $X^2 = 33.9$ , df = 21, p < .05). Female physical education teachers appeared more likely than male teachers to see the students' behavioral change as the best criterion. Sixty-six percent of females said that they believed that the students' behavioral change should be the best criterion, whereas 47.1% of males said it should be. But as for the students' opinions, a significantly smaller proportion (21.3%) of females than males (36.5%) regarded it as the best criterion.

The less experienced groups of teachers were more likely than the most experienced teacher group to believe that students' behavioral change should be the

best criterion. Fifty-seven percent of the beginning teachers, 54.8% of the 5-12 year experienced teachers, and 42% of the 13-20 year experienced teachers thought students' behavioral change as the best criterion for measuring teaching effectiveness, whereas only 24.5% of teachers with over 20 years of experience felt the same way. Conversely, 52.8% of the over 20 year experienced teachers saw the students' opinions should be the best criterion, whereas 30.1% of the 0-4 year experienced, 32.3% of the 5-12 year experienced, and 36% of the 13-20 year experienced teachers felt the same way. These results imply that female teachers and young teachers had more student-centered teaching perspectives.

### Traits of a Quality Physical Education Teacher

The majority of Korean physical education teachers viewed both teaching competence and the ability to enhance students' morality as primary traits of a good physical education teacher. When teachers were asked to provide their opinions about the most desirable traits of a physical education teacher, most of them indicated such traits as having good skills at various sports, strong knowledge base, good pedagogical ability, good organization of lessons, enthusiasm for and commitment to teaching, love and understanding of students, and dedication to the development of student personality and morality.

From these findings, we can assume that many teachers have skill or competency-oriented perspectives of their profession. This is well reflected in the following comments by a junior high school teacher.

I think a quality physical education teacher should have good sports skills because he should be able to demonstrate good skills in front of students. Unless he gives an appropriate demonstration, students will not accept his explanation, no matter how logical it is. In addition, a good teacher should possess the ability to transform his knowledge into real teaching. This is because knowing is one thing and teaching is another ... I think that the possession of good sports skills and solid pedagogical knowledge is a necessary condition for effective teaching.

It was also shown that many teachers believed that "the physical education teacher should strive to cultivate moral character of the students" (an experienced high school teacher). They thought they had a responsibility to foster the moral character of students both in and out of the class. In some cases, it appeared that the role of moral disciplining was valued more than the role of teaching itself. This was well reflected in the following comments by one high school department head:

I believe our subject [physical education] has great potential to develop student character. Therefore, I try to utilize this potential at its maximum when I teach my classes. I frequently emphasize the development of good sportsmanship along with etiquette, discipline, cooperation, endurance, and sacrifice ... I think disciplining should be a priority in physical education classes. I never let my students have their own way in the class. They must behave within the class rules. I strictly punish any off-task behavior ... Though they have nicknamed me "Bulldog" and are now afraid of me, I believe they will later remember me as a good teacher dedicated to the development of their character ... Teaching sports skills is important, but you must first teach students to be responsible and well-disciplined.

This example strongly indicates that many Korean physical education teachers identify themselves as a moral disciplinarian of their students. They appeared to have been socialized into the role of disciplinarian not only through the observation of their former physical education teachers who had usually assumed the role of

disciplinarian in the school, but also by the ethos of sports participation in which moral development was an overtly defined objective.

# **Change in Teaching Perspectives**

The analysis of interview data shows that teaching perspectives were not stable. Many teachers said that their views had changed as a result of their interaction with various contextual factors. The influence of interpersonal relationships was especially powerful in reshaping the nature of teaching perspectives, and the change usually occurred in the negative direction. The following comments from two teachers illustrate this point:

When I was a beginning teacher, I believed that the teacher's commitment to students' achievement should be a priority. So I worked very hard at that time to teach them various sport skills. Sometimes I taught the kids after-school hours. But as time went on, I realized my intention and efforts were not always accepted positively by others. Other physical education teachers held me in respect but grudgingly because their teaching practices were a sharp contrast to my own. That led to my isolation from them. Unfortunately, one of my students had his arm broken while practicing soccer shooting. Since then, probably afraid of another safety accident in my class, the principal repeatedly advised me to calm my students down during classes ... Though most students liked my teaching efforts, it also appeared that some students did not like my insistence on skill acquisition. All these situations led me to rethink my teaching philosophy. Now I believe in the adage which reads: "Do not overstrain yourself. Just be moderate in all domains." (A junior high school teacher)

Entering the teaching profession, I made up my mind not to use physical punishment toward students in any circumstance. But the expectation of the school administrators were opposite to mine. Both the principal and the vice-principal asked and pressured us [physical education teachers] to discipline students' misbehavior. They even

subtly encouraged us to use physical punishment within moderate limits, saying that "physical education teachers should be strict toward students." Many other subject teachers also had the same expectation for us. Sometimes some of them asked me to discipline troublesome kids in their classes. At first I strongly resisted these expectations ... I can not entirely deny the influence of other people's expectations, but it was the students themselves who forced me to abandon my resolution. If you are generous, then the students become very wild and uncontrollable. If minimal punishment can lead to effective teaching, there is no reason to hesitate to use it. (A third year beginning teacher)

The above examples clearly show that teachers experienced bureaucratic socialization. Their humanistic ideology was transformed to a more custodial one as a result of the bureaucratic norms of the school. This finding is consistent with the studies of Lawson (1988) and Templin (1979, 1989), which reported that most beginning teachers began to discard the progressive and liberal perspectives when faced with the bureaucratic norms and requirements of the schools.

Whereas many teachers admitted a change in teaching perspective from a positive to a negative one, some teachers also reported positive experiences. One very experienced teacher said: "I started my career without much commitment to teaching. But the interaction with children for over twenty years stimulated me to be a more dedicated teacher."

### Job Satisfaction

The degree of satisfaction which teachers get from work varies considerably.

This is due to the difference in and the complexity of teacher values, reward expectations, and working conditions. It is very probable, however, that a higher

commitment to teaching is associated with higher satisfaction. In this context, the question of "how satisfied are Korean physical education teachers with the profession, and what factors are related to their satisfaction or dissatisfaction?" could give us valuable insight into the understanding of their occupational socialization.

As to the question of satisfaction with their profession, approximately 14% of the respondents said they were "very much" satisfied; 48.8% were "much" satisfied; 27.6% were "somewhat" satisfied; 8.4% were "little" satisfied; and 1.3% were "very little" satisfied. Summaries of responses to the question of satisfaction with the profession are presented in Figure 21. A series of chi-square tests of association, however, found no significant relation between the degree of satisfaction with the profession and any of five demographic variables.

These results show that many teachers, irrespective of their demographic background, felt satisfied with their profession. This finding is quite surprising given the relatively low social status and prestige of physical education teachers in schools and society.

When the subjects were asked to provide the reasons for their satisfaction with the profession, the answers varied widely. About 35% of the respondents attributed their satisfaction to their interest in teaching; 29.3% valued the opportunity to interact with children; 14.1% indicated high autonomy in the classroom; 12.4% referred to job security; and 5.9% pointed out much free time and long vacations (See Figure 22). A series of chi-square tests of association found no significant relation between the factors responsible for teachers' satisfaction with the profession and any of five

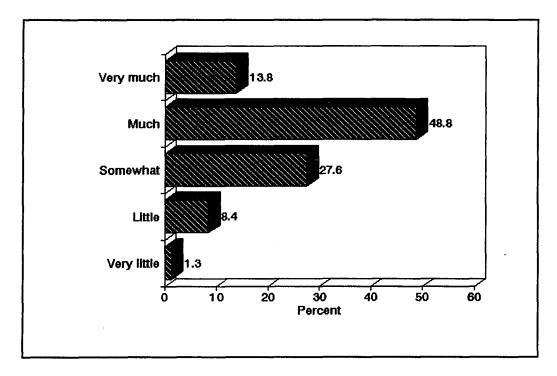


Figure 21. Degree of Satisfaction with the Profession

demographic variables.

Many teachers said that they were satisfied with their profession because teaching physical education was what they liked to do. The following comments from a high school teacher with 17 years of experience pertain to this:

I like my job because I like teaching. Teaching kids sports activities, which is what I really like and can do well, is always pleasant and stimulating. The most important thing in this job is the opportunity to work with kids and motivate them for learning. I feel proud whenever I see my students' growth ... I feel like I become young again while interacting with young kids ... This profession, though underpaid, is the one worthwhile to pursue in one's life.

Another public high school teacher related his satisfaction to perceived job security in the following way:

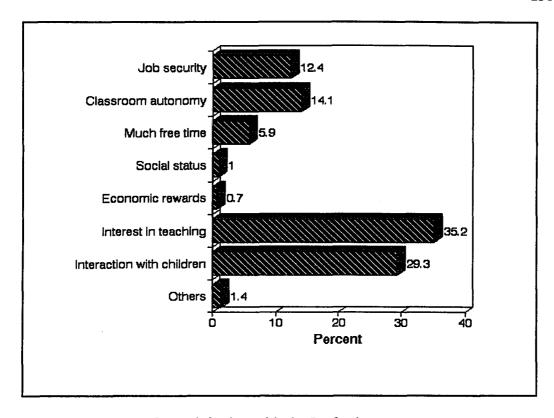


Figure 22. Reasons for Satisfaction with the Profession

Though the salary of teachers is not high enough, this profession guarantees that I will continue to teach until 65 unless I cause a big problem. I like this job, mainly because here I do not need to worry about the job security ... Furthermore, we can enjoy a considerable degree of love and respect from our students and society at large.

Of those who expressed dissatisfaction with the profession, 34.8% indicated poor teaching conditions as a main reason; 30.4% pointed out low economic rewards; 26.1% indicated low social status; and 6.5% indicated administrative constraints (see Figure 23). A series of chi-square tests of association found no significant relation between the factors responsible for teachers' dissatisfaction with the profession and any of five demographic variables.

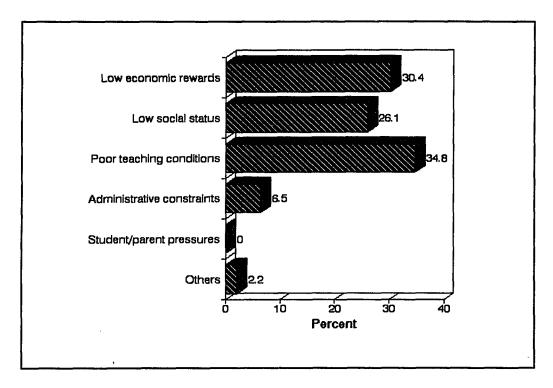


Figure 23. Reasons for Dissatisfaction with the Profession

These results indicate that some teachers were not content with their profession because of its poor teaching conditions, insufficient material benefits and low social prestige. One female teacher sarcastically noted: "A gym is to us [physical education teacher] what a gun is to soldiers. Therefore, asking us to teach physical education without a gym is like asking soldiers to fight a battle without a gun." Low economic reward also contributed to teachers' dissatisfaction with their profession. Another junior high school teacher also illustrated this point:

Considering our [teachers'] academic career, we are relatively underpaid. Most of my friends in other professions get higher salaries than me ... Though everybody talks of the importance of education, nobody cares about giving better treatment to us. My family is always pressed for money. With an insufficient salary, I can't be a good

husband and father.

A male teacher expressed his frustration with the low social status of physical education teachers in the following way:

Now, teachers generally receive less respect from society than before. With the development of the economy, people put more value on money. Accordingly, they do not respect us [teachers] much because we are not highly paid people. Teachers have become the second class citizens in our society ... Furthermore, as you know, we physical education teachers are not treated on the same footing with other subject teachers. Many people in our society still think we [physical education teachers] are kinds of 'villain' teachers who are ignorant and too often use violence toward students. I get angry whenever people give me a second look just because I am a physical education teacher.

As with any other profession, there was a significant variation in the degree of teachers' satisfaction or dissatisfaction with the job. But the finding that a greater percent of teachers expressed their satisfaction with the job raises a hope that teachers, in spite of all concerns and limitations surrounding Korean secondary school physical education, could take a lead in improving the practices of teaching physical education.

## **Interactions with School Contextual Factors**

Teachers work in a school system which operates within a unique context.

Therefore, the teachers' work is inextricably affected by the various contextual factors surrounding the school. It was found that, among various school contextual factors, the most salient were school environment and/or school culture, and

workplace conditions. These factors played significant roles as teachers performed various school tasks, facilitating or constraining their work practices. In particular, workplace conditions were found to have a close bearing on the role performances of teachers. Workplace conditions included a wide variety of variables, with both teaching conditions (e.g., facilities, gym, playground, etc.) and personal factors (e.g., administrators, colleagues, students) exerting much influence on the role performances and eventually the occupational socialization of teachers.

### School Environment and Culture

It is well known that school environment and culture influence the work of teachers in either a positive or negative manner. When teachers were asked how they perceived their school environment, the largest percent (39.7%) of the respondents said that they perceived their school environment as "self-constrained." Meanwhile, 23.8% said they were "undecided"; 18.6% and 17.9% indicated that they perceived their school environment as "open or liberal" and "closed or authoritarian", respectively (see Figure 24).

The results show that many Korean physical education teachers perceived their overall school environment as self-constrained. This finding indicates that many Korean secondary schools were operating within the atmosphere of self-regulation. In addition, it shows many physical education teachers held an individualistic position. They appeared to believe that they were doing their own work without the interference of others. One female junior high school teacher aptly expressed the

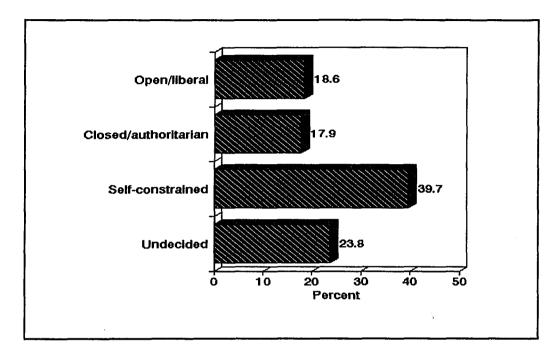


Figure 24. Perceived School Environment

teachers' individualism like this: "You teach alone. You take care of everything regarding your class. Nobody cares when you fulfill your responsibility."

It was found that gender was significantly related to the degree of teachers' perception of school environment ( $X^2 = 18$ , df = 3, p < .001). Female physical education teachers were more likely than male teachers to perceive their school environment in a negative way. For example, 38.3% of females saw their school environment as a closed or authoritarian one, whereas only 15.6% of male teachers viewed it the same way. This finding implies that females in schools not only have a relatively low status, but also are isolated from the mainstream school community. Females might have felt their school environment was closed or authoritarian because most administrative superiors were males and the structure of school organization

was patriarchal.

School culture appeared to have a significant influence on the role performance of physical education teachers. Every school had its unique school culture; however, school culture in Korean secondary schools was best characterized by three distinct features. The first might be summed up as "college entrance-oriented" schooling. The second feature was the existence of tensions among teachers. The third key feature could be attributed to a mandated four year rotation of public school teachers among different schools.

College entrance-oriented schooling has its origin both in the traditional Confucian ideology which highly values academic achievement and in the relatively small number of colleges. In Korea, the entrance examinations are a crucial means of selecting students for the higher level of education. There are the High School and College Entrance Examinations charged by the Ministry of Education. The High School Entrance Examination is relatively easy, thus most junior high school students can go to high schools. But in the College Entrance Examination, only a third can pass it successfully and be admitted into colleges. Many students even start their preparation for it early in junior high school years. Because of the social values attached to higher education, almost all students, pressed by their parents, want to go college. Even the success of a school is judged by the total number of students who successfully enter a higher level of school.

All these practices inevitably force the schools to mobilize their whole resources for the preparation of the College or High School Entrance Examinations.

School life largely revolves around preparing to take the College Entrance

Examination. One of the significant effects of entrance-oriented school culture is the prominent role of the homeroom teacher. Homeroom teachers drill their students to excel. They take charge of every aspect of students' school lives. Thus, a high level of respect and obedience from students and parents is conveyed to the homeroom teacher both in and out of the classroom. Another important effect of the entrance-oriented school culture is an over-emphasis on basic subjects such as Korean,

English, Mathematics, and Science. As a result, physical education, one of the non-academic subjects, is inevitably de-emphasized in the school. Most teachers interviewed expressed their concerns and frustration about this. Time and again, it was found that the college entrance-oriented school culture seriously hampered the work of physical education teachers both in and outside of class. It not only marginalized physical education teachers in terms of both resource allocation systems and reward systems, but also helped to lower the status of physical education in schools.

Another salient Korean school feature was the existence of tensions among teachers. Many teachers interviewed reported that their school included a teacher group which had different value orientations from the mainstream school community and therefore sought education reforms. Because a strong loyalty to tradition among school administrators and teachers was prevalent in the school culture, tensions constantly arose between conservative people and a reform-minded teacher group.

As one teacher said:

Occasionally quarrels arise between the principal and them [reform-minded teachers] during joint teacher meetings. Both sides have their own beliefs about how to teach and how to run the school ... There are tensions between them. These situations sometimes make me uneasy. I cannot tell who is right ... I hate it ... Many silent teachers become sandwitched between them.

This example shows that, in many cases, constant debate or quarrels between those who want to try new approaches and those who advocate tradition has created a very tense climate in many schools. This, in turn, appears to have served as a source of teachers' psychological stress.

Researchers (Bullough, 1987; Crow, 1987, 1988; Etheridge, 1989; Knowles, 1988; Lacey, 1977: Tabachnick & Zeichhner, 1985) have documented that the acceptance of school culture by teachers was not complete: some teachers might learn this culture, some would not accept it totally or partially. Teachers are rather resistant to institutional norms, creating organizational sub-cultures. The finding that there were teacher sub-groups with different value orientations from the mainstream school community lends support to the findings of the previous researches in Western countries.

Finally, it was found that a mandated four year rotation of public school teachers among schools also affected the teachers' school work. The rotation system was intended to create fairness and reduce tensions. But many teachers reported that it not only created heightened instability in terms of teachers' role performances and their status in the school, but also helped the school administrators to better control reform-minded or resistent teachers. In short, these salient features of school culture

appeared to have a negative effect on the role performances of physical education teachers and their occupational socialization.

### **Teaching Conditions**

It was revealed that teaching conditions significantly influenced teaching effectiveness and the degree of commitment to teaching. In Korean secondary school physical education settings, poor teaching conditions hampered or at least constrained the effective role performances of teachers, and eventually helped them to be socialized into "ballroller" teachers. Most teachers responded that they were teaching physical education classes in a small playground covered with sand and gravel, with insufficient facilities and equipment. The following comments from teachers reveal the stark realities of teaching conditions in Korean secondary school settings.

Gym? No! How many schools do you think have a gym in this country? My school has a playground which is barely over a hundred meters in its diagonal distance. It's regarded as a rather big playground compared to other schools', though. Every school day, three to five classes have to share it at the same time. Each class [which is composed of about fifty students] can occupy only one corner of the playground. With so many students packed in such a small area, you can't do real teaching. (A large city junior high school teacher)

Not to mention the rainy or snowy days, even when it turns out to be hot or windy, it's almost impossible for me to teach the class in a proper manner ... The only reasonable alternative open to me on these days is to let the students play soccer or basketball and supervise their play. (A junior high school teacher)

I hate summer physical education classes. I cannot endure glaring sunshine in summer ... You get drenched with sweat in just ten minutes on the playground ... The hot weather also makes the students

feel listless. Many of them do not want to move around in the heat of the day. Thus I made it a rule, in the summer season, to teach motor skills about twenty minutes and let the students have their way in the remaining time. It worked quite well. The students paid more attention to my teaching because they could enjoy the freedom of the remaining half of the period. (A female teacher)

These examples show how seriously poor teaching conditions serve as an obstacle to effective teaching and how they force teachers to be socialized into negligent teaching practices. As the following response from a high school teacher attests, poor teaching conditions also contributed to the change of the teacher's teaching perspectives:

When I was first assigned to a junior high school, I was eager to teach the students as many things as possible. I had long disliked the way in which most of my former physical education teachers had taught. However, I discarded my intention in a few months after realizing the realities of the teaching conditions in my school. I could not help but follow the routines of the other senior teachers ... I became the same kind of teacher that I once held in contempt ... Now I can understand why they just used to roll out the ball in physical education classes.

As shown in the above example, many teachers expressed strong sentiments to justify the practice of their lukewarm teaching on the grounds that they did not have sufficient teaching conditions such as a gym or a spacious playground. In short, the lack of adequate facilities and equipment had a seriously negative influence on the work of teachers. The poor teaching conditions might reflect the lack of public support for physical education (Dodds & Locke, 1984) and its marginal status in the school (Bell, 1986; Hendry, 1975).

# **Information Sources for Teaching**

Given the unique role of the physical education teacher as a transmitter or adapter of both knowledge and skills, the investigation of teachers' use of information sources for their teaching would add an important dimension to the understanding of their occupational socialization. Teachers reported that the most important teaching information source was sports reference books (33.5%), teacher resource books/textbooks (29.8%), colleagues (26.3%), workshops/conferences (6.7%), academic/professional journals (2.6%), or others (1.1%) (see Figure 25).

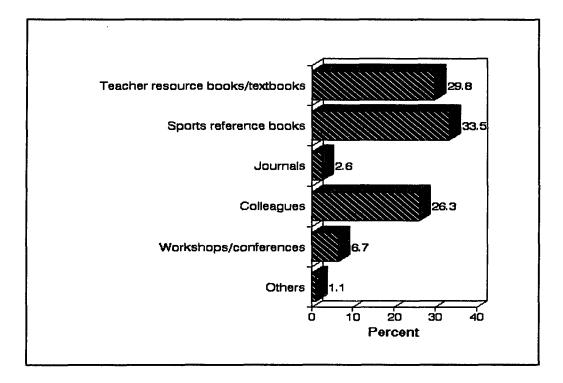


Figure 25. Information Sources for Teaching

The results show that teachers used a variety of information sources. The most frequently used ones were sports reference books from their university classes,

teacher resource books/textbooks, which had been provided by the Ministry of Education, and advice from other physical education teachers. A teacher provided the reason why they preferred sports reference books to teacher resource books/textbooks as a teaching information source:

Teacher resource books or textbooks are shallow in terms of content covered and too abstract in description. They are not as useful as they were expected to be ... They only include introductory materials. But professional sports reference books usually contain richer information about sports skills, rules, and practice methods; thus they are helpful in my teaching. (A high school teacher)

Workshops/conferences were not regarded as an important information source. This implies that inservice programs were insufficient for or ineffective in the development of teachers' professionalism. Journals were rarely mentioned as a useful teaching information source. This can be explained by the lack of journals which have a focus on teaching in physical education.

A series of chi-square tests of association found that the information source for teaching was significantly related to gender ( $X^2 = 11.2$ , df = 5, p < .05), years of teaching experience ( $X^2 = 28.5$ , df = 15, p < .05), location of school ( $X^2 = 35$ , df = 10, p < .001), and level of school ( $X^2 = 18.7$ , df = 5, p < .005). Male teachers (36.4%) were more likely than female teachers (23.4%) to place a significant value on sport reference books as the main teaching information source. But females valued workshops (17%) more significantly than males (5.5%).

Beginning teachers were more likely than the groups of more experienced teachers to regard colleagues as the main information source for their teaching.

About 33% of the 0-4 year experienced teachers saw colleagues as the main information source for their teaching, whereas 26.3% of the 5-12 year experienced teachers, 21% of the 13-20 year experienced teachers, and 24.5% of the over 20 year experienced teachers thought the same way. But beginning teachers were less likely to view sports reference books as the main teaching information source than the more experienced groups of teachers. About 25.8% of the 0-4 year experienced teachers saw sports reference books as the main information source for their teaching, while 37.3% of the 5-12 year experienced teachers, 32% of the 13-20 year experienced teachers, and 34% of the over 20 year experienced teachers regarded them to be the main information source.

This finding can be explained by the following reasons. Beginning teachers generally lack the practical knowledge of teaching, therefore they are apt to turn to other experienced teachers for help. But they have a relatively strong base of theoretical knowledge since they have just finished their college courses. This might be why they did not value sports reference books as the most important teaching information as other experienced teachers did. A junior high school teacher with three years of experience explained the importance of other teachers as the main teaching information source in the following way:

At the beginning of my teaching career, I had difficulty presenting and organizing classes effectively ... I often felt powerless whenever I realized that the knowledge learned in university cannot be satisfactorily used in my lessons ... Especially, students' lukewarm responses to my teaching and their frequent off-task behavior in classes made me frustrated ... However, after starting to observe other experienced teachers' classes and to discuss my problems with them, I

began to gain confidence in my teaching and in controlling student behaviors. Their experience of teaching appeared to have every answer to my problems ... Because they had valuable practical knowledge which I could not find in the textbooks, their opinions and advice were very helpful. Without their help, I might be still struggling to teach.

The teachers working in large city schools were more likely than teachers in other area schools to consider their colleagues as the main information source. About 30% of the large city school teachers said that colleagues were the main information source for their teaching, whereas 17.5% and 13.6% of the small city and rural area school teachers responded so, respectively. On the other hand, the large city school teachers were less likely than teachers in other area schools to regard teacher resource books/textbooks and sports reference books as the main teaching information source. About 57.9% of the large city school teachers regarded either teacher resource books/textbooks or sport reference books as the main information sources for their teaching, whereas 68.4% and 77.2% of the small city and rural area school teachers felt the same way, respectively.

The junior high school teachers attached slightly more importance than high school teachers to having colleagues as the main information source for their teaching. About 28.8% of the junior high school teachers said that colleagues were the main information source for their teaching, whereas 23.1% of the high school teachers felt the same way. But, more high school teachers used sports reference books as a teaching information source than junior high school teachers. While only 26.2% of the junior high school teachers mentioned sports reference books as the main teaching source, 42.7% of high school teachers responded the same way.

## Curriculum

Curriculum is a systematic sequence of courses prescribed for student learning. Thus it is believed to affect the work of teachers. When it comes to Korean physical education settings, this assumption was only partially true.

According to interview data, physical education teaching basically evolved around activities which were convenient to teach within the limits of the school facilities and equipment. The state curriculum guide served as the basis of the school physical education curriculum. However, the state curriculum appeared not to regulate the school curriculum and teachers' instruction much. To many teachers, the state curriculum was seen as a matter of "form." They did not bother to pay much attention to the state curriculum regarding their teaching. The most important factor influencing the selection of activities was not curriculum, but teaching conditions. The following comments by a junior high school teacher illustrate this point:

Curriculum does not matter to my teaching. Though the Ministry of Education revises state curriculum every five years and asks the schools to implement it, it does not make any difference in our teaching. Because we do not have sufficient facilities, it's almost impossible for us to follow the guidelines of the state curriculum. We have just taught the same things for several years. No change ... I mean ... in terms of both activities covered and methodologies used. We have taught a few fundamental activities such as soccer, basketball, volleyball, team handball, running, long jump, and basic gymnastics, not because they were the only activities prescribed in curriculum, but because they were convenient to teach within the limitations of the school conditions.

Mainly because of the lack of sufficient teaching conditions, and partially

because of the lack of supervision by school administrators, most school physical education curriculum appeared to be introductory in nature and to be limited in the number of activities covered. It is quite possible, therefore, to assume that the nature and practice of the school curriculum, together with the lack of facilities in which the curriculum is applied, resulted in recreational physical education classes. This might have, in turn, led to deskilling of teachers. A junior high school teachers illustrated this point in the following way:

Textbooks include a variety of physical activities, but the content is mainly introductory ... Teachers are not expected to teach advanced skills ... The [poor] teaching conditions also prevent me from teaching students more difficult skills. I mean ... I had been a volleyball player, but I can't teach them such skills as spike or blocking to my satisfaction .... [Because of my inability to teach such skills] I feel my volleyball skills also deteriorated a lot.

This response is similar to the one in Templin's (1989) study, in which an experienced teacher (Sarah) felt she was "deskilled" after years of teaching in the school. Furthermore, the nature and the practices of the current school physical education curriculum indicate that physical education in Korean secondary schools lacks professionalization as well as accountability for systematic teaching.

#### **Interactions with School Administrators**

It is generally assumed that school administrators, especially principals, exert a great influence on the role performances of teachers. This assumption was true in Korean secondary school physical education settings. It was found that the

principals' understanding of the importance of physical education and their support significantly affected the quality of the teacher's working conditions.

It is also generally assumed that school administrators serve teachers' interests by providing support and consultations. This assumption was not entirely true when it came to Korean physical education settings. It was found that many teachers did not receive sufficient support from school administrators, and that consultations with and feedback from them were very infrequent.

When asked whether they received sufficient support from school administrators, 1.9% of the respondents said "definitely yes"; 19% said "yes"; 24.6% said "no"; and 6% said "definitely no." The largest percent of them (48.4%), however, reserved judgment (see Figure 26).

The results specifically revealed that a large percent of teachers felt they did not receive sufficient support from their principal or vice-principal. As to the lack of support from the school, many teachers directed their complaints toward their principal, because they thought the principal had the authority and responsibility to provide them with support. In addition, the fact that the largest percent of the subjects reserved judgment to this question implies that many teachers had not established and maintained a close relationship with their administrative staff. The following responses from a high school teacher suggest this point:

The principal does not understand the real value of physical education. He just thinks physical education to be a kind of play or recreation. He never bothers to support physical education teaching of his own will. Whenever we [physical education teachers] ask him to buy some teaching equipment, he interrogatingly asks us why we need such

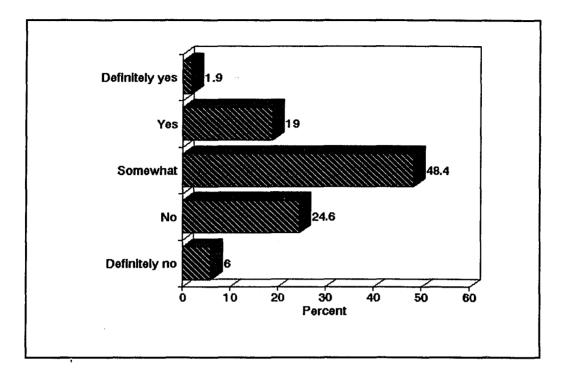


Figure 26. Perceived Support from the School

equipment and why we use up so many balls in a semester, and so on, before giving an unwilling consent ... Because of this, none of us like to ask him to provide equipment ... We have long been shunning him.

Most concerns focused on the lack of material support. However, some teachers also complained of the lack of psychological support from their school administrators. A teacher commented: "The principal seldom praises us with regard to our teaching. He seems to think that his only responsibility is just to buy us teaching equipment. But, I would be glad if he sometimes pats me on the back."

A series of chi-square tests found that teachers' opinions about support from the school administrators were significantly related to gender ( $X^2 = 14.5$ , df = 4, p < .05). Female teachers responded more negatively to the question than males. About

42.5% of females said they did not receive sufficient support from the school administrators, whereas only 29.3% of males responded the same way. This indicates that female teachers could not establish or maintain as close a relationship with their school administrators as male teachers could.

Teachers reported that, in relation to their teaching, they had consulted with or received feedback from their principal or vice-principal "very frequently" (1.1%), "frequently" (9.9%), "somewhat" (29.6%), "rarely" (41.3%), and "very rarely" (18.1%) (see Figure 27).

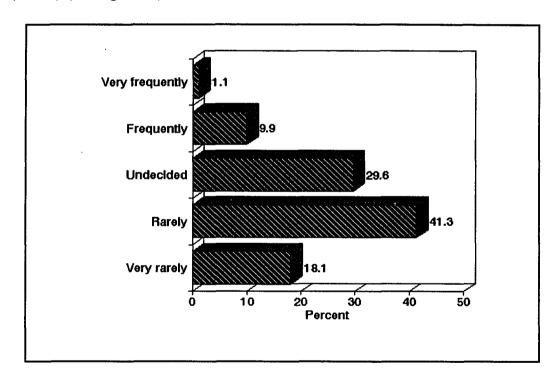


Figure 27. Consultations with School Administrators

The results show that a large percent (59.4%) of the subjects had "rarely" or "very rarely" consulted with or received feedback from the principal and vice-principal in relation to their teaching. This attests to the fact that teachers'

interactions with their administrative superiors were very limited, as well as to the fact that supervision of physical education by principals was being largely neglected.

A series of chi-square tests of association found that the frequency of teachers' interactions with school administrators was significantly related to gender  $(X^2 = 10.8, df = 4, p < .05)$  and years of teaching experience  $(X^2 = 23.6, df = 12, p < .05)$ . Female physical education teachers appeared to interact less frequently than male teachers with school administrators. For example, 74.4% of females said they had "rarely" or "very rarely" consulted with or received feedback from their principal or vice-principal, whereas 57.6% of males responded the same way. The beginning teachers' group appeared to have interacted less frequently than other groups of teachers with school administrators. For example, 69.4% of the 0-4 year experienced teachers said they had "rarely" or "very rarely" consulted with or received feedback from their principal or vice-principal, whereas 59.5% of the 5-12 year experienced teachers, 52% of the 13-20 year experienced teachers, and 54.7% of the teachers with over 20 years of teaching experience said they did. These results indicate that the relationships of female teachers and beginning teachers with their administrative superiors were not as close or intimate as those of other teachers.

When teachers were asked whether they want to seek school administrators' opinions about their teaching, 2.6% of them said "definitely yes"; 23% said "yes"; 28.6% said "undecided"; 33.2% said "no"; and 12.6% said "definitely no."

Summaries of responses to this question are presented in Figure 28. These results indicate that teachers either did not believe feedback from the principal to be useful

in their teaching, or disliked and thus rejected close supervision by administrative superiors.

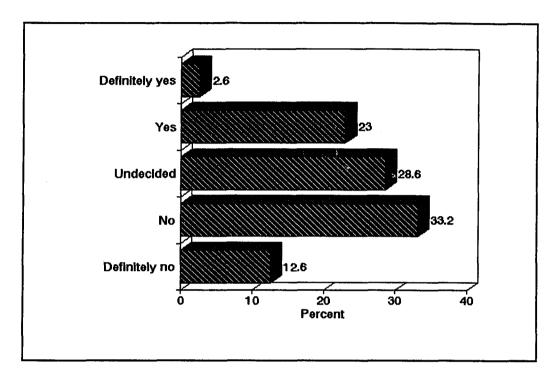


Figure 28. Desire to Seek School Administrators' Opinions

When asked how frequently they felt pressure from administrators, a large proportion of the subjects said they had hardly experienced pressure from their principal or vice-principal. Teachers reported that they experienced pressure from their school administrators in the following way: "very frequently" (1.3%), "frequently" (9.9%), "somewhat" (32.4%), "rarely" (42.3%), or "very rarely " (14%) (see Figure 29).

These results imply that the supervision practices of physical education by administrative superiors were rarely felt in Korean secondary schools. Many teachers said that the principal and vice-principal usually did not care about physical

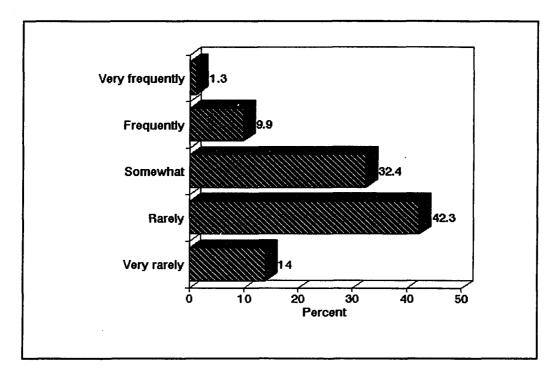


Figure 29. Pressure from School Administrators

education teaching unless they caused big problems. The following comments from a high school teacher illustrate this point:

We [physical education teachers] work in a self-constrained atmosphere. We select teaching content and follow our own [teaching] schedule ... I mean ... we decide everything concerning physical education lessons on our own initiative ... I have not felt any noticeable pressure from the principal or vice principal. If you do not cause trouble, they don't care about your teaching.

Though the questionnaire data showed that many teachers were working without feeling pressure from the school administrators, a considerable number of teachers interviewed reported their experience of pressure from school administrators. This pressure was mostly related to student control and grading. One female teacher

provided an example of pressure from the principal in this regard:

The principal likes to see physical education classes run in an orderly fashion. He believes in the orderliness and tight control of students ... He repeatedly asks us [physical education teachers] to hold the students under tight control during the class. This puts high pressure on me. Whenever he shows up on the playground, I have to read his face to see if he feels unhappy with my class.

Another high school teacher complained about unreasonable pressure from the vice-principal regarding the evaluation of students:

One day the vice-principal walked to my desk and asked me to give a good grade to some academically excellent students. He said, "Those kids really need your consideration to successfully enter a prestigious university, because GPA is an important criterion for college admission." I felt hurt because this kind of pressure is totally unwarrantable, and because it showed his disregard for physical education. I wonder if he could would make the same request to other subject teachers.

In some cases, severe pressure and undue interruptions by school administrators led to the weakening of teachers' commitment. One second-year teacher said:

I tried to do my best as a teacher in the beginning. But, as the school administrators' interruptions got in the way too often, I changed my mind and decided to "go with the flow" by doing only the minimum amount of work assigned to me.

It appears that school administrators generally did not provide physical education teachers with sufficient support or feedback for quality teaching. They seemed indifferent to the role performances of physical education teachers. Given

that "mutual trust between the principal and teachers, considerable support for teachers by the principal ... are important elements in the healthy school workplace" (Goodlad, 1983, p. 52), it is apparent that the lack of support from and interactions with school administrators seriously constrained the role performances of Korean physical education teachers.

# **Interactions with Colleagues**

The analysis of data show that colleagues served as an influential agent for teachers' occupational socialization. The nature of a teacher's relationships with other teachers played a significant part in his or her role performances in the school. It either facilitated or constrained the teacher's school work. It was found that teachers frequently interacted with each other for the purpose of seeking consultations or feedback. They saw their colleagues as a source of technical assistance for their instruction. Though they have, in part, an individualistic tendency, they still actively sought the help of other physical education teachers.

When asked about how frequently they consulted with or sought feedback from their colleagues, more than half of the respondents showed a positive response. Teachers reported they had consulted with or received feedback from other teachers "very frequently" (3.7%), "frequently" (48.2%), "somewhat" (26.3%), "rarely" (17.7%), and "very rarely" (4.1%) (see Figure 30).

These results are in sharp contrast with the amount of interaction they had with their school administrators. In particular, the division heads or experienced

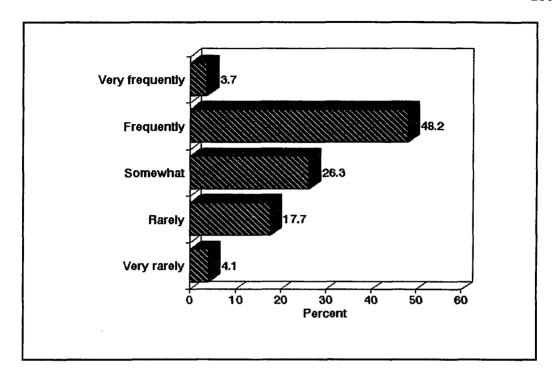


Figure 30. Consultations with Colleagues

teachers served as mentors to whom teachers usually turned for help. It was also found that, especially for beginning teachers, the observation of or consultation with other experienced teachers was instrumental in their successful adjustment to the workplace. One beginning teacher said: "They [other experienced teachers] helped me to acquire skills to teach students, to interact with others, and to perform administrative duties. More importantly, they taught me how to control students and how to deal with difficult situations arising in the school."

Interview data show that most interactions occurred in the form of informal meetings either during recess periods or during afterschool beer gatherings.

Discussions primarily focused on teaching schedules, student control, and evaluation criteria. They rarely discussed the effectiveness of an individual teacher's teaching,

probably because they believed that "talking about another teacher's instruction would be presumptuous" (a high school teacher). They rarely had formal observations of other teachers' classes or formal discussion sessions.

There was a sense of mutual cooperation and intimacy among teachers.

Teachers appeared to think all members of the physical education division to be "a family." Many of them thought that close cooperation and intimate personal relationships were important in their role performances thus they should be well maintained. Many teachers expressed a strong spirit of 'us'. One teacher illustrated this point:

We get along well because we are a kind of family in the school. You spend a lot of time together with four or five guys in a small room everyday, then you all will become a family. Unlike most other subject teachers [who share a large joint office], we maintain a close relationship with each other ... Therefore, you shouldn't do anything your own way. You have to cooperate with others in everything, [because] you are a member of a family ... Cooperation is very, very important in our work.

Most Korean secondary schools had a small independent office for the exclusive use of physical education teachers. Teachers spent much of their recess time and between-instruction time interacting with their colleagues in that office. That is, the space ecology and consequently much shared time appeared to facilitate interactions among teachers. These frequent interactions, in turn, led to the nurturing of a family spirit among them. Thus, cooperation and intimacy stood out as the salient themes of both the role performances of teachers and their relationships with each other. Many teachers responded that the spirit of unity among teachers had

been instrumental in the success of their school work. One junior high school teacher said:

With mutual cooperation, we could easily and smoothly fulfill instructional responsibilities and administrative chores. We jointly made lesson plans, jointly decided evaluation criteria, and divided work during the school athletic meeting day or fitness test day ... If one teacher could not teach his class due to personal problems such as an official trip outside or sickness, another teacher volunteered to substitute for him. There does exist a strong sense of cooperation in our department. That's really helpful in my school work.

Meanwhile, this sense of collectivism served as a powerful means to guard them from external forces coming from the principal, other subject teachers, and parents. The following comments from a high school teacher illustrate this point:

Though they [other subject teachers] think little of us [physical education teachers], they seldom express it in public. That's because they know we will be closely banded together against them when any troublesome situation occurs. Even the principal is careful in dealing with us because he knows our strong solidarity.

A series of chi-square tests of association found that the frequency of teachers' interactions with other physical education teachers was significantly related to the location of school ( $X^2 = 17.2$ , df = 8, p < .05). Teachers working in large city schools and small city schools interacted more frequently with their colleagues than did teachers working in rural area schools. For example, 55.8% of the large city school teachers and 50% of the small city school teachers said they had "frequently" or "very frequently" consulted with or received feedback from their colleagues, whereas only 37.8% of the rural area school teachers said they did. This is probably

because a large city school or a small city school has a relatively large number of physical education teachers compared with a rural area school.

When the subjects were asked whether they want to seek other physical education teachers' opinions in relation to their teaching, 7.8% of them said "definitely yes"; 63.9% said "yes"; 16.8% said "undecided"; 8.6% said "no"; and 2.8% said "definitely no." Summaries of responses to this question are presented in Figure 31. The results also strongly indicate that most teachers view their colleagues as an important source for technical assistance.

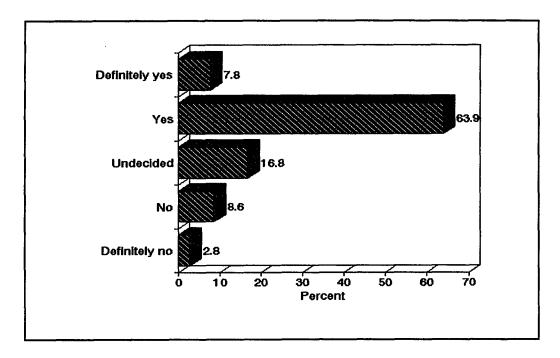


Figure 31. Desire to Seek Colleagues' Opinions

When asked how frequently they felt uncomfortable pressure from other physical education teachers, a large proportion of teachers said they had rarely experienced pressure from their colleagues. Teachers reported that they had felt

pressure from their colleagues in the following way: "very frequently" (0.6%),
"frequently" (6.3%), "somewhat" (21.8%), "rarely" (47.9%), or "very rarely "
(23.3%) (see Figure 32). Again these results support the previous finding that
teachers maintain close, cooperative relationships with one another. One high school
teacher provided reasons why most teachers rarely felt pressure from their colleagues:

Our [physical education] division consists of four male and one female teachers. Each teacher has his or her duty in the department. For example, the division head coordinates and supervises the overall affairs of physical education, one teacher takes charge of schedule planning and division administrative jobs, another assumes the responsibility of keeping facilities and equipment, and so on ... [Therefore], there is no need for interfering in another's business ... Even when there are big events such as field days for athletic competitions or fitness tests, we divide responsibilities in the same way. It [division of duties] has worked well until now ... Because everybody knows the importance of mutual cooperation and works hard in accomplishing his or her duty, we don't have any interpersonal conflicts.

It is also interesting to note that interactions or relationships among physical education teachers were not always cooperative or positive. Some areas of contention were the selection of activities to be taught, teaching style, and evaluation criteria. In some cases, concerns about these areas caused teacher-teacher relationships to deteriorate, seriously constraining the work of teachers. The following comments from two teachers illustrate this point:

At the beginning of my first year teaching, I tried to teach my 6th grade classes team handball skills according to the school curriculum. But the other experienced teacher, who took charge of other classes in the same grade, forced me to first teach the 6th grade classes a "discipline drill" which consisted of salutation, lineup, march, etc. He

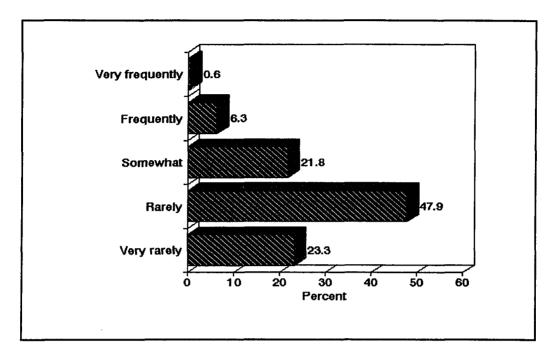


Figure 32. Pressure from Colleagues

insisted, citing the importance of maintaining class discipline, that the students should be taught basic disciplinary activities at the beginning of every school year. It was very uncomfortable to me since I was against the militaristic teaching style common in [Korean secondary] schools. But I could not help but accept his insistence because I was a novice teacher with no power ... From then on, I kept teaching the students the discipline drill in the first week of every school year. (A junior high school teacher with four years of experience)

The head of the physical education division in my school often meddles in another's teaching. But I do not like his excessive interference in another teacher's work. When he repeatedly advised me to organize my class in his way, I could no longer bear it. So I retorted: "Mind your own business, sir. You have no warrant for doing that to me. I have my own teaching philosophy. You must respect other teachers." That confrontation helped to stop his undue interruption in my work. But it worsened our relationship so much that I still feel some coldness between us. (Another junior high school teacher)

One high school teacher reported conflicts between the division head and

other teachers. She complained about the inability of the head to protect her and other teachers from school administrators:

The division head should be a representative of us [physical education teachers]. He has a responsibility to protect us from the administrative superiors' interference. But he only care about the safety of his position and about his own career advancement. He is a kind of "yes" man to the principal. He follows the principal's directions with no questions. He rarely defends us or speaks out for the benefits of physical education ... when there once arose a conflict between the vice-principal and one teacher due to student discipline problems, he did not side with the teacher. Rather, he sided with the vice-principal by indirectly talking in favor of his position ... Furthermore, though we have long been short of teaching equipment, he never asks the principal for more ... [Therefore] We do not like him. There is always an uncomfortable tension between us and him.

As shown in the above comments, sometimes the division head became the butt of criticism from teachers. Most teachers expected the head of the physical education division to be a buffer between them and school administrators. But when this expectation was not satisfactorily met, teacher-head conflicts occurred. It was found that these conflicts were especially detrimental to the work of teachers.

In short, teachers strongly felt the need for mutual cooperation and assistance not only because they have to share limited facilities and equipment, but because their teaching and other school lives were closely entwined with those of other teachers. Collegiality based on mutual cooperation and frequent interactions served as a very important support network, providing "a sense of pedagogical unity" with others. Though there was a sense of individualism among teachers, strong collegiality and collectivism were dominant themes of teacher-teacher relations in

Korean secondary school physical education settings. These findings were in sharp contrast to those of Lortie (1975) and Templin (1988), who documented the existence of individualism and the lack of interactions among teachers. This contrast might be attributed to the difference of cultural influence on teachers and schools.

### **Interactions with Students**

The analysis of data shows that teachers actively interacted with students and sought their feedback in relation to teaching. Students always stood at the core of the teachers' attention and interactions. This is not surprising given that most of a teacher's school work revolves around students.

Teachers reported that they had consulted with or received feedback from their students "very frequently" (8.4%), "frequently" (74.9%), "somewhat" (11.7%), "rarely" (4.3%), and "very rarely" (0.6%) (see Figure 33). A series of chi-square tests of association, however, found no significant relation between the frequency of interactions with the students and any of five demographic variables.

The results clearly show that many teachers sought the opinions of the students in relation to their teaching. The feedback or opinions sought were primarily regarding the appropriateness of activities, the organization of practices or game play, and the selection of squad leaders. Interview data revealed a salient logic which lay behind the teachers' efforts to seek students' opinions:

The stance of the teacher listening to student opinions helps to bring about voluntary student cooperation and participation in the class. It also helps to maintain good teacher-student relationships by projecting

a democratic teacher image into students' minds ... Within the limit in which you do not lose control of students, you'd better seek student opinions. (A high school teacher)

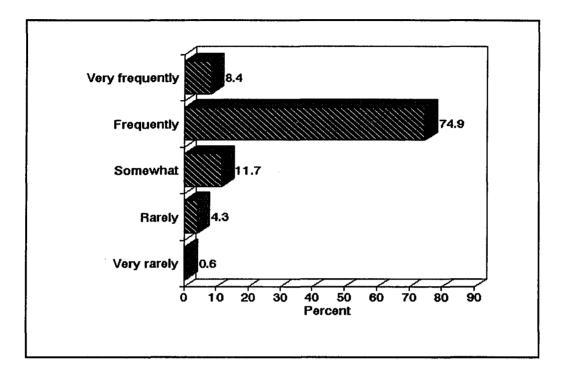


Figure 33. Consultations with Students

It was found that some teachers considered the opinions of students as an important criterion for measuring their instructional success. In many cases, special appreciation from students served as a psychological reward of teaching, a finding consistent with the results of Lortie's (1975). One teacher with five years of experience illustrated these points:

I have always tried to listen to students' opinions about my teaching and to incorporate good ideas into my instruction. Sometimes their opinions were very helpful in my teaching. I believe teachers should listen to the students because their participation in instructional decision-making could greatly enhance their interest in and motivation for the class ... Above all, from their responses you can tell whether

your teaching was good or not. Whenever I found positive student responses to my instruction through [formal or informal] contacts, I felt a sense of achievement. I was proud of myself as a teacher.

Though many teachers reported they actively sought students' opinions, the relationships between them were not intimate or mutually-respecting. Interview data showed that many teachers believed the teacher should maintain a tight control of students in order to ensure good instructional results. And they said that they had maintained a firm grip over their students. In this context, teacher-student relationships appeared to be strictly top-down. Some teachers even saw good class control as an indicator of successful teaching. These findings imply that the actual influence of students' opinions on teachers' instruction might be limited because the nature of their relationships was strictly unidirectional.

When teachers were asked whether they want to seek students' opinions in relation to their teaching, 9.3% said "definitely yes"; 77.3% said "yes"; 10.6% said "undecided"; 2.2% said "no"; and 0.6% said "definitely no" (see Figure 34). The results show that most teachers believed students to be helpful in their teaching thus they would seek the opinions of their students in the future.

When teachers were asked how frequently they felt pressure from their students, they reported in the following way: "very frequently" (0.9%), "frequently" (1.5%), "somewhat" (13%), "rarely" (41.3%), or "very rarely " (43.4%) (see Figure 35). These results could be well explained by unique Korean cultural values and norms which mandate students' unconditional obedience to the elders, especially to their teachers. Teacher-student relationships remain top-down in nature. Students

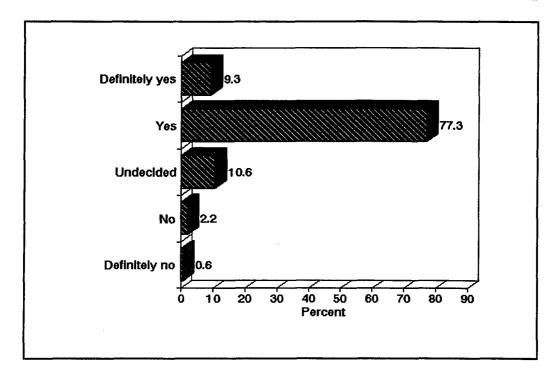


Figure 34. Desire to Seek Students' Opinions

must follow the teachers' directions without any complaint. Therefore, it is almost impossible for students to give uncomfortable pressure to their teachers. However, there were a few occasions in which teachers experienced pressure from students. This was usually attributed to the students trying to seek good scores in skill tests. One high school teacher provided a good example in this regard:

Many students, especially academically excellent students, are anxious to get a good grade in physical education because it affects their high school GPA [which is, in turn, an important criterion for deciding college admission]. Students indirectly show their dissatisfaction with the results of skill tests, but there are also a few students who openly and repeatedly ask me to give them better grades. Though I regret not being able to help them, I stiffly reject these undue demands. But this makes me uncomfortable. I hate it.

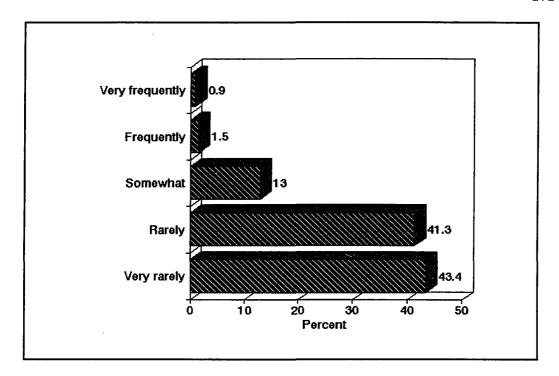


Figure 35. Pressure from Students

The above response indicates that, in a few occasions, grading not only constrained teachers' otherwise good relationships with students. But it also implies that grading is a potential source of teachers' role conflicts.

In sum, Korean physical education teachers actively interacted with students and sought their opinions regarding teaching. This reflects the significant influence of students on the occupational socialization of teachers, which has been documented by many researchers (Baumrind, 1980; Blase, 1985, 1986; Brophy & Evertson, 1981; Doyle, 1979; Drietzel, 1973; Haller, 1967; McNeil, 1983; Riseborough, 1988). However, a caution should be made in accepting this conclusion. Doyle (1979) and Haller (1967) sought the explanations for the great influence of students on teacher socialization from the typical isolation of teachers from their colleagues and

supervisors. However, these explanations are highly questionable in Korean secondary school physical education settings since teachers frequently interacted with both their colleagues and students.

### **Interactions with Parents**

It was found that the interactions between Korean physical education teachers and parents were very minimal, and that many teachers did not see parents as a very helpful information source for their teaching. To most teachers, parents appeared to be persons who were to be kept at a respectful distance.

When asked about how frequently they interact with the students' parents, many teachers reported that they had consulted with or received feedback from the parents "very frequently" (1.1%), "frequently" (18.4%), "somewhat" (24.4%), "rarely" (39.1%), and "very rarely" (17.1%). Summaries of responses to this question are presented in Figure 36.

These results show that parent involvement in physical education was not common in Korean secondary schools. Most teachers interviewed said that they did not have an opportunity to meet with parents in regard to their teaching. Even the occasional interactions with parents were mostly centered on issues related to special treatment of the handicapped or unhealthy students and discipline problems. A series of chi-square tests of association found that the frequency of teachers' interactions with the students' parents was significantly related to gender ( $X^2 = 21.6$ , df = 4, p < .001). Male teachers interacted more frequently than female teachers with the

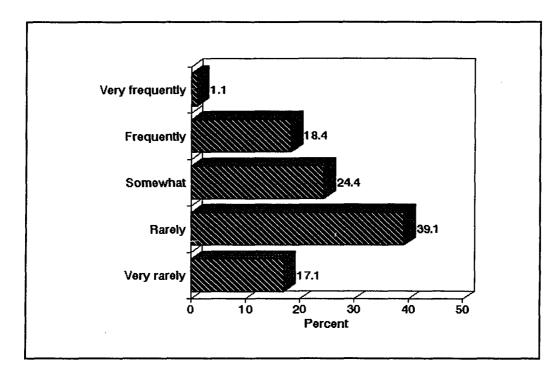


Figure 36. Consultations with Parents

parents. For example, 20.7% of male respondents said they had "frequently" or "very frequently" consulted with or received feedback from parents, while only 8.5% of female respondents said they did.

When teachers were asked whether they want to seek the opinions of students' parents in relation to their teaching, 3.3% said "definitely yes"; 42.6% said "yes"; 13% said "undecided"; 31.1% said "no"; and 10% said "definitely no" (see Figure 37). These results provide insight into the understanding of teachers' perception of parents. Korean physical education teachers were ambivalent about the role of parents on the improvement of their teaching. Some teachers saw parents as a potential help for improving school physical education. As one teacher explained:

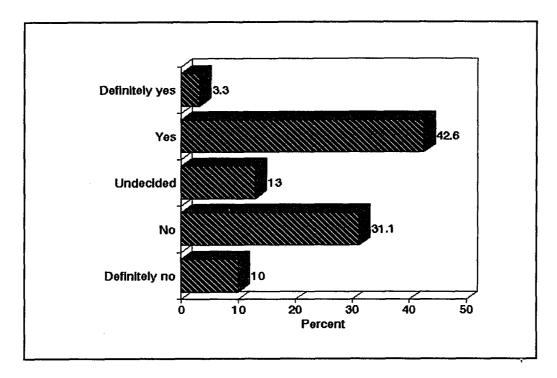


Figure 37. Desire to Seek Parents' Opinions

The involvement of parents in physical education would enhance their understanding of physical education. This, in turn, will help improve teaching conditions because it will pressure the principal to provide more facilities and equipment [for physical education teaching] ... In addition, consultations with parents will be helpful in understanding the characteristics of students, especially of those students who need special attention and guidance ... It [parent involvement] will also be helpful in guiding athletically talented students to the right track. (A junior high school teacher)

Others were reluctant to have parents involved at all. One reason for this was, according to a high school teacher, that parental involvement would hinder the work of the teacher by weakening the autonomy of the classroom.

When asked how frequently they felt uncomfortable pressure from the students' parents, the majority of teachers said they had hardly experienced pressure

from them. Analysis of data shows that pressure from parents was rarely experienced. They reported that they received pressure from parents in the following way: "very frequently" (0.2%), "frequently" (2.4%), "somewhat" (12.7%), "rarely" (42.3%), or "very rarely" (42.3%) (see Figure 38).

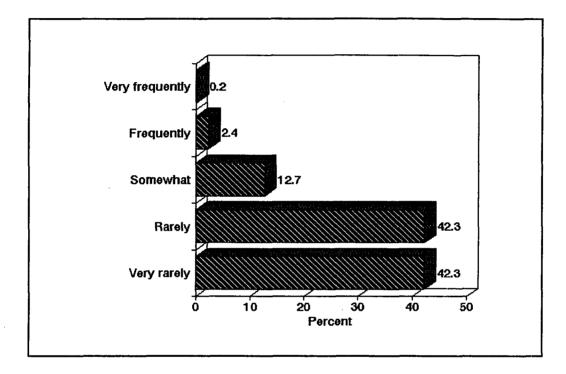


Figure 38. Pressure from Parents

The lack of pressure from parents can be explained by the fact that the teacher-parent relationships in Korea were characterized by mutual respect and non-interference. However, interview data also show that a few teachers experienced uncomfortable pressure from parents. Such pressure was mainly in the form of complaints about the excessive use of physical punishment or the occurrence of student accidents during the class.

In short, the teachers' interactions with parents were very limited and they

were ambivalent about the role of parents in their teaching. The relationships between teachers and parents appeared to be based on mutual respect and non-interference, indicating the limited influence of parents on teachers' work. This finding, on the one hand, supports Lortie's (1975) contention that teachers want parents to remain as a distant assistant. But, on the other hand it strongly contradicts Zeichner and Gore's (1990) assertion that parents have a great influence on the socialization of teachers into the traditions of a school community.

# Workplace Conflicts and Strategies for Meeting Them

When teachers were asked how frequently they experienced conflicts between their teaching philosophy and workplace requirements, they provided varied answers. About 3.2% of the respondents said they had experienced perplexing circumstances "very frequently"; 26.8% said "frequently"; 34.8% said "somewhat"; 29.2% said "rarely"; and 6% said "very rarely" (see Figure 39). A series of chi-square tests of association, however, found no significant relation between the frequency of experienced workplace conflicts and any of five demographic variables.

Teachers explained various sources of workplace conflicts in the contexts of teaching conditions, philosophy of teaching physical education, and interpersonal relationships. Interview data show that the most salient source of workplace conflicts was poor teaching conditions. The following comments from two junior high school teachers illustrate the conflicts evolving from poor teaching conditions:

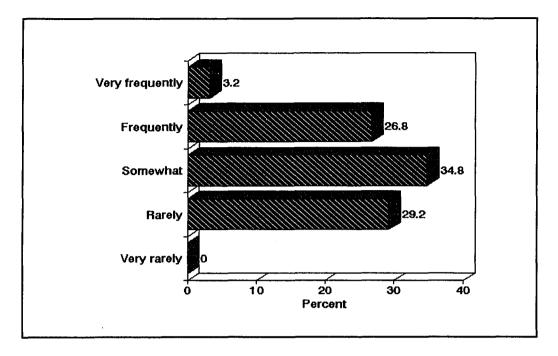


Figure 39. Experience of Workplace Conflicts

I work in a private junior high school. We share the playground with an affiliated high school and an elementary school. Therefore, every school period finds the playground packed with students. With a small space for each class, it is almost impossible for teachers to give normal physical education lessons. There is always an invisible contest for more space among teachers. Sometimes this, in turn, leads to conflicts between teachers. (Teacher one)

The school supplies the facilities and equipment at the beginning of the school year and does not replenish equipment during the fiscal school year ... When I request more supplies, the principal always tells me that the school does not have enough money in the budget. On top of that, he blames teachers for not taking good care of the facilities and equipment ... This really depresses me. (Teacher two)

Some teachers reported that they frequently experienced conflicts resulting from the lack of understanding of physical education by others. The following comments from teachers illustrate this point:

There are many people in the school who still think of school physical education in terms of a militaristic physical training. They seem to think that the main objective of physical education is to teach "disciplinary activities" for student control ... Unfortunately, even some physical education teachers around me accept this notion. They begin every school year with introducing students to "disciplinary activities" or "order education." They try to implant in students' minds the idea that "physical education is order" by training students with "disciplinary activities." They believe that if they can take control of students in the early part of the semester, they will not have any big problem throughout the rest of the year ... Because of these practices, physical education teachers are perceived by students and other subject teachers as authoritarian and control-oriented. I always feel sorry for this kind of misunderstanding of physical education and physical education teachers. (A junior high school teacher)

Some people do not acknowledge the professionalism of physical education teachers. They think anyone can teach physical education because it does not require specialties. They think that the only thing we do in the class is to roll out the ball ... Whenever I meet these people, I regret entering the physical education field. (Another junior high school teacher)

The school administrators occasionally ask us, physical education teachers, to have students trim school gardens or fix the rugged playground during physical education classes. Though we think it is an excessive demand, there is no choice but accept it with anger. (A private high school teacher)

Today's schools seem to exist solely for the purpose of preparing students for the College Entrance Exam ... Without exception, every school makes a desperate effort to enhance the academic achievements of students. This situation legitimizes basic subject teachers to ask physical education teachers to replace a certain portion of physical education classes with their subjects ... Sometimes even the principal and vice-principal indirectly put pressure on physical education teachers to give good grades to academically outstanding students who do not perform as well in physical education classes ... These really upset me. (A high school teacher)

Other teachers revealed their experiences of conflicts occurred in the context of interpersonal relationships. Two teachers provided pertinent examples in this

regard:

Once I spoke out for the benefits of teachers at a joint teachers' meeting. It must have hurt the principal's feelings since he has kept me at a distance afterwards. His attitude, in turn, has put me in an uncomfortable positions in the school... Because of that, I hesitate in raising any issue again even when I feel a moral responsibility to speak out. (A junior high school teacher)

When a teacher does not perform his administrative duties well enough, other teachers tend to avoid or scorn him for that ... You should complete your jobs by yourself. Don't pass on your responsibility to others. A teacher's negligence to his duties easily becomes a source of conflict among teachers. (A female teacher)

And, a few teachers referred to the conflicts which were attributable to the use of physical punishment. A male high school teacher said:

I do not like to use physical punishment to discipline students because I don't think it is a good educational means. It seems to be barbarous ... But sometimes I lose my temper when students do not sincerely follow my instructions, thus ending up using physical punishment. Later, I always blame myself for not controlling my temper.

There were also concerns about a feeling of powerlessness which could be attributed to the lack of a gymnasium and the weakness of a teacher's knowledge base. A female teacher illustrates this point:

Since the school does not have a gymnasium, we must have indoor physical education classes in rainy or snowy days. This is when I feel most uncomfortable with regard to my teaching ... The idea that a physical education class means a playground class, not a classroom one, is deeply permeated into students' minds. To them, physical education classes in the classroom due to the bad weather typically means self-study time. In fact, many physical education teachers frequently let their students do self-study on any subject areas on these

days ... Whenever I try to teach the content in the textbook, I have a hard time explaining it in ways that students can readily understand ... because of my limited knowledge base. For me, it takes a lot of study and preplanning to teach it in a comprehensible way to kids. Yet, this is not easy. Thus I frequently make students read the appropriate section of the textbook. The class typically ends right after I briefly explain the content whether the students fully understand it or not. I cannot help it ...

As to the question of what kind of strategy they used to meet such perplexing circumstances, 56.6% of the respondents reported they had usually "compromised" between their philosophy and workplace requirements (see Figure 40). These results clearly show that, though teachers used various strategies to meet workplace conflicts, many of them were not active in solving such problems, instead they preferred a compromise. This is what Lacey (1977) called "strategic compliance." The above finding indicates the conservative orientation of Korean physical education teachers. The following comments by a female teacher illustrate this point:

Several years ago, I had a big complaint from one of my colleagues who was teaching other classes in the same grade. He complained of my grading practice, saying it was too lenient compared to his. Since then, I had to pay more attention to the grading of my students' skills, in order to make sure the average score of my students would be equal to that of other teachers' students ... Though I thought that student evaluation should be done at my discretion, I accepted his request, because I did not want to cause trouble (A female teacher)

However, 28.9% reported that they had usually followed their own teaching philosophy, and 10.8% reported that they usually followed workplace requirements (see Figure 40). If I borrow Lacey's (1977) concepts again, the former can be categorized as "strategic redefinition," the latter "internalized adjustment." These

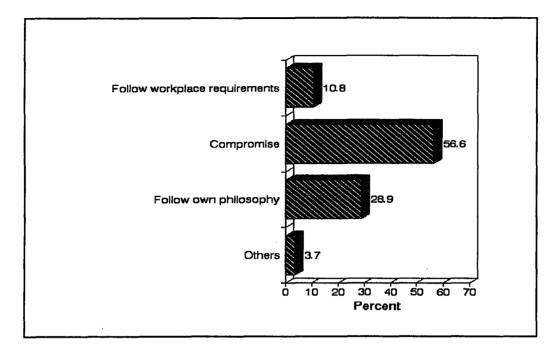


Figure 40. Strategies for Meeting Workplace Conflicts

results indicate that teachers were not passive recipients of the workplace constraints; some of them actively tried to follow their own philosophy and pursue changes in the workplace.

A series of chi-square tests of association found the kind of strategy teachers used to meet workplace conflicts was significantly related to years of teaching experience ( $X^2 = 21.2$ , df = 9, p < .05). A significantly higher proportion of the teachers with over 20 years of experience used "compromise" as a main strategy to meet perplexing workplace conflicts, compared to other groups of teachers. For example, 71.7% of them replied they had adopted "compromise" as a main strategy for dealing with workplace conflicts, whereas 53.8% of the 0-4 year experienced teachers, 59.4% of the 5-12 year experienced teachers, and 45% of the 13-20 year

experienced teachers responded the same way. But, only 15.1% of the teachers with over 20 years of experience said they had usually followed their own teaching philosophy when meeting workplace conflicts, while 33.3% of the 0-4 year experienced teachers, 28.6% of the 5-12 year experienced teachers, and 33% of the 13-20 year experienced teachers said they did. The finding that many of those with over 20 years of teaching experience preferred a compromise as a main social strategy indicates that these older people are more likely to hold conservative and realistic viewpoints. They value moderation more than self-assertion or blind submission.

# **Socio-political Orientations**

Teaching has long been believed to have significant linkages to the values and practices of society. It is, in a sense, a socially constructed process capable of being transformed by socio-political trends. Thus it is believed that an investigation of teachers' occupational socialization cannot be properly done unless one looks beyond the actual school boundaries as well as within them.

### **Opinions about Education Reform**

Today many people in Korea talk about the need for general education reform. Many believe it to be an important task for the government and society to accomplish in the next few years. But when it comes to the content of and approach to it, everybody has his or her own opinion.

Being asked to provide their opinions about the need for general education reform, the majority of the respondents agreed there was a need for general education reform. Specifically, 25.5% of the respondents said "definitely yes" and 57.7% said "yes." However, 15.6% reserved their answers to this question, and 1.3% reported they did not accept a need for education reform (see Figure 41). A series of chi-square tests of association found no significant relation between teachers' opinions about the need for general education reform and any of five demographic variables.

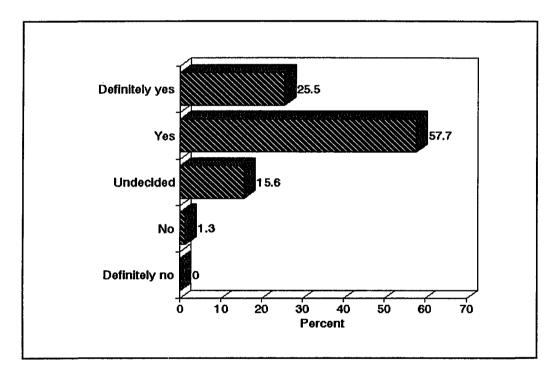


Figure 41. Opinions about the Need for Education Reform

The results show that the majority of teachers perceived the present practices of education in Korea as problematic. Given the prevalent problems surrounding Korean educational policies and systems, teachers' desire for overall education reform can be easily justified.

Teachers provided various reasons why general education reform is necessary. The most frequently mentioned were the problem of 'college entrance examination-oriented' schooling, the lack of autonomy in education, and poor teaching conditions. Many teachers especially criticized the bad effects of college entrance examination-oriented schooling on the practice of physical education. Because society highly values a college education, parents and students pay much attention to preparing for the College Entrance Examination. The hectic competition for the College Entrance Examination forces the schools to focus on academic subjects and to disregard non-academic subjects such as music, fine arts, and physical education. The following comments from two high school physical education teachers clearly reflect the seriousness of this problem and their concern about it:

The "college entrance examination-oriented" ethos is deeply permeated in schools and society. They seriously hamper the implementation of authentic education ... Schooling is centered on basic subjects such as Korean, English, and Mathematics. Non-academic subjects like physical education have been marginalized in school curricula. These practices threaten the status of physical education in schools, as well they help students and parents to think little of the importance of physical education ... All these must be changed. (Teacher one)

You know, most schools provide intensive training classes every day after school and ... even during summer vacation [to reinforce student learning]. Even after school extra classes, students have to work an extra three or four hours everyday at home for the College Entrance Examination. Because of this, it's very difficult for students to participate in voluntary extracurricular physical education activities ... Even parents do not want their children to participate in sports activities after school. They are afraid that the study schedule of their children would be disturbed by these after school activities ... Unless we reform the policy of the College Entrance Examination, we cannot expect the success of school physical education. (Teacher two)

As for the subjects' opinions about the most appropriate approach to the education reform, they preferred a more gradual (73.8%) rather than radical approach (19%) (see Figure 42). This result again indicates the conservative orientation of Korean physical educators. Though they overwhelmingly accepted the need for education reform, they still believed that reform cannot take place quickly. A series of chi-square tests of association did not find any significant relations between teachers' opinions about the most appropriate approach to the educational reform and any of five demographic variables.

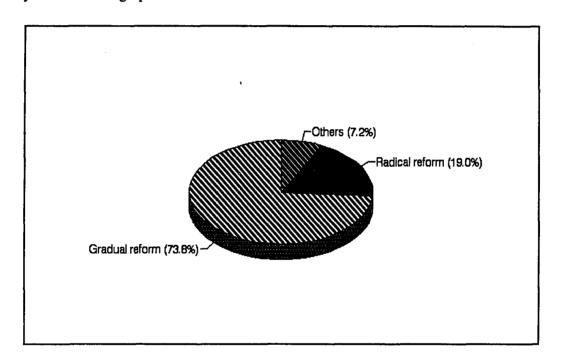


Figure 42. Preferred Approach to Education Reform

# Socio-political Orientations

Most Korean physical education teachers expressed strong concerns about social and political issues. But the degree of their concerns and action was varied.

Summaries of responses to the question of socio-political orientations are presented in Figure 43.

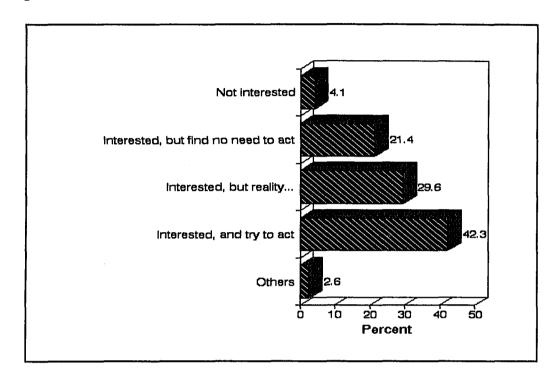


Figure 43. Socio-political Orientations

Interestingly, in spite of the widely accepted conservatism of Korean physical education teachers, 42.3% of the respondents stated they always tried to clarify the meaning of social or political issues and solve those problems. They said they believed most social or political issues were closely related to education in general and their physical education teaching in particular. This indicates that many teachers understand the meaning and influence that society and politics have on education. It also shows a clue to their political activism. A comment from a female teacher illustrates this point:

Most evil practices of schooling have their origins in politics. Long lasting autocracy has used and manipulated education for the benefits of rulers. Thus authoritarianism and bureaucratism have permeated into every part of the education system ... I believe that the democratization of our nation is the most urgent task for the improvement of schooling. When democracy is achieved, education will have its autonomy. More importantly, it will get its fair share of resources from the government. This will help improve teaching conditions. That's why I show a strong interest in political issues and participate in the education reform movement.

About 30% said that they knew the significance of social and political issues, but that the realities of life did not allow them to voice specific concerns about such issues. This shows that a considerably large proportion of teachers maintained an ambiguous attitude toward social or political issues. This also indicates that many teachers might have experienced psychological stresses resulting from the inconsistency of their actions with their beliefs, ending up submitting to the constraints of life's realities. One teacher pointed this out in the following way:

I know that the prevalent problems of education are the results of wrong educational policies ... Politics has decided everything about education and ruined it. I know we need to voice our opinions about education because we are the persons in charge of education. But with government's tight control of schools and ... with no guarantee of teachers' right to participate in political actions, I cannot speak out my opinion ... It is sad and sometimes stressful for me to refrain myself from joining the reform movement. I think I am a coward. But I have to think of my family.

About 21% of the respondents commented that, though they knew the importance of socio-political issues in society at large, they could not find any relationship of such issues with their work. This shows that some teachers did not

understand the importance or meaning of a relationship between socio-political issues and education. They appeared to think that they could accomplish their school work independently of societal or political influence. The following comments from a high school teacher illustrate this view:

I do not find any reason for me to care about social or political issues ... Education is education, and politics is politics. Then, why do you care about politics? It's the business of politicians. We just need to pay attention to teaching students well, because that's our responsibility ... I see some teachers who look like political activists. They raise questions about everything in the school. They are too critical. They appear to have more interest in other things than in teaching ... If you have an interest in political issues, you must enter politics ... Education needs persons who can dedicate themselves only to teaching.

The remaining 4.1% of the respondents commented that they did not care about such issues at all. Many of them even expressed a displeasure for being asked this question. Such a response shows that a few teachers may have an ultra-conservative viewpoint. A series of chi-square tests of association found no significant relation between teachers' socio-political orientations and any of five demographic variables.

In short, the above results show that Korean physical education teachers had varied socio-political orientations. Many teachers appeared to have conservative viewpoints toward socio-political issues. However, the fact that a large percent of teachers perceived themselves to be a socially and politically oriented person implies that the widely accepted conservatism of Korean physical education teachers is somewhat questionable.

### Opinions about the Need for a Teachers' Union

In the summer of 1989, many teachers who had been disappointed with the excessive government control of education, the practices of college entrance preparation-oriented schooling, and their poor working conditions organized the National Teachers' Union (NTU). Teachers affiliated with the NTU declared that they opposed the authoritarianism and bureaucratism which have permeated the educational system. They made clear that they would pursue "authentic education", which would be achieved through the realization of democratic, humanistic, and nationalistic education.

The government and conservative people in schools and society, however, were afraid of disorder and a breakdown of the existing educational system. They criticized the NTU for its "militaristic" stance, for its radical approach to education reform, and for an over-emphasis on the rights of teachers with too little attention given to student learning. The tensions created between these two positions almost polarized both the teacher community and society at large. Government reaction to this movement, however, was quick and decisive. Within six months after the movement started, the government discharged about 1,500 teachers who refused to withdraw from the union. It also punished thousands of teachers who withdrew but were found to have actively participated in the movement. Since then, the need for and nature of a teacher union has become the thorniest issue of all in Korean schools, in particular, and Korean society in general.

When asked to provide their opinions about the need to have a teachers'

union, the overwhelming majority of Korean secondary school physical education teachers said they accepted the need for a teachers' union. About 28% of the respondents said "definitely yes" and 55.3% said "yes." Only 3.3% and 1.1% of the respondents said "no" and "definitely no", respectively. About 12% reserved their answers to this question possibly because the issue of a teachers' union was too sensitive. Summaries of responses to this question are presented in Figure 44.

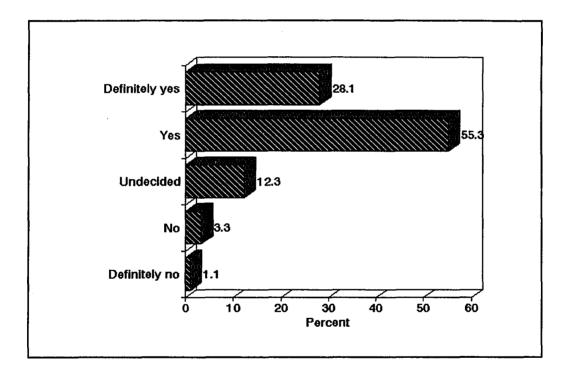


Figure 44. Opinions about the Need for a Teachers' Union

The results show that the majority of Korean physical education teachers approved of the need for a teachers' union. It is important to note, however, that when granting approval some teachers probably thought a union was "an autonomous teacher organization" as opposed to what the controversial NTU was. Therefore, a caution must be made interpreting the results. Nonetheless, the results appear to

confirm teachers' dissatisfaction with the status quo and show a strong support for change. The expected role of a teachers' union was varied: some thought the organization should focus on improving teaching conditions and teachers' material welfare; others asserted the organization should pursue a wider political agenda related to education and society at large.

Teachers provided various reasons why a teachers' union was necessary, but the most frequently cited reasons were education reform, guarantee of educational autonomy and teachers' rights, improvement of teaching conditions, and improvement of teachers' well-being. The following comments from teachers reflect these reasons:

Though many people talk of education reform, the government does not want to tackle it. The government just wants to maintain the status quo ... In order to accomplish real education reform, we [teachers] need to collect our opinions and strengths. We have to take initiatives in education reform. That is why I support a teachers' union. (A female teacher)

Teachers are not the puppets of rulers. We are human beings in charge of student education, but we had to faithfully follow the directions of rulers in the past. We have been forced to be good supporters as well as faithful advocators for government policies ... But we were not allowed to teach a very important thing, democracy. In a sense, we have been negligent in our duty of providing "authentic education"... Unfortunately, there was no "real" teacher organization which tried to defend and advance teachers' interests ... Therefore, in order to realize an authentic education and to improve teachers' work conditions, we need certain institutional devices that guarantee the autonomy of education and channel teachers' opinions. (A junior high school teacher)

We [teachers] have long been too silent. Now is the time to change. As a crying baby gets better chances to get more milk, we should raise our voices to demand better treatment, more autonomy in our work, and more democracy in schooling through autonomous teacher organizations. (A high school teacher)

At the same time, some teachers cautioned against the potential radicalism and politicization of the teachers' union movement. The following comments illustrate the point:

I acknowledge the necessity of general education reform, but the radical and violent approach to it by the NTU will destroy the essence of education ... What we need is a gradual progress through the participation of all parties concerned. You will not be satisfied with the slow pace of gradual reform. But it will, at least, guarantee the continuation of education and keep the real spirit of education unharmed. (A high school teacher)

The National Teachers' Union is too political in their orientation. It politicizes everything in schools ... Yet, education must be politically neutral. Education should exist for its own sake, not to serve a political purpose ... Therefore, we need to form an autonomous educational organization which is politically neutral and committed only to the development of education itself. (A teacher with 22 years of experience)

On the other hand, there was also strong opposition to the teachers' union movement by some physical education teachers. These people mostly sided with the position of the government toward the NTU citing similar reasons. A high school teacher with 17 years of teaching experience expressed his opposition to a teachers' union in the following way:

Teachers do not exist for their own right. Teachers are there for providing students with better education ... It is more important to develop strong trust not only between teachers and students but also between teachers and parents than jumping into political issues through organizing a union. Unfortunately, the National Teachers' Union created a big misunderstanding of what a teacher is. Now many students and parents think that teachers are more concerned with claiming their own rights than accomplishing their tasks of teaching.

A series of chi-square tests of association found teachers' opinions about the need for a teachers' union were significantly related to years of teaching experience. The most experienced teachers' group was less likely to accept the need for a teachers' union than other groups. While 82.4% of the 0-4 year experienced teachers, 88.3% of the 5-12 year experienced teachers, and 80.8% of the 13-20 year experienced teachers said that they accepted the need for a teacher union to improve teaching conditions and the well-being of teachers, only 69.8% of those teachers who had over 20 years of experience said they did. This finding indicates that senior teachers had a more conservative viewpoint toward a teachers' union than younger teachers. This is perhaps partly because many senior teachers were holding the position of a division head in the school organization and partly because they were more accustomed to the practices of bureaucratic and authoritarian schooling.

#### **CHAPTER V**

# SUMMARY, CONCLUSIONS, AND RECOMMENDATIONS

This study focused on the investigation of the occupational socialization of Korean secondary school physical education teachers. Data were gathered from two sources: a questionnaire survey of 507 teachers and interviews of 24 additional teachers. A questionnaire survey served to provide primary data for the study. The questionnaire developed by the researcher was used in this study after verifying its validity and reliability. The questionnaires distributed to the subjects resulted in a response rate of 94.5%. Frequencies and percentages were computed to capture an overall picture of the data. In addition, chi-square values were computed to determine if statistically significant associations of five demographic variables (gender, years of teaching experience, location of school, level of school, and type of school) would be found with selected aspects of teachers' occupational socialization. The data from an interview study were analyzed to provide richness of the subjects' thoughts, perspectives, experience, perceptions, actions, and interactions in the process of their occupational socialization.

This chapter presents the summary of findings, conclusions, and recommendations for further study. The insight gained in this study would help us to understand the various features of physical education teachers' occupational socialization in Korean secondary school settings.

## **Summary of Findings**

Most physical education teachers in Korean secondary schools had liked sports before entering the university. It was revealed that male teachers had liked sports more than their female counterparts. Most teachers were found to have been skilled at sport(s) prior to their recruitment into physical education programs. Male teachers were more likely than females to have had good sports skills. Over three fourths of the respondents reported that they had played in some kinds of varsity teams during their school years. Again, male teachers had more actively participated in varsity team(s) than female teachers.

Interest in sports appeared to be the most important factor in the teachers' decisions to major in physical education. The largest percent (41.3%) of them referred to their interest in sports as the most important factor affecting their decision to enter the physical education field. Other important factors were interest in teaching (22.9%), the influence of significant others (16.6%), and the easy standard of entry (11%). Many teachers mentioned their former physical education teacher as the most significant individual who influenced their decision. Data show that many had decided to enter the physical education field during the 12th grade year. If I risk a crude generalization of the above findings, it can be concluded that many Korean physical education teachers made their decision to enter the teacher education program mainly because they had liked sports or teaching; they also had been skilled at sports and influenced by specific individuals such as former physical education teachers. That is, they were attracted to the physical education field as a result of

interplay between their subjective warrants and recruitment resources.

As to the quality of the teacher education program they attended, less than half of the teachers were positive. Female teachers were less likely than males to approve of the effects of the teacher education program on their school work.

Teachers appeared to find a considerable discrepancy between what they were doing in the workplace and what they had learned in the teacher education program. The teacher education program was criticized by many teachers on the grounds that it lacked applicability of knowledge learned in real school settings, over-emphasized theories and focused too little on the development of instructional skills, lacked diversity in curriculum, and failed to provide sufficient teaching experience. The student teaching practicum, however, was perceived by many to be a crucial part of the socialization of prospective teachers into the teaching profession. In sum, formal teacher education programs appeared to have a weak impact on teachers' actual role performances at the school.

The mean weekly teaching load of teachers was 17.9 hours, with about half of the teachers being satisfied with their teaching load. Teachers' satisfaction with their teaching load had almost a direct proportional relationship with their teaching load. Most of the respondents reported that they spent much time in administrative duties. There was a strong sense of discontent with paperwork among teachers.

About 44% of teachers were working as a teacher/coach. Of those who had a coaching responsibility, more than two thirds said they felt some kinds of teaching-coaching conflicts. Among the sources of conflicts were high role expectations from

school administrators or other persons, unclear role definitions, time constraints, lack of support from schools and parents, etc. Many teachers/coaches tended to see coaching as their main role. It was also found that about one third of teachers had homeroom teacher responsibilities.

To physical education teachers in Korean secondary schools, teaching was viewed as the most important aspect of their work. The majority (76%) pointed to teaching as their first priority. Meanwhile, 15.6% referred to the counseling of students; and 5.8% pointed to public relations with their colleagues. However, their avowed belief in teaching did not exactly match their actual teaching. The majority of teachers believed in the usefulness of academic punishment as a means of controlling students. They even overwhelmingly approved physical punishment as a necessary educational means. Some teachers justified the use of physical punishment by saying that the nature of physical education required strict discipline.

As the best indicator for measuring the effectiveness of teaching, about half of the teachers pointed to the students' observable behavioral change in light of the teachers' educational philosophy or their teaching objectives. The majority of teachers thought that a good physical education teacher should possess good sports skills, a strong knowledge base, good pedagogical ability, and enthusiasm for teaching. This suggests that many teachers had skill- or competency-oriented perspectives with respect to their profession. They also felt that good teachers must demonstrate love for students by dedicating themselves to the development of student personality and morality. Meanwhile, it was found that their teaching perspectives

were open to changes as a result of their interactions with school administrators, colleagues, students, and teaching conditions. In many cases, teachers' humanistic ideology nurtured in former teacher preparation programs was transformed to a more custodial and authoritarian one.

As for job satisfaction, about two thirds of teachers expressed their satisfaction with the profession: about 13.8% said "very much satisfied" and 48.8% said "much satisfied." But, 27.6% said "somewhat satisfied"; 8.4% said "little satisfied"; and 1.3% said "very little satisfied." It was found that none of the five demographic variables made a difference in the degree of the teachers' job satisfaction. The reasons for their satisfaction with the profession included interest in teaching (35%), interest in interaction with students (29.3%), classroom autonomy (14.1%), job security (12.4%), and much free time (5.9%). Those who expressed dissatisfaction with the profession mostly indicated poor teaching conditions (34.8%) as the main reason, followed by low economic rewards (30.4%) and low social status (26.1%).

About 40% of the teachers perceived their school environment as "self-constrained," indicating the teachers' individualistic orientations toward their jobs.

As a result of the "college entrance preparation-oriented" school culture, physical education teachers were marginalized in schools, both in terms of resource allocation systems and reward systems. The existence of teacher sub-groups in schools and the frequent rotation of public school teachers helped create instability in teachers' role performances. Poor teaching conditions were found to be the most serious obstacle

to effective teaching. Many teachers used poor teaching conditions as a reason or an excuse for their weak commitment to teaching. It appeared that curriculum had little influence on teachers' teaching. Though there were a state curriculum guide and a school curriculum, physical education teaching basically revolved around the activities which were convenient to teach within the limits of their teaching conditions. Most school physical education curriculum appeared to be introductory, resulting in the deskilling of teachers. There were various information sources for their teaching. The most favored one was professional sports reference books (33.5%), followed by teacher resource books/textbooks (29.8%) and colleagues (26.3%).

Many teachers appeared not to receive sufficient support from school administrators. Only about 21% said they received sufficient support from their schools. In addition, many of them did not frequently consult with or receive feedback from school administrators. Meanwhile, their interactions with other physical education teachers were active. Many teachers reported that they had frequently or very frequently consulted with or received feedback from other teachers. It appeared that there existed a sense of mutual cooperation and intimacy among teachers. However, there were also some areas of contention, among teachers, such as teaching content, teaching style, and evaluation criteria.

It was revealed that teachers' interactions with their students were active.

Over 88% reported that they had frequently or very frequently received feedback

from their students and that they would seek students' opinions in the future. To

most teachers, however, the students' parents appeared to be persons who should be kept at a respectful distance. Only 19.5% reported that they had consulted with or received feedback from parents. In addition, many teachers showed ambivalence about the role of parents in their teaching.

Many teachers appeared to have experienced conflicts between their teaching philosophy and workplace requirements. About 62% said they had experienced such conflicts frequently or very frequently. The most commonly cited sources of workplace conflicts were teaching conditions, philosophy of teaching physical education, and interpersonal relationships. When meeting such conflicts, many of them appeared to compromise between their philosophy and workplace requirements.

Most teachers were critical about the present practices of education in Korea and approved of the need for general education reform. The most frequently mentioned reasons for the education reform were the problem of the "college entrance examination-oriented" schooling, the lack of autonomy of education, and poor teaching conditions. However, the preferred approach to the education reform was mostly gradual (73.8%) rather than radical (19%). Most teachers expressed concerns toward social and political issues. About 42% stated that they always tried to clarify the meaning of social or political issues and solve those problems.

Finally, the overwhelming majority (83.3%) of the subjects accepted the need for a teachers' union. The most commonly cited reasons for a teachers' union were to pursue education reform, to help guarantee education autonomy and teachers' rights, to improve teaching conditions, and to advance teachers' well-being.

#### **Conclusions**

#### Role Performances in Schools

The first research question was designed to examine what the roles of Korean secondary school physical education teachers and their perceptions about these roles were. The results of data analysis show that most Korean physical education teachers had multiple school related responsibilities: physical education teaching, coaching, classroom responsibility, and administrative responsibility.

Korean physical education teachers had a reasonable teaching load. But too much paperwork appeared to seriously constrain their school work. A large percent of teachers assumed the dual roles of a physical education teacher and a coach, and not unexpectedly most of them appeared to experience role conflicts. When faced with time constraints and other problems, many physical education teachers tended to perceive their primary responsibility as coaching. Only one third of physical education teachers were working as homeroom teachers. Given that homeroom teachers in Korean schools receive considerable respect and prestige from students and their parents and that most other basic subject teachers have homeroom responsibilities, this indicates the marginality of physical education teachers in their schools.

### **Teaching Perspectives**

The second research question attempted to investigate the teaching

perspectives of Korean secondary school physical education teachers and factors related to changes in their teaching perspectives. Most teachers regarded teaching as the most important aspect of their job. This suggests that teachers had student-oriented teaching perspectives.

The majority of teachers approved of the need for academic punishment as a means of education. Even physical punishment was overwhelmingly accepted as an effective and necessary educational tool. These findings reflect the prevalence of custodial and authoritarian teaching perspectives held by Korean physical education teachers. They also suggest that teachers were deeply socialized into the cultural code of physical punishment. Students were, however, an important barometer to gauge teaching effectiveness. Teachers believed that teaching effectiveness should be measured by their students' observable behavioral changes or responses. Teachers viewed competence in teaching and the ability to influence students morally as primary traits of a good physical education teacher. It was found that teachers' educational beliefs or teaching perspectives were changed as a result of bureaucratic socialization. The influence of the personal factors and the teaching conditions was most salient in reshaping their teaching perspectives. In most cases, these changes had a negative connotation.

## Job Satisfaction

The third research question was made to examine the degree of job satisfaction of Korean secondary school physical education teachers and factors

related to their satisfaction or dissatisfaction. Almost two thirds of teachers expressed their satisfaction with the profession. They cited various reasons, among which interest in teaching and liking interactions with students were salient.

Unexpectedly only a small proportion of teachers expressed their dissatisfaction with the profession, complaining about poor teaching conditions, low economic rewards, and the low social status of physical education teachers.

However, the finding that a large percent of teachers expressed satisfaction with their job suggests that teachers, in spite of many limitations and concerns surrounding their work, can take a lead in improving the practices of teaching physical education.

#### **Interactions with School Contextual Factors**

The fourth research question attempted to investigate the perceptions and the ways of interactions of Korean secondary school physical education teachers with school contextual factors. The analysis of data revealed that the teacher's work was closely related with the school culture and various contextual factors surrounding the school. Above all, teaching conditions (e.g., facilities, gym, playground) and personal factors (e.g., administrators, colleagues, students) were found to have an important influence on the role performances and eventually the occupational socialization of teachers. Poor teaching conditions not only seriously hampered their teaching performances, but also eventually helped teachers to become socialized into the negligent teaching practices.

The principals' misunderstanding of the importance of physical education and

the lack of their support were also found to seriously hinder the effective teaching and the successful school life of the teachers. Support from school administrators was insufficient; consultations with and feedback from them were very infrequent. In short, teachers' interactions and relations with their administrative superiors were somewhat negative and limited, indicating their marginal status in the school.

Other physical education teachers served as an influential socializing agent for teachers, especially for beginning teachers. The nature of their relationships with other physical education teachers played a significant part in their role performances. Teachers frequently interacted with one another in order to seek consultations or feedback. They saw their colleagues as a source of technical assistance for their instruction and they usually maintained mutually cooperative and intimate relationships.

Teachers actively interacted with students and saw students' opinions to be helpful in their teaching. Students always remained at the center of the teacher's attention and concerns. In many cases, students served as a source of psychological reward for their teaching. But the teacher-student relationships were characterized as top-down.

It was found that teachers' interactions with parents were very minimal.

Many teachers did not see parents as a helpful information source for their teaching.

The teacher-parent relationships in Korea appeared to be characterized by mutual respect and non-interference, indicating the limited influence of parents on teachers' school work and their occupational socialization.

Conflicts between their teaching philosophy and workplace requirements were frequently experienced by most teachers. Many of them appeared to use "strategic compliance" to meet such conflicts.

#### Socio-political Orientations

The fifth research question attempted to examine the attitude of Korean secondary school physical education teachers toward socio-political issues. The majority of teachers perceived the present practices of education in Korea as problematic and accepted the need for general education reforms. However, their preferred approach to the education reforms indicates their relative conservatism. It was shown that teachers had strong socio-political orientations. This finding questions the validity of the widely accepted notion that Korean physical education teachers have conservative socio-political orientations.

The overwhelming majority of the subjects also accepted the need for a teachers' union. This gives a reasonable clue about the depth of the teachers' dissatisfaction with the status quo and their interest in change. In short, Korean physical education teachers appeared to have a relatively conservative orientation, but they acutely recognized the seriousness of the accumulated problems in education and in physical education and aspired after education reforms.

## Influence of Five Demographic Variables

The final research question was designed to examine the influence of five

demographic variables (gender, years of teaching experience, location of school, level of school, and type of school) on various aspects of the occupational socialization of teachers.

Time and again, gender appeared to make a difference in the teacher's role performances in schools, and eventually in the way they were socialized into school life. Female teachers were more likely than males to perceive their school environment negatively. Female teachers were found to work in doubly constrained-conditions: They have been marginalized in the school not only because they were physical education teachers, but also because they were females in a patriarchal school organization. Compared with males, female teachers taught more hours per week but they were less likely to coach a varsity team. They appeared to have more student-centered teaching perspectives than male teachers. Female teachers, compared with male teachers, received less support and feedback from school administrators. Their interactions with school administrators and parents were very infrequent.

Years of teaching experience also significantly affected the teachers' work and teaching perspectives. Older teachers had more conservative and authoritarian perspectives on teaching and other matters related to their school work than younger teachers. Older teachers were more likely than younger teachers to use strategic compliance as the main strategy to meet perplexing circumstances. Furthermore, they appeared to value interpersonal relations more than teaching. Younger teachers were more likely than older teachers to have student-centered teaching perspectives and to

see their colleagues as an important teaching information source. They had greater weekly teaching load and were more likely to have homeroom responsibilities. But their interactions with school administrators were not as frequent as older teachers' interactions were.

The location of school was found to affect teaching load and the degree to which teachers interacted with their colleagues. The city school teachers were more likely to have greater teaching load and homeroom responsibilities than the rural area school teachers. They also appeared to interact more frequently with their colleagues.

The level of school also affected teachers' weekly teaching load and the degree to which teachers interacted with other physical education teachers. The junior high school teachers taught more classes a week and regarded their colleagues as the main information source for their teaching more than the high school teachers did.

Finally, the type of school made a difference in terms of teaching load and working conditions. The private school teachers were more likely to have greater weekly teaching load but taught in poorer working conditions than their public school counterparts.

In conclusion, the occupational socialization of physical education teachers in Korean secondary schools was found to have much similarity to that of teachers in Western countries. It was also shown, however, that the occupational socialization of Korean physical education teachers had some characteristics of its own, mainly due

to Korean cultural values and different working conditions. The occupational socialization of Korean secondary school physical educators occurred mainly on the basis of interactions with various school contextual factors such as school culture, teaching conditions, administrators, colleagues, and students. These factors affected significantly, but differently, the ways in which teachers taught, perceived, and behaved in schools. Compliance with the forces of these institutional factors was evident and pervasive. The occupational socialization of Korean physical education teachers had somewhat negative connotations. The poor teaching conditions and the low status of physical education in and out of the schools were found to be the factors most related to the negligent teaching practices of teachers. Nonetheless, the grip of these contextual factors on the occupational socialization of teachers appeared to be incomplete. With the considerable influence of their anticipatory socialization, teacher education, and personal traits, the teachers strived to find and create their own meaning in the process of occupational socialization.

#### Recommendations for Future Studies

This study provided only a general profile of the occupational socialization in Korean secondary school physical education settings. Based on the results of the study and the insights gained during the present study, the following recommendations for future studies are made:

1. The same design and research questions could be used to replicate this study with the same population every five or ten years. The results will help Korean

physical educators and teachers to better understand the degree of changes in various aspects of teachers' occupational socialization and thus to guide the development of more effective teacher education programs and inservice programs.

- 2. The research questions in this study were too broad to provide a sufficient explanation of the complex dynamics of teacher socialization. Future studies must delve into specific aspects of teachers' occupational socialization with more narrowed research questions. For example, a future study might focus on the nature of teachers' interpersonal relations in and out of the schools and its influence on their occupational socialization. Or, another future study can investigate in detail the dialectic process in which teachers resolve their workplace conflicts.
- 3. This study combined both questionnaire and interview techniques.

  Therefore, the interpretations of the results were based on the perceptions, opinions, and explanations of the subjects about various aspects of their school work. As a way to overcome the limitations of this study, the researcher recommends that future inquiry be mainly qualitative and include case studies. Case studies of several teachers, which employ intensive interview and observation techniques, would add an insight into better understanding the complexity of teachers' occupational socialization specific to individual personalities and school contexts.
- 4. The very nature of teacher socialization calls for longitudinal studies which select a few teachers and follow the changes in their perceptions, perspectives, and behaviors across whole career spans, or at least over a sustained period of time.

  Additionally, this researcher recommends another longitudinal study which will select

a few would-be teachers at the high school level and follow them through their teacher preparation programs into their career maturity. This study will provide valuable information about the way in which would-be recruits develop their subjective warrants, the way in which recruits develop their teaching perspectives as well as the way in which their subjective warrants interact with the ideologies of the teacher education program, and the way in which both the subjective warrants and teacher education ideologies interact with workplace norms and requirements.

- 5. The finding that teacher education programs had a relatively weak impact on the school work of teachers prompts us to examine carefully the designs and implementation processes of teacher preparation programs. In addition, the researcher recommends a collaborative action research in which both university teacher educators and teachers together investigate the realities of gaps between the teacher education programs and the workplace and develop a model teacher preparation program.
- 6. Poor teaching conditions were found to be the most salient factor which not only constrained the role performances of teachers, but also helped teachers to be socialized into negligent teaching practices. In these contexts, future studies should fully investigate the ways in which teachers perceive and react to their working conditions by utilizing frequent interviews and on-site observations.
- 7. It is recommended that the influence of social-cultural values on the occupational socialization of teachers be examined. Specifically, the ways in which social or cultural values and norms help create and sustain the marginal status of

physical education teachers in and out of Korean secondary schools should be investigated to understand the broader socio-cultural contexts of teacher socialization. In addition, the way in which the social or cultural background affects people's decision to enter the physical education field as well as their later performances should be examined.

8. Based on the results of this study, the influence of gender on the various aspects of teachers' occupational socialization needs to be investigated. As a disadvantaged minority in the Korean physical education field, female teachers might have different perceptions, teaching perspectives and interaction patterns from those of males not only because they have experienced gender-role socialization, but also they still receive different role expectations in patriarchal school organizations. Therefore, the results of this kind of study would provide valuable information about the gender difference in teacher socialization related to the unique Eastern sociocultural contexts.

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APPENDIX A:

**QUESTIONNAIRE** 

# SURVEY QUESTIONNAIRE FOR THE SOCIALIZATION OF KOREAN PHYSICAL EDUCATION TEACHERS

## **Directions**

The following questions ask for information about occupational socialization of physical education teachers in Korea. Your answers are confidential. There are no right or correct answers. Please choose the most appropriate one response or fill in the blank for the questions below. Although it is difficult for you to choose a single answer to some questions, we are asking you to select the best or the most appropriate single answer in each question.

1.	How much did you like sports or physical activities before entering university?
	a. very much b. much c. moderate d. little e. very little
	d. little e. very little
2.	What level of sports skills did you have before entering the university program?
	a. skilled at various sports
	b. skilled at one or two sports
	c. not skilled at any specific sport but had somewhat good skills at various sports
	d. generally low skilled at all sports
	e. generally did not like sport activities
3.	Did you participate in any varsity team during junior or senior high school years?
	a. yes b. no
	If "yes", list those teams
4.	(a) Which was the single most important factor in your decision to major in
	physical education at university?
	a. the influence of specific individuals
	b. easy standard of entry
	c. interest in sports
	d. interest in teaching
	e. interest in interaction with children or adolescents
	f. interest in providing a valuable service to society
	g. job conditions after graduation
	j. other

	(b) If you had chosen "a" as the answer to the above question 4(a), the most		
	important person who influenced your entry into physical education field was		
	your		
	a. physical education teacher		
	b. coach		
	c. homeroom teacher during the senior year of high school		
	d. parents		
	e. friends		
	f. other		
5.	When did you decide to major in physical education at university?		
	a. during the first half year of senior high school third grade		
	b. during the second half year of senior high school third grade or after high school graduation		
	c. during the first or second year of senior high school		
	d. during junior high school years		
	e. during elementary school years		
6.	How do you evaluate your undergraduate teacher education program in relation to your work as a physical education teacher?		
	a. very good b. good c. moderate		
	a. very good b. good c. moderate d. poor e. very poor		
7.	How much did your undergraduate program affect what you have become?		
	a. very much b. much c. moderate		
	a. very much b. much c. moderate d. little e. very little		
	Please provide the reasons for your answer:		
8.	How often do you find differences between what you do in your workplace and		
	what you learned in your teacher education program?		
	a. very frequently b. frequently c. somewhat		
	d. rarely e. very rarely		

	How do you evaluate your stud physical education program?	lent teaching experience	ce during undergraduate	
		h good	a moderate	
	a. very good d. poor	o. good	c. moderate	
	a. poor	e. very poor		
•	Please provide the reasons for	your answer:		
10.	a) How many hours do you c	urrently teach a week	?hours.	
	b) How satisfied are you with			
	a. very much	b. much	c. moderate	
	a. very much d. little	e. very little	·	
11.	(a) How much of your work	time is spent in admin	nistrative duties?	
	a more than 50 %	b. 36 - 50 %	c. 21 - 35 %	
	d. 6 - 20 %	e. less than 5 %	-	
	(b) How satisfied are you wit a. very much d. little	h your administrative b. much e. very little	load and schedules? c. somewhat	
12	(a) Do you now coach one or			
12.	a. yes			
	a. yes	0. IIO		
	(b) If "yes", how much teach			
	a. very much d. little	b. much	c. somewhat	
	d. little	e. very little		
	(c) If you has chosen "a" or "b" as the answer to the above question, please provide your specific examples of teaching-coaching conflicts.			
13.	(a) Are you currently a home	room teacher?		
	a. yes	b. no		

	a. definitely yes	b. yes e. definitely no	c. undecided	
	d. no	e. definitely no		
	Please provide the reas	ons for your answer to	the above question 13(b):	
14.	Which do you feel is the a. teaching b. administrative duties		spect of your job?	
	<ul><li>c. public relations with</li><li>d. counseling students</li></ul>	other teachers		
	e. other			
15.	requires that teachers possible about the need for acade a. strongly agree		c. undecided	
	classroom discipline?		punishment" for maintaining	
	a. I will use it at any time because I think it is an effective and necessary educational means			
	b. I will use it only whe educational means c. Undecided	nen necessary because I	think it is an effective	
		ny time because it is not	at all an educational	
16.	What is the single most in teaching?	mportant teaching inform	nation source for your	
	a. teacher resource books/school textbooks			
	b. sport reference books c. professional journals			
	d. colleagues	<u> </u>	•	
	e. workshops/conference	ces		
	f. other			

17.	How do good teachers, in your opinion, gauge the effectiveness of their teaching? Which one of the following would the good teachers most likely rely		
	on as an indicator?		
	a. the reaction of other teachers who are familiar with their work and their		
	students		
	b. the assessments made by the principal		
	c. the assessments made by a special "supervisor"		
	d. the opinions generally expressed by the students		
	e. the reactions of the students' parents		
	f. the general observation of the change of student behaviors in the light of the teacher's educational philosophy		
	g. the results of objective examinations or other tests		
	h. other		
18.	What do you think is the ideal physical education teacher? Please provide your		
	opinion about the most desirable physical education teacher.		
19.	(a) How satisfied are you with your profession and career?		
	a. very much b. much c. somewhat c. somewhat e. very little		
	0. Voly India		
	(b) If you had chosen "a" or "b" as the answer to the above question 19(a),		
	what is the most important factor that can be attributed to your satisfaction?		
	1). job security		
	2). high autonomy in the classroom		
	3). much free time and a long vacation		
	· · · · · · · · · · · · · · · · · · ·		
	4). social status		
	5). economic rewards (salary)		
	6). joy of and/or interest in teaching		
	7). joy of and/or interest in interaction with children		
	8). other		
	(c) If you had chosen "d" or "e" as the answer to the above question 19(a),		
	what is the most important factor that can be attributed to your dissatisfaction		
	with your profession?		
	1). low economic rewards (salary)		
	2). low social status		
	3). poor teaching conditions		
	4). heavy administrative constraints		
	5). pressure from students and parents		
	6). other		

20.	Some physical education teach hindered by poor teaching conaspect of teaching conditions provide your comments.	nditions. If you agree	with this opinion, what
21.	Which of the following best of a. very open or liberal b. somewhat open or self-oc c. undecided d. closed or authoritarian e. other	onstrained	
22.	(a) Do you think you receive such as the principal and the a. definitely yes d. no	e vice-principal to tead	ch physical education?
	(b) How frequently do you co or the vice-principal in relat a. very frequently d. rarely	ion to your teaching?	
	(c) Do you want to get feedba principal in relation to your a. definitely yes d. no	teaching?	_
23.	(a) How frequently do you consider the education teachers in relation at the education teachers in relation teachers in relation to the education teachers in relation teach	n to your teaching? b. frequently e. very rarely	c. somewhat
	(b) Do you want to get feedbateachers in relation to your a. definitely yes d. no	teaching?	-
24.	<ul><li>(a) How frequently do you co in relation to your teaching?</li><li>a. very frequently</li><li>d. rarely</li></ul>	b. frequently	c. somewhat

(b) Do you want to get feedback more of your teaching?			-	
	a. definitely yes	b. yes	c. undecided	
	a. definitely yes d. no	e. definitely no	-	
25.	(a) How frequently do you your students in relation to	your teaching?	<del>-</del>	
	a. very frequently	b. frequently	c. somewhat	
	d. rarely	e. very rarely		
	your teaching?	-	ents more often in relation to	
	a. definitely yes	b. yes	c. undecided	
	a. definitely yes d. no	e. definitely no	<del></del>	
26.	(a) How frequently have you felt uncomfortable pressure from administrators and/or the school board?			
	a. very frequently	b. frequently	c. somewhat	
	d. rarely	e. very rarely		
	(b) How frequently have you education teachers?	u felt uncomfortable pro	essure from other physical	
	a. very frequently	b. frequently	c. somewhat	
	d. rarely	e. very rarely		
	(c) How frequently have you felt uncomfortable pressure from students?			
	a. very frequently	b. frequently	c. somewhat	
	d. rarely	e. very rarely	<del></del>	
	(d) How frequently have you felt uncomfortable pressure from parents?			
	a. very frequently	b. frequently	c. somewhat	
	d. rarely			
	(e) If you had chosen "a" or "b" as the answer to any of the above questions,			
	please describe your specifications administrators/school board			

27.	27. (a) How frequently have you experienced conflicts between yo philosophy and workplace conditions?	ur teaching	
	a. very frequently b. frequently c. somewh	nat	
	d. rarely e. very rarely		
	d. fullify		
	(b) If you has chosen "a" or "b" as the answer to the above que provide the reasons for your answer.	estion, please	
	(c) When you meet perplexing circumstances in which your tea conflicts with workplace requirements, how do you react to the a. usually follow workplace requirements and practices b. usually compromise between the two c. usually follow my own teaching philosophy d. other		
28.	(a) Do you think we need general education reforms?  a. definitely yes b. yes c. undecided d. no e. definitely no  (b) If "yes", which kind of problems do you think should be solved first? Please provide your opinions.		
	(c) If "yes", which do you think is the most appropriate approa a. gradual reforms b. radical reforms c. others	ch?	
29.	29. Which one of these statements comes closest to describing your social and political issues in society at large?  a. I don't care, socio-political issues aren't my business  b. Most social and political issues are important, but they ha to my job. I am only interested in my teaching, that's end c. I know the significance of social and political issues, but the life do not allow me to voice specific concern about them d. Most social and political issues are related to education in my teaching in particular, so I always try to clarify the meand solve these problems  e. other  e. other	ve no relation bugh he realities of general, and to	

30.	Do you think we need to ha and the well-being of teache		to improve teaching conditions
	a. definitely yesd. no		c. undecided
	d. no	e. definitely no	<del></del>
	Please provide the reasons f	for your answer:	
		DIRECTIONS	
		ovide will be used or	ation about you. The nly for the purpose of very question.
*	Sex: male female		
*	Years of teaching experience	as a full-time teacher	r:years
*	Location of school:		
	large city (population of n small city (population of 5		
	rural region (population of		
*	Level of school: junior high	school senior h	igh school
*	Type of school: public schoo	l private school	<u> </u>
*	Educational background: undergraduate degree	graduate degree	other
*	Type of professional preparate public university private priva		

APPENDIX B:

**INTERVIEW GUIDE** 

#### **INTERVIEW GUIDE**

- 1. Please describe your roles in your school. Is there any role conflicts? If yes, please specify them.
- 2. Are you satisfied with your workload? If not, please describe those aspects of your workload that you are displeased with.
- 3. Do you now coach one or more sport teams? If yes, do you like coaching? How often do you experience teaching-coaching conflicts? If any, please give me specific examples of the conflicts you have.
- 4. Are you also a homeroom teacher? If yes, do you like it? What kind of satisfaction or dissatisfaction do you get from taking on additional homeroom teacher responsibility?
- 5. Do you have other school duties in addition to teaching and coaching? If yes, please specify them.
- 6. Which do you feel is the most important aspect of your job? If you believe that teaching physical education is the most important thing in your job, then what will be the next important one? Please provide your opinion about the most desirable traits which a quality physical education teacher should have.
- 7. Do you think you receive sufficient support from your school administrators such as the principal and the vice-principal to teach physical education? How much importance do they place on physical education compared with other subjects? How about your relations with the principal and the vice-principal?
- 8. Do you think you have a good relationship with other physical education teachers in your school? Are they cooperative? How important are they in your role performances?
- 9. What is your relations with other subject teachers? How much do other subject teachers influence your role performances?
- 10. Do you think there is a generation gap between older physical education teachers and younger ones? If yes, what kind and to what extent? Please describe the relations between old and young teachers in your school.

- 11. Would you please explain the content of the physical education curriculum in your school as well as your opinion about it in terms of your teaching and student learning?
- 12. What kinds of in-service teacher education programs did you participate in after entering the workplace? Are various in-service programs available? How was your teaching influenced by such in-service programs? Please evaluate them in relation to your teaching and role performances.
- 13. Have you ever felt uncomfortable pressure from school administrators, other teachers, students, or parents? If yes, how frequently? What's your main strategy to deal with them?
- 14. Please describe the most difficult situation and/or thing in your school. How do you adjust to or deal with it?
- 15. Please describe interpersonal relations in your school in general. Are people cooperative each other? Or not?
- 16. Please describe the nature of your school environment and/or culture. How does it affect your teaching and role performances?
- 17. Do you think Korean social and cultural values (which do not attach much importance to physical education) affect your role performances as a physical education teacher? If yes, in what way?
- 18. Do you think your gender affects your role performances in school? If yes, in what way?
- 19. Do you think years of teaching experience affect your role performances in school? If yes, in what way?
- 20. Do you think the level of your school (i.e., junior or senior high school) affects your role performances as a physical education teacher? If yes, in what way?
- 21. Do you think the type of your school (i.e., public or private school) affects your role performances as a physical education teacher? If yes, in what way?
- 22. Do you think the geographic location of your school (i.e., large city, small city, or rural area) affects your role performances as a physical education teacher? If yes, in what way?
- 23. Do you think we need general education reforms? If yes, why? How do you think such reforms can be achieved?

- 24. Do you have an interest in political debate? What is your ordinary response toward social and political issues in society at large? What do you think are the relations between politics and education?
- 25. Some teachers advocate the need for a teachers' union. What's your opinion concerning this? If you accept the need for a teachers' union, what kinds of roles should the teachers' union take? If you do not accept the need for such an organization, why?

APPENDIX C:

**COVER LETTER** 

## **COVER LETTER**

May 18, 1992

Dear Physical Education Teacher:

There is very little comprehensive information about the socialization processes of secondary school teachers in this country. For this reason, I have long been interested in investigating the socialization characteristics of physical educators in Korean secondary school settings.

As part of my doctoral study at the University of North Carolina at Greensboro, I am conducting an investigation of the occupational socialization of Korean secondary school physical education teachers under the guidance of Dr. Thomas Martinek. This study will provide a national profile of physical education teachers regarding their backgrounds, job responsibilities, teaching perspectives, satisfaction, and perceptions of and interactions with various school contextual factors.

You and several of your colleagues at your school are part of a randomly drawn national sample of secondary school physical education teachers who are being asked to contribute to this study. While your participation is voluntary, it is particularly important because this study will help establish a baseline for future improvement of pre- and inservice programs in the Korean physical education field. Upon completion of this study, the findings will be available to you when requested.

Individual responses and all information will be kept strictly confidential. Responses will be used only in statistical summaries and individuals' responses will not be disclosed to any group or individual.

The enclosed questionnaire will take approximately 20-30 minutes to complete. Please be sure you first read and sign the enclosed informed consent form. When you have completed the questionnaire, return it in the preaddressed, stamped business-reply envelope. I would appreciate your response at your earliest convenience. However, please return your responses by July 25, 1992.

If you need further information, please feel free to call Myoung Gee Park at 02/671-2010(Home) or Dr. Sin Bok Kang at 02/880-7789 (Dept. of Physical Education, College of Education, Seoul National University). Thank you for your time and assistance.

Sincerely Yours,

Myoung Gee Park

# APPENDIX D:

**INFORMED CONSENT FORM** 

## INFORMED CONSENT FORM

# THE UNIVERSITY OF NORTH CAROLINA AT GREENSBORO SCHOOL OF HEALTH AND HUMAN PERFORMANCE

# SCHOOL REVIEW COMMITTEE

## INFORMED CONSENT FORM

I understand that the purpose of this study is to examine the occupational socialization of Korean secondary school physical education teachers.

I confirm that my participation is entirely voluntary. No coercion of any kind has been used to obtain my cooperation.

I understand that I may withdraw my consent and terminate my participation at any time during the project.

I have been informed of the procedure that will be used in the project and understand what will be required of me as a subject.

I understand that a summary of the results of the project will be made available to me at the completion of the study if I so request.

I wish to give my voluntary cooperation as a participation.

Signature	;:	 		 
Address:		 	· · · · · · · · · · · · · · · · · · ·	
Date:				

<sup>\*</sup>Adopted from L.F. Locke and W.W. Spirduso. <u>Proposals that work.</u> New York: Teachers College, Columbia University, 1976, p. 237. Approved 3/1978.

# APPENDIX E:

KOREAN VERSION OF QUESTIONNAIRE

### △체육교사의 사회화에 관한 설문지▷

안녕하십니까? 어려운 여건에도 불구하고 묵묵히 체육교육의 가치와 자신의 교육적 신념을 실현하기 위해 노력하고 계시는 귀하께 존경과 감사를 드립니다.

본 설문지는 '체육교사의 사회화'에 관한 자료를 수집하고자 마련된 것입니다. 본인은 귀하의 소중한 협조를 바탕으로 체육교사의 인적특성과 직업적 특성, 가치관과 교육관, 직업여건, 직업만족도, 직무수행과 관련된 요인들, 그러한 요인들의 영향에 대한 교사의 대응방법, 사회적 태도 등을 알아봄으로써 체육교사의 사회화 (Socialization) 유형과 특성을 분석해 보고자 기대하고 있습니다.

본 설문지를 통해 얻어진 정보는 본인의 박사학위논문 작성을 위한 자료로 사용될 것입니다. 따라서, 이러한 학술적 연구 목적 이외에 <u>귀하가 제공할 정보에 대한 어떠한 오용도 없을 것임과 귀하의 익명성은 철저히 보장될 것을</u> 다짐드립니다. 본 설문지의 응답을 완료하는 데는 약 20 분이 소요될 것입니다. 한 문항도 빠짐없이 솔직하게 응답해 주실 것을 부탁드리오며, 필요한 경우 문항의 여백에 귀하의 응답에 대한 이유를 보충설명해 주시면 감사하겠습니다.

연구결과는 추후 책자로 출간될 예정이며, 개인적으로 연구결과를 알고자 요청하시면 그 요약본을 보내드리도록 하겠습니다. 기타 의문사항이 있으시면 (02) 671-2010 (박명기, 자택) 혹은 (02) 880-7789 (강신복 교수, 서울대 사범대 체육교육과)로 연락해 주시기 바랍니다. 따뜻한 협조와 배려에 깊이 감사드리며 귀하의 발전을 기원합니다.

1992년 7월

미 노스캐롤라이나 주립대학교 대학원

박 명 기

◎성: 남 여 ◎교사 경력:년개월
◎현 재직교의 소재:대도시 소도시 농어촌
⊙현 재직교의 구분:가.중학교 고등학교
나. 공립교 사립교
⊙최종 학력: 학사학위 석사학위 기타
⑥출신 대학:국립대 사립대

1. 귀하는 체육과에 입학하기 전에 스포츠 혹은 체육활동을 어느정도로 좋아했습니. 가. 매우 많이 좋아했다 나. 많이 좋아했다 다. 조금 좋아했다 라. 그저 그랬다 마. 싫어했다	<i>ካ</i> ት?
<ul> <li>2. 귀하는 체육과에 입학하기 전에 어느 정도의 스포츠 혹은 운동기능을 가지고 있습니까?</li> <li>가. 여러가지 종목에 능숙했다. 나. 한두 종목에 능숙했다. 다. 특별히 능숙한 종목은 없었지만 골고루 평균 이상의 기능을 가지고 있었다. 라. 그저 그랬다. 마. 전반적으로 운동 혹은 스포츠를 싫어했다</li> </ul>	
3. 귀하는 중,고시절에 운동부에 소속된 적(최소한 1년이상)이 있습니까? 가. 예 나. 아니오	
◎ 만약 "예"라면, 해당 운동부명은?	_
4.(1) 귀하가 대학에서 체육학을 전공하는데 영향을 미친 <u>가장 중요한 요인</u> 은다음 중 어느 것입니까?  가. 다른 사람의 권유에 의해서 나. 입학이 쉬웠기 때문에(다른 과를 응시하려다 성적미달로 포기하고 차선책,로 체육과를 택한 경우 포함) 다. 스포츠 혹은 운동을 좋아해서 라. 체육교사가 되고 싶어서(가르치는 것을 좋아했으므로) 마. 학생들(혹은 청소년)들과 어울리는 것이 좋아서 바. 체육을 통해 사회에 봉사하고 싶어서 사. 졸업후의 직업조건 때문에 아. 기 타	<u>o</u>
(2) <u>만약 귀하가 위의 문제(문항 4-1)에서 "가"를 답으로 택했다면</u> , 귀하의 체육과 입학에 가장 크게 영향을 끼친 사람은 구체적으로 누구입니까? 가. 체육교사 나. 코치 다. 고교3학년 담임교사 라. 부모 마. 친구 바. 기타	
5. 귀하는 언제 체육과 진학을 결정했옵니까? 가. 고 3 전반기 나. 고 3 후반기(재수시절 포함) 다. 고 1, 고 2 시기 라. 중학시기 마. 국민학교 시기	
6. 귀하는 현시점에서 (특히 교육현장의 경험에 비추어 봤을 때)출신대학의 '교사교육(전공) 프로그램'을 어떻게 생각합니까? 가. 매우 우수했다 다. 그저 그랬다 라. 빈약했다 라. 빈약했다	
7. 출신대학의 '교사교육(전공) 프로그램'은 체육교사로서 귀하의 직무수행에 어느정도의 영향을 미쳤다고 생각합니까? 가. 매우 많은 영향(도움)을 주었다 나. 많은 영향(도움)을 주었다 다. 그저 그랬다 라. 별 영향(도움)을 주지 않았다 마. 전혀 영향(도움)을 주지 않았다	
② 본 문제의 답에 대한 주된 이유는?	-
	_

귀하는 교육현장의 실제와 대학의 '교사교육 프로그램'사이에 어느정도 의 차이가 존재한다. 다. 상당한 정도의 차이가 존재한다 다. 약간의 차이가 존재한다	하는 스스로의 경험에 비추어 보아 교생실습의 효과에 대해 어떻게 생각합니까? 큰 효과가 있었다 나. 효과가 있었다 그저 그랬다 마. 전혀 효과가 없었다 별 효과가 없었다 마. 전혀 효과가 없었다	본 문제의 답에 대한 주된 이유는?	하의 주당수업 시수는?시간	지하는 수업량에 대해 어느정도 만족하고 있습니까? 가. 매우 만족한다 다. 그저 그렇다 라. 불만이다 라. 불만이다	11.(1) 귀하의 경우 교사로서의 전체 직무시간중 어느정도를 행정업무에 사용합니까? 가. 51% 이상 나. 36 - 50% 다. 21 - 35% 다. 6 - 20% 마. 5% 이하 다. 5% 이하	· 귀하는 행정업무량에 대해 어느정도 만족하고 있습니까? 자. 매우 만족한다 자. 그저 그렇다 다. 별만이다 마. 매우 불만이다	귀하는 지금 <del>오동부를</del> 맡고 있습니까? 가. 예 나. 아니오	<u>만약 "예"라면, 체육수업지도와 운동부지도 사이에 어느정도의 갈등(혹은 어</u> 청울)이 존재한다고 생각합니까? 가. 많은 갈등(어려움)이 있다	(3) <u>만약 귀하가 위의 문제(문항 12-2)에서 "가" 혹은 "나"를 답으로 택했다면,</u> 그 구체적인 예를 설명해 주십시오.	귀하는 학급담임을 맡고 있습니까? 예 나 아니스	지하가 현재 학급 습니까? . 모우 그렇다. . 그저 그렇다.
8. コット コット ファール マール エール エール エール エール エール アール エール		· 마 마	10. 귀하의 격	(a) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c	11.(1) 刊하 7}. 51/ 라. 6	(2) 2. 2. 2. 2. 4. 4. 4.	12.(1) 귀하 가. 예.	(2)	(3) 中学工	13.(1) 귀하나	一子 但

14. 귀하는 자신의 직무수행과 관련하여 <u>가장 중요한 것</u> 이 무엇이라고 생각합니까? 가. 체육수업 나. 행정업무 다. 다른 교사와의 인간관계 라. 학생생활지도 마. 기타
15.(1) 귀하는 '체육수업증 효과적인 수업분위기를 유지하기 위해서는 문제를 일으키는 학생을 적절히 처벌하는 것이 필요하다'는 주장에 대해 어떻게 생각합니까?가. 적극 찬성한다 다. 잘 모르겠다 라. 반대한다 마. 적극 반대한다
(2) 본 문제에서 <u>'체벌(신체적 처벌)'</u> 에 대한 귀하의 견해는? 가. 효과적인 교육수단이므로 별 구애없이 사용할 수 있다 나. 필요할 때에 한해서만 사용해야 한다 다. 잘 모르겠다 라. 어떤 상황에서든 절대로 사용해서는 안된다
16. 체육수업시 <u>가장 많이 도움을 받는 정보원</u> 은 무엇입니까?  가. 교과서와 교사용지도서 나. 전문체육서적 다. 학회지(Journal) 라. 동료 혹은 선배 체육교사 마. 각종 연수 바. 기타
17. 우수 체육교사임을 가늠하는 <u>가장 중요한 기준(척도)은</u> 무엇이라고 생각합니까? 가. 동료교사들의 평가 나. 교장 혹은 교감의 평가 다. 장학사 혹은 감독기관의 평가 라. 학생들의 평가 마. 학부모들의 반응 바. 교사의 주관적 교육철학에 비추어본 학생들의 행동변화의 정도 사. 체력장과 같은 객관적 테스트의 결과 아. 기타
18. 가장 바람직한 체옥교사상을 든다면?(예:운동기능이 뛰어난 교사 혹은 수업을 체계적으로 잘 조직하는 교사등)
19.(1) 귀하는 직업으로서 체육교사를 어떻게 생각합니까? 가. 매우 만족스럽다 나. 만족스럽다 다. 그저 그렇다 라. 불만족스럽다 마. 매우 불만족스럽다
(2) 만약 귀하가 위의 문제(문항 19-1)에서 "가" 혹은 "나"를 답으로 택했다면, 그 가장 중요한 이우는 무엇입니까? 가. 직업의 안정성 나. 수업의 독립성 혹은 자율성 다. 긴 방학과 많은 자유시간 라. 사회격 존경 마. 경제적 보상(봉급) 바. 가르침의 즐거움 사. 학생들과의 어울림의 즐거움 아. 기타

	가: 가. 나. 다. 라.	상 중요 낮은 낮은 열악 지나 학생	<u>간한 이</u> 경제조 사회조 한 교육 친 행정 과 학부	유는 무%   보상(통   지위  여건  적 규제  모로부터				· 3.	을 "마	<u>" = 1</u>	라으로	_ 택했다	<u> 구면.</u> 그	
20.	condi t	ion))-	을 들고	있습니	r 방해하다. <u>만약</u> 무엇이라.	귀하	가 이	<u>주장</u>	등의 등의	나한디	면, 2	가장 시	급히	
21.	가 개	방적이 저 그	고 자- 렇다	유롭다 	를 가장	나. <sup>4</sup> 라. <sup>1</sup>	!사한 약간의 폐쇄조	것을   자율  이고	고른다 성이 권위적	가면? 보장된 박이다	원다 ·		- -	
22.	분히 가. 다.	받고 매우 : 그저 :	있다고 그렇다. 그렇다.	은 교장, 생각합 <sup>1</sup> 		나.	그렇		<del></del>			한 지원	을 충	
	받는 가. 다.	편입니 매우 : 그저 :	니까? 그렇다. 그렇다.		하여 <u>교</u>				—		거나	<u>지도조</u>	선을	
	받기 가. 다.	를 원 매우 그저	합니까 그렇다 그렇다	체옥수업 ? ·		나.	그렇	후은 교 가 그렇지				). 지도:	조언음	
23.	<b>들의</b> 가. 1	의견( 매우 <u>-</u>	을 구하 그렇다.	는 편입니 	하여 <u>동</u> 니까?	나.	그렇다	라	<del></del>			상담하	거나 그	
	구하 가. I 다	기를 <del>(</del> 매우 그 그저 그	원합니까 그렇다. 그렇다.	체육수업 가? 		나.	그렇다	사들과 가 그렇지				둘의 의	견을	
24.	가. 1 다.	매우 : 그저 :	그렇다. 그렇다.	l과 관련 		나.	그렇다	ł	<del></del>					

	(2) 구 가. 다. 라.	비하는 매우 그저 그렇:	앞으로 그렇다 그렇다 지 않다	체육수업 <sup>3</sup> · ·	각 관련히	i여 호 나. 마.	Ͱ생들 그렇⊏ 전혀	의 의견실 } 그렇지 9	을 경청하  낳다	기를 원합 	}니까?
25.	(1) 구 경 경 가. 다.	비하는 빙하는 매우 그저	체육수 편입니 그렇다 그렇다	업과 관련	하여 <u>학</u>	<u>모</u> 들. 나	과 상 그렇다	담하거나 }	그들의	의견을 ㅈ	ᆉᅎ
	가. 다	매우	그렇다 크게다	체육수업: · ·		나	그렇다	}	_		<u>할니까?</u>
26.	불5 가. 다	해 <u>하거</u> 매우 그저	<u>나 부당</u> 자주 부 그렇다	행(체육수 <sup>4</sup> <u>한 압력을</u> 날았다  지 않았다.	받은 적 	이 있 <sup>.</sup> 나. :	습니 <i>까</i> 자 <del>주</del>	ㅏ? 받았다	····		오루터
	(2) 구 로 <sup>-</sup> 가. 다.	비하는 부터 불 매우 그저	직무수  쾌하거 자주 년 그렇다	행(체 <del>옥수</del> 약 나 부당한 발았다	업, 행정인 압력을 	I무 등 받은 나.	·)과 적이 자주	관련하여 있습니까 받았다	동료교/ ? ——	남(주임교· ,	사 포함)
	부 7 가. 다.	ö한 일 매우 그저	력을 변 자주 변 그렇다	행(체육수약 날은 적이 9 날았다  지 않았다.	있습니까' 	? 나. :	자주	받았다			쾌하거나
	불위 가. 다	대우 대우 그저	압력을 자주 변 그렇다	행(체육수( 받은 적이 날았다 시 않았다.	있습니	까? 나	사주	받았다			
	_	_		님의 문제(↓ 인 부당한							
27.	치료 가. 다.	린 인히 매우 그저	곤란 자주 7 그렇다	교육철학3 혹은 갈등을 되었다  지 못했다.	을 겪은 <sup>:</sup> 	적이 9	있습니 사주 :	까? 겪었다			의 불일
				l의 문제(든 갈등의 예							

	(3) 자신의 교육철학과 다른 사람의 기대 혹은 학교현장의 조건과의 불일치로 인해 곤란한(어려운) 상태가 야기될 경우 귀하의 일반적인 대응방식은? 가. 대개 다른 사람의 충고나 학교의 요구조건을 따른다 나. 대개 자신의 교육철학과 다른 사람 혹은 학교의 요구조건 사이에서 타협점을 모색한다 다. 대개 자신의 교육철학과 소신을 밀고 나간다 라. 기타
28.	(1) 현 상황에서 <u>전반적인 교육개혁</u> 의 필요성에 대한 귀하의 견해는?
	가. 매우 필요하다 나. 필요하다 다. 잘 모르겠다 라. 불필요하다 마. 전혀 불필요하다
	(2) <u>만약 귀하의 대답이 "가" 혹은"나"라면</u> , <u>가장 시급한 교육개혁의 내용</u> 은?
	(3) <u>만약 위의 문제 28.(1)에 대한 귀하의 대답이 "가" 혹은 "나"라면,</u> 교육개혁을 위한 가장 바람직한 접근법은?
	위한 가장 바람직한 접근법은?  가. 점진적인 개혁 나. 급진적인 개혁 다. 기타
<b>2</b> 9	<u>사회적(정치적) 문제에 대한 귀하의 생각을 가장 잘 설명한 것</u> 은 다음증 어느 것
<i>23</i> .	입니까?
	가. 사회적(정치적)문제는 전혀 나와 상관없다 나, 사회적(정치적)문제의 중요성은 인정한다. 그러나 내가 해야할 일은 오직 학
	생들을 잘 가르치는 것이므로 그러한 문제에 신경을 쓸 여유가 없다
	다. 사회적(정치적)문제의 중요성은 인정한다. 그러나 교사로서의 현실적 제약때 문에 그러한 문제에 대해 왈가왈부 하기가 힘들다
	라. 모든 사회적(정치적) 문제는 넓게는 전체교육, 좁게는 내자신의 체육수업과 관
	면을 갖고 있다. 따라서 가능하면 그러한 문제를 이해하고 해결하려고 노력한다
	마. 기타
	'교사의 교육철학을 올바로 구현하고 교사의 복지와 근무조건을 개선하기 위해서는 자주적 교사단체가 필요하다'는 주장이 있습니다. 이에 대한 귀하의 견해는? 가. 매우 필요하다 나.필요하다
	다. 잘 모르겠다 라. 불필요하다 마. 전혀 불필요하다
. (	본 문제의 답에 대한 주된 이유는?

\*\* 오랜 시간 대단히 수고하셨습니다. 선생님의 따뜻한 협조에 거듭 감사드립니다.